

Transitions in Care: Piloting a Neuro Advanced Practice Provider Clinic

Chloe Michaelis, MSN

March 28, 2023

Elizabeth Hundt PhD, Advisor

Jill Howie-Esquivel PhD, 2nd Reader

William Lombardi DNP, Practice Mentor



SCHOOL *of* NURSING

PROJECT SETTING

Neuro ICU & Step-Down Unit

Academic Medical Center

Comprehensive Stroke Center

Small urban setting with a large rural catchment area

Diagnoses

Ischemic and hemorrhagic strokes

Traumatic brain injury (TBI)

Brain tumor

Neuromuscular disorders

Seizures

Background: Transitional Care

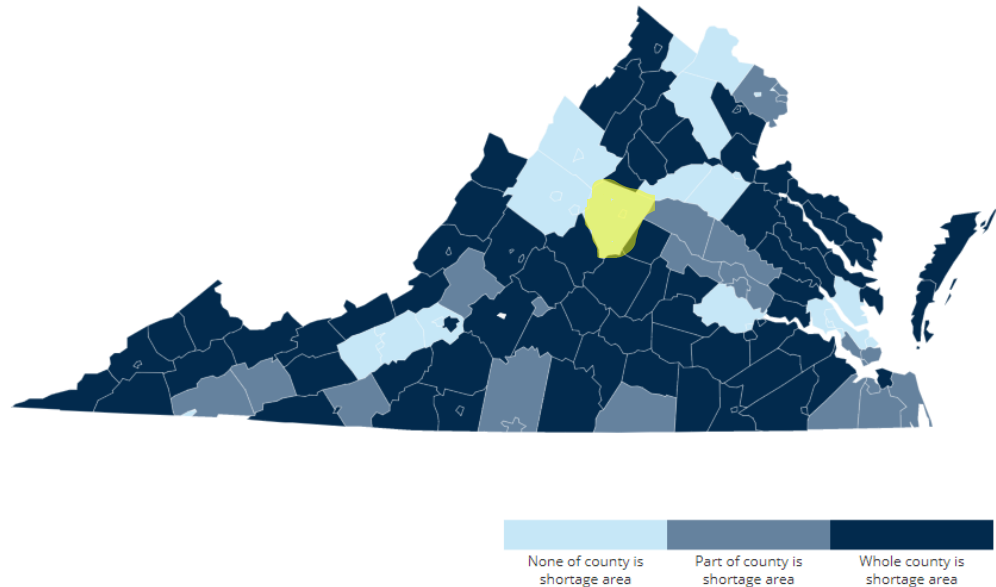
- Transitional care: hospital to home
 - Medication errors, falls and infections cause readmissions. (Dreyer, 2014)
- Transitional Care Model (Naylor et al., 2004, 2013).
 - Continuity of care, prevention of poor outcomes for at-risk populations. (Naylor et al., 2011)
- Readmission rates: financial incentives for quality outcomes
 - (Centers for Medicare & Medicaid Services, 2021).

Background: Provider Shortages

- PCP shortages in Virginia and Nationwide
- Nationwide Neurologist shortage: high demand due to aging population
 - 62% of states have 20% deficit
- Advanced Practice Providers (APPs) can fill gaps of neurologist shortages

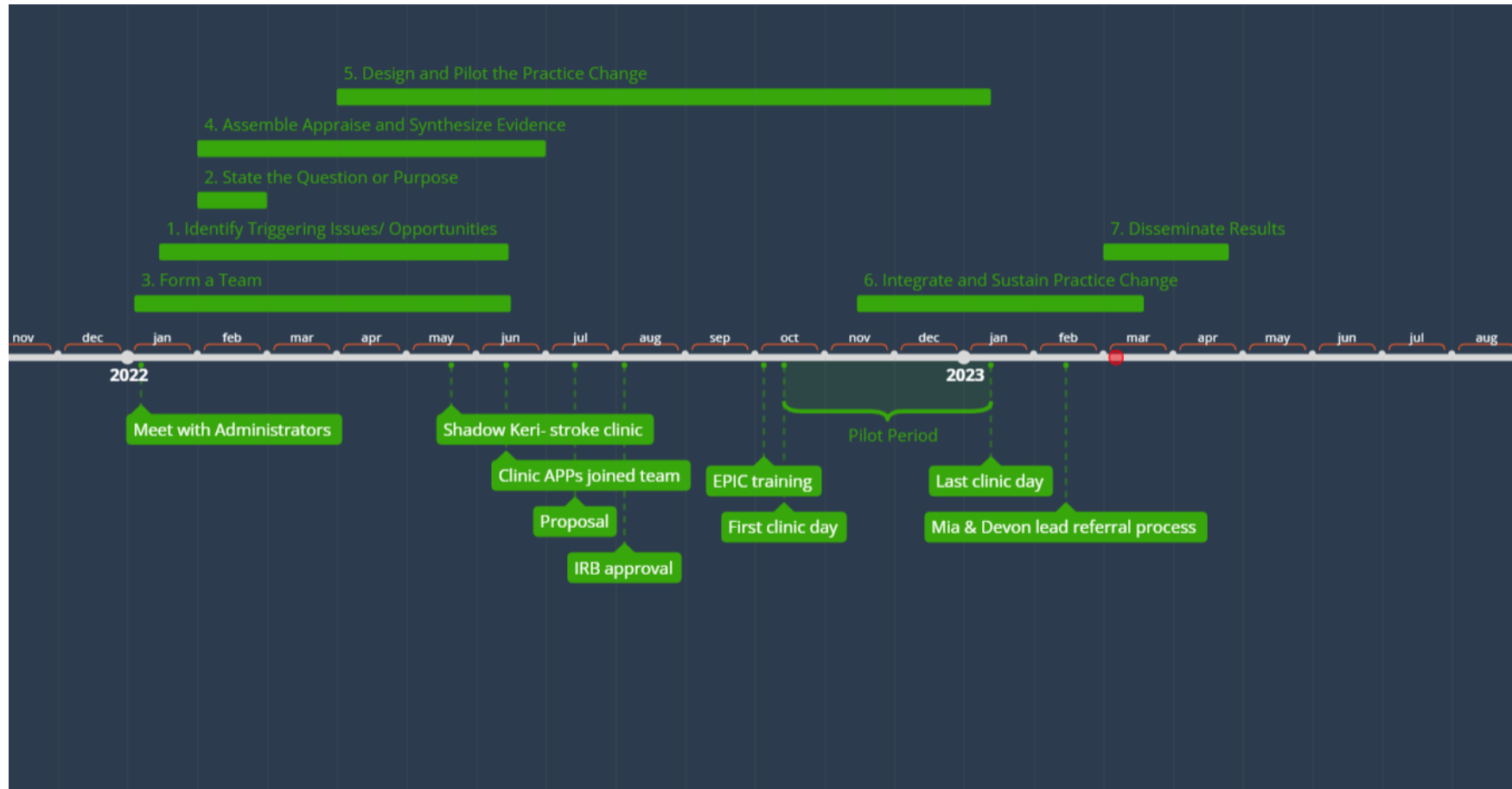
(Majersik et al., 2021)

Health Professional Shortage Areas: Primary Care, by County, 2022 - Virginia



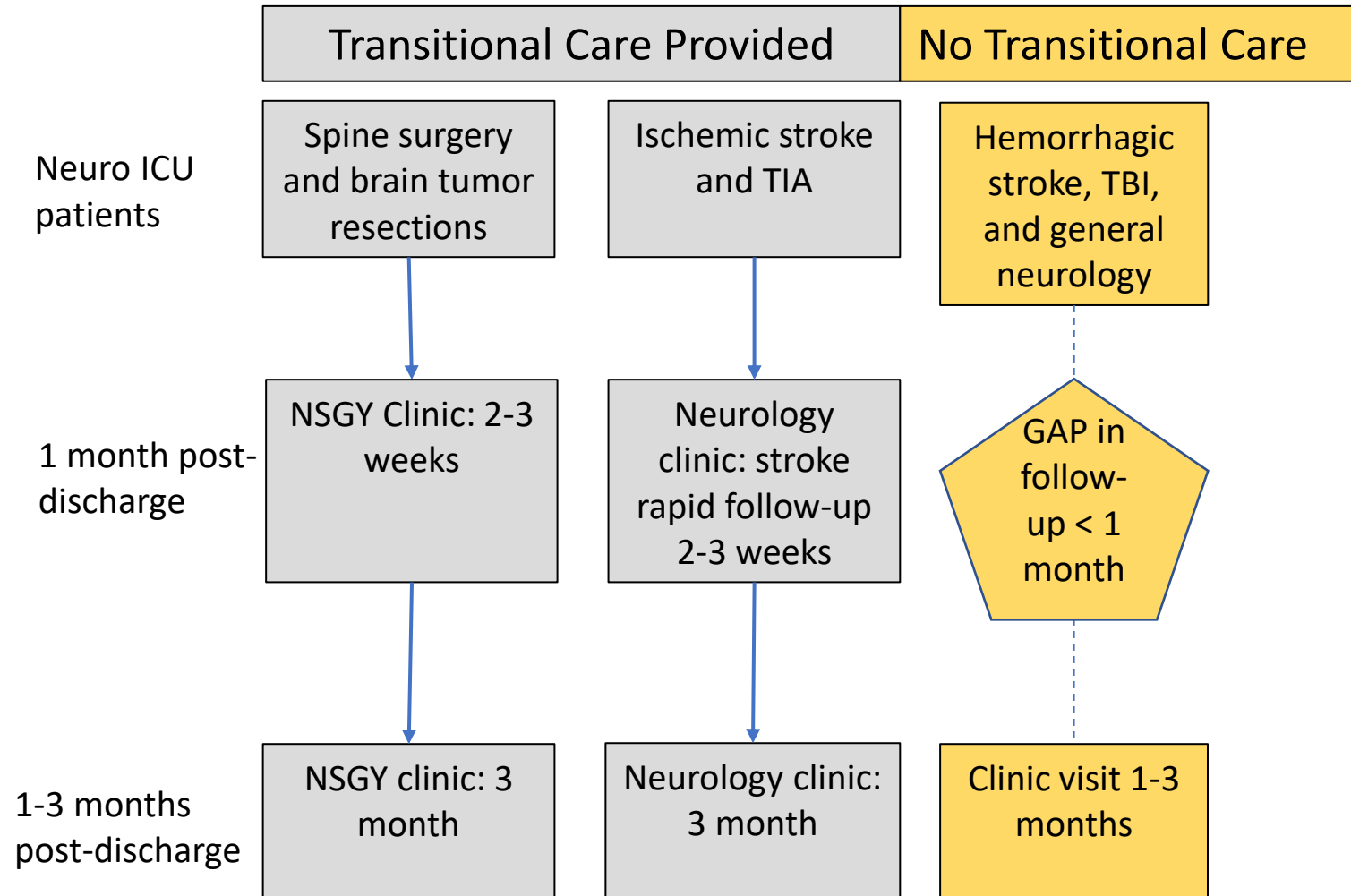
(Rural Health Information Hub, 2022)

Project Timeline: Adaptation of the Iowa Model



(Iowa Model Collaborative, 2017)

Step 1: Identify Triggering Issues



- 65% of readmitted SAH patients did not see a provider prior to readmission. (Chatrath et al., 2020)
- Opportunity: provide follow-up care to these patients through a neuro APP clinic

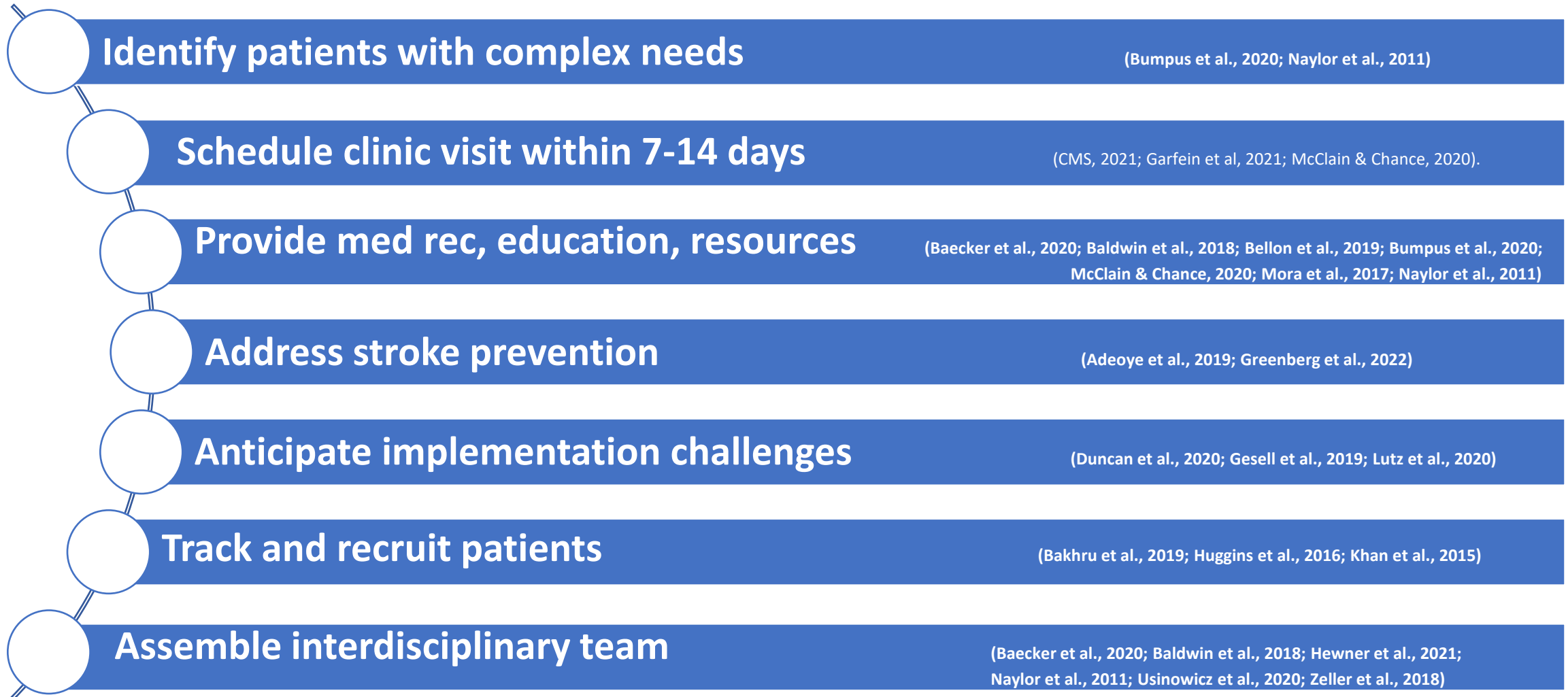
Step 2: Clinical Question

How do transitional care interventions by Advanced Practice Providers improve quality outcomes among recently hospitalized adult patients?

Step 3. Form a Team

- Project Mentor & Lead APP: William Lombardi DNP, AGACNP-BC
- Administrators: Tracey Gosse MBA, MSN; Susan Jackiewicz MHA, MSW
- Neurocritical Care APPs: Michelle Gibb NP; Laura Dubose NP; Mia Lukas DNP; Devon McCabe NP; Alyssa Benning PA; Steven Wiseman NP
- Neurology Clinic: Keri Johnson NP
- IT Senior Analyst for EPIC: Elizabeth Strickland
- Statistician: Ivora Hinton PhD

Step 4. Assemble, Appraise, & Synthesize the Evidence



Step 5. Designed and Piloted the Practice Change

Project Objective: Implement a patient tracking system and referral process for the pilot neuro APP clinic

Methods:

Identified department gaps in transitional care

Tracked eligible patients on shared EPIC list

Appointments generated before discharge

Incorporated methods into APP workflows

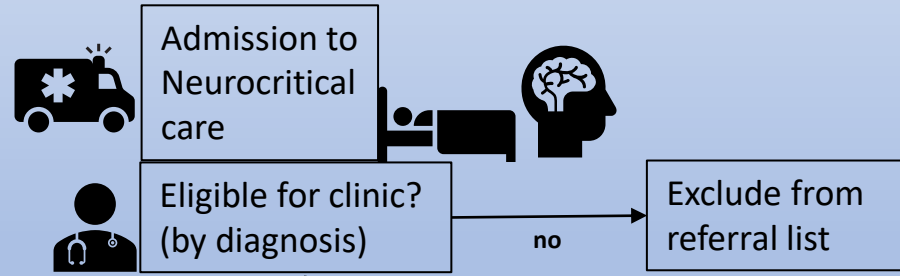
UVA IRB-HSR # 24027 waived of HSR 7/25/22

CLINIC DESIGN

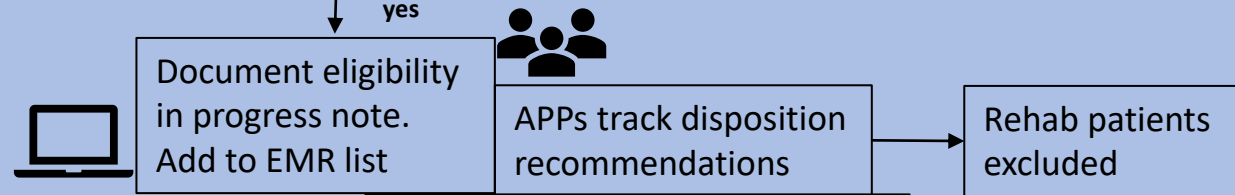
- Neurology Clinic, Primary Care Center
- Friday 1pm-4pm
- Capacity: 4 patients visits per week
- 30 minute visits
- 1 APP each week, rotate
- 7-14 days after discharge
- Models rapid stroke follow-up clinic

Inpatient

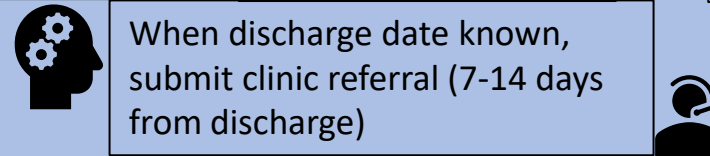
1. Screening



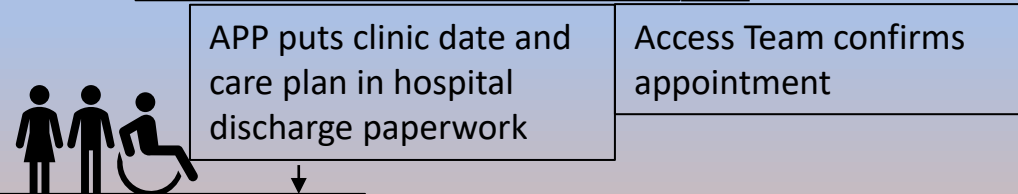
2. Tracking



3. Referring

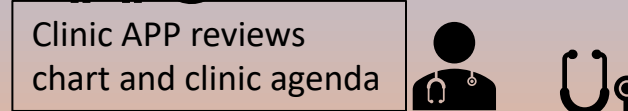


4. Patient Communication

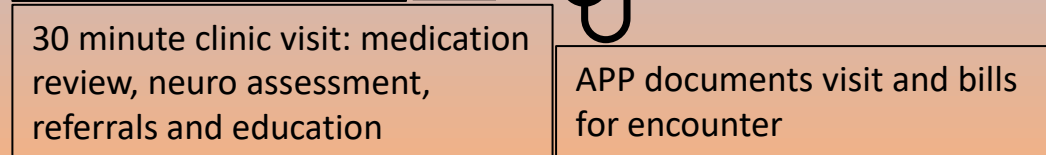


Outpatient

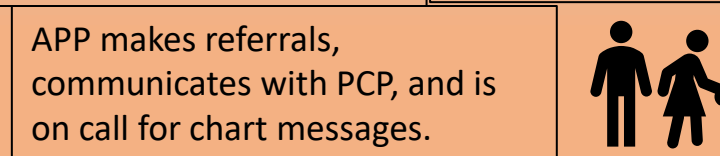
5. Clinic Preparation



6. Clinic Visit



7. Care Coordination



Transitions in Care

Clinic Documentation

User SmartPhrase – NNCLINICNOTE [719608]

Do not include PHI or patient-specific data in SmartPhrases.

Neurocritical Care Recovery Clinic Note

@NAME@ was seen in neurology clinic today for post-hospital follow up for {Blank single:19197::"Subarachnoid Hemorrhage","Intracerebral Hemorrhage Brain Injury","****"}.

Summary of Recent Hospital Admission
 @NAME@ is a @AGE@ @GENDERID@, who presented with ***

Brief Hospital Course:

Date	Procedure/Event:

@NAME@ was discharged to {discharge follow up:21046}. Please see the discharge summary for additional details about the acute hospitalization.

Subjective

Chief Complaint: ***

Interval History: ***

Active Issues:
 1. ***

Comorbidities:
 1. ***

@PROB@

Social History:
 Patient is currently living at {Current Living:21047}

Medications: @MEDSAMBONLY@

Allergies: @ALLERGY@

I have reviewed the interval medical history, medications, social and family history as documented in the chart.

ROS: @ROS@

Objective

User SmartPhrase – NNCLINICNOTE [719608]

Do not include PHI or patient-specific data in SmartPhrases.

Data: the following data have become available since discharge: {available data:21061}

Assessment and Plan

Assessment: @NAME@ is @AGE@ @GENDERID@, with a history of {Blank multiple:19196::"HTN","HLD","DM2","Afib","****"}.

Plan:

Meds:
 1.
 Function:
 1.
 Follow up/Care coordination:
 1.

I reinforced the importance of compliance with {Blank multiple:19196::"antihypertensives","antiepileptics","antithrombotics","****"}.

I reviewed the evaluation and treatment plan with @NAME@ again and the patient and family appears to understand. All their questions were addressed.

Stroke Considerations: ***Delete if not stroke patient ***

Modifiable stroke risk factors include:
 {modifiable stroke risk factors:21038}

Secondary stroke prevention included:
 {secondary stroke prevention:21045}

I reminded @NAME@ of the importance of calling '911' for any stroke symptoms and reviewed common stroke symptoms. {Smoking Status:21085}

@NAME@ screened {POSITIVE/NEGATIVE:24461} on the PHQ9 for risk for depression. All stroke patients should be considered at heightened risk for depression with up to 40% of patients with stroke developing depression within one year. Today, we {psych intervention:21055} in response to this result.

Over 50% of our 30 minute coordination of care visit with @NAME@ was spent counseling and discussing symptoms, medication management, and potential diagnoses.

Shared EPIC List

Patient Lists



[Edit List](#) | [Properties](#) | [Remove Patient](#) | [Add Patient](#) | [Sign In](#) | [Sign In Others](#) | [Sign Out](#) | [Open Chart](#) | [MAR](#) | [Flowsheets](#) | [More](#)

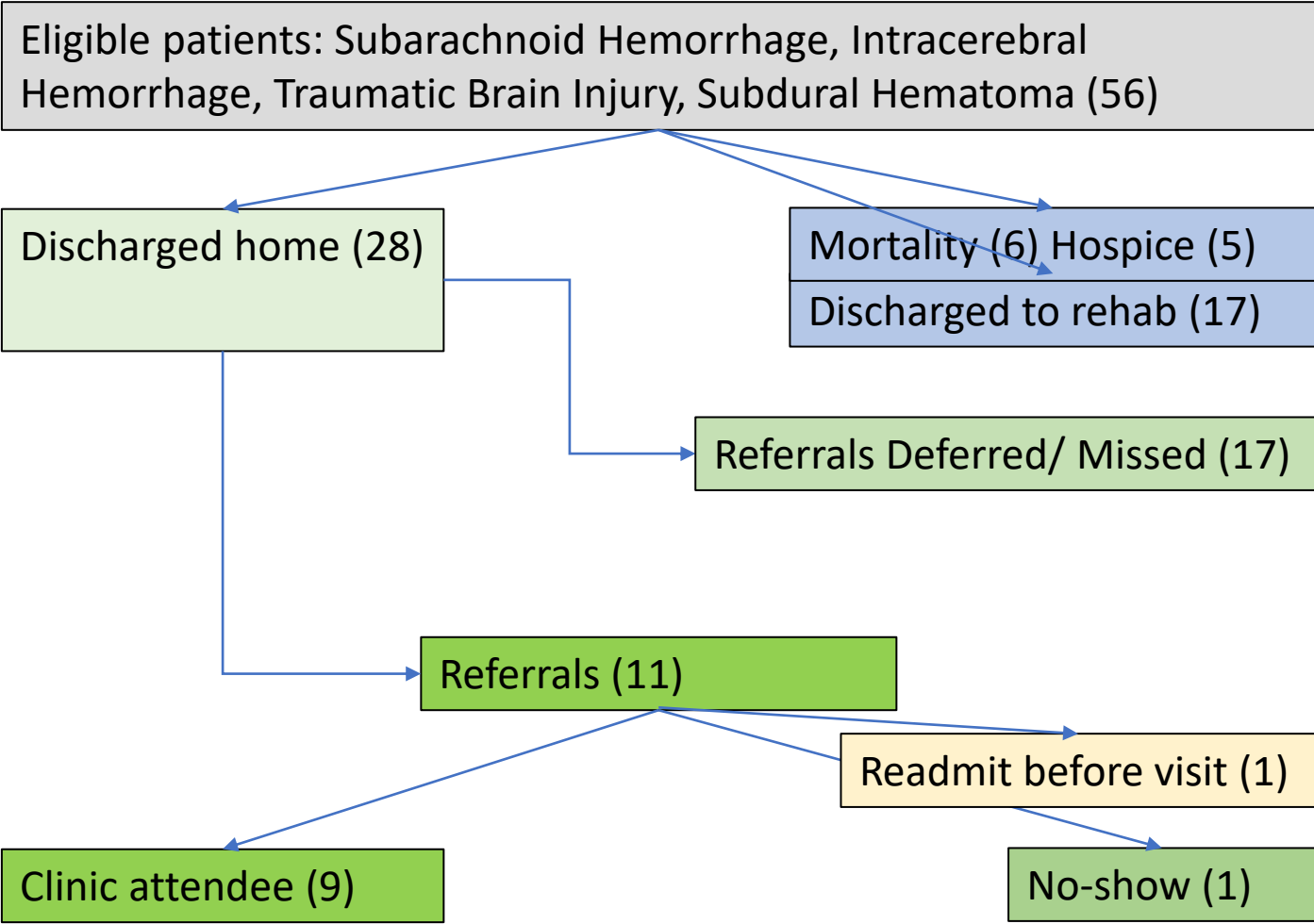
Neuro ICU Recovery Clinic 0 Patients

Refreshed 4 minutes ago

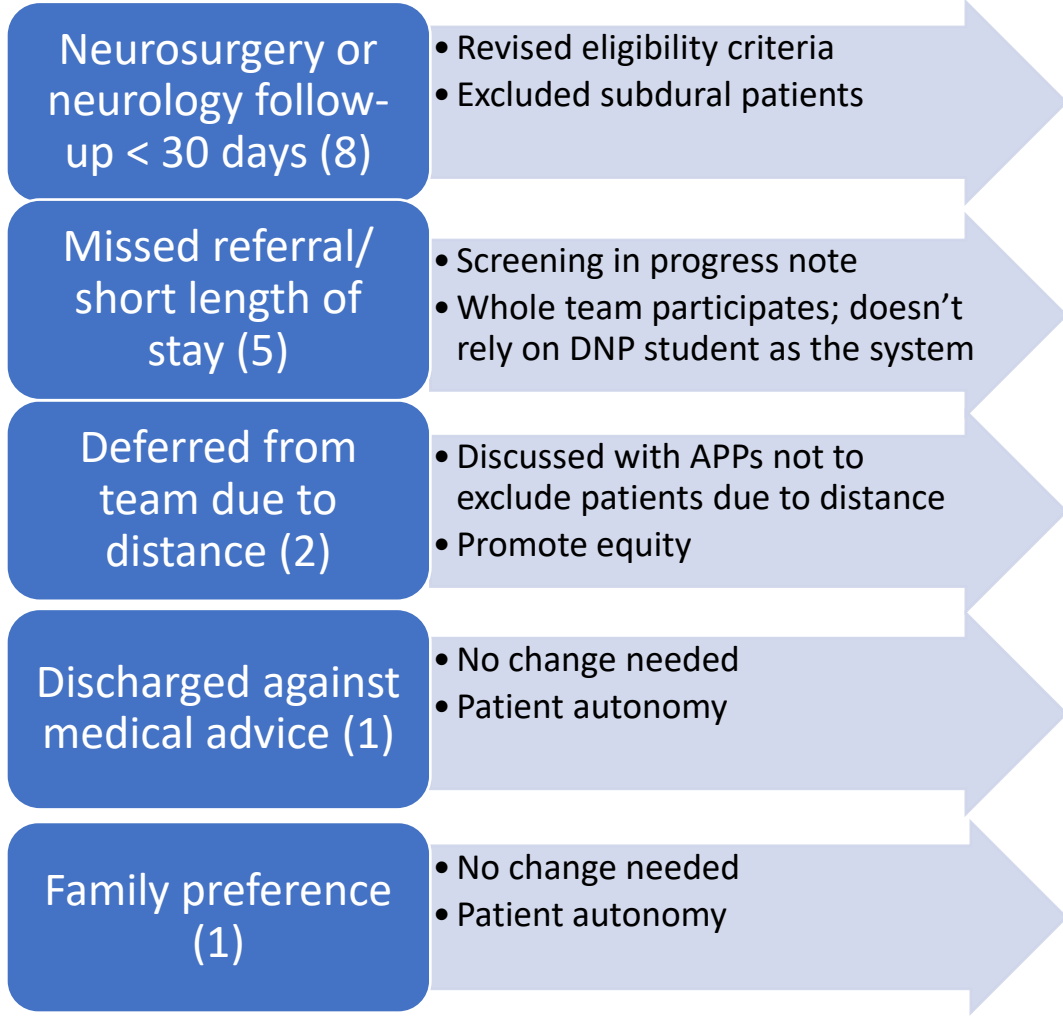
Bed ▲	Unit	Patient Name/Age/Gender	MRN	Length of Stay	Attending	Problem	Treatment Team Sticky	PT Adult - Discharge Recommendations	Discharge Date
-------	------	-------------------------	-----	----------------	-----------	---------	-----------------------	--------------------------------------	----------------

--	--	--	--	--	--	--	--	--	--

Referral Process



Referral Process: Rapid Cycle Change

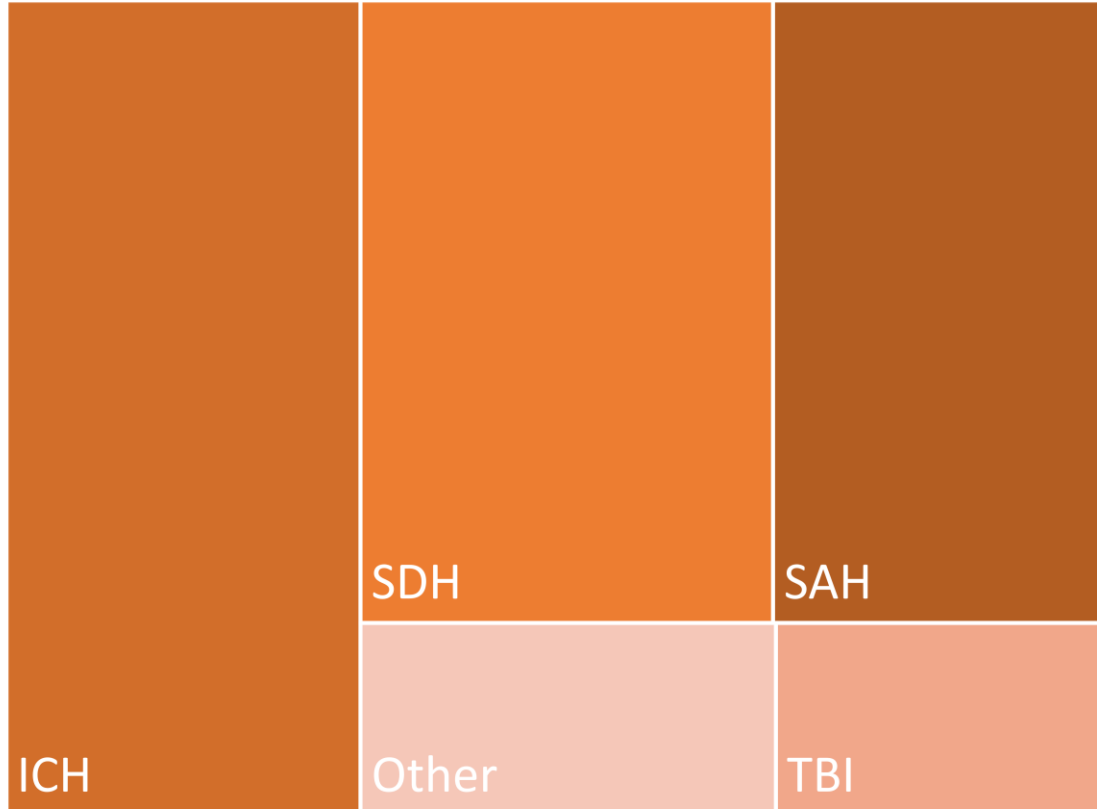


Missed Referrals (17)

Total Cohort (56)

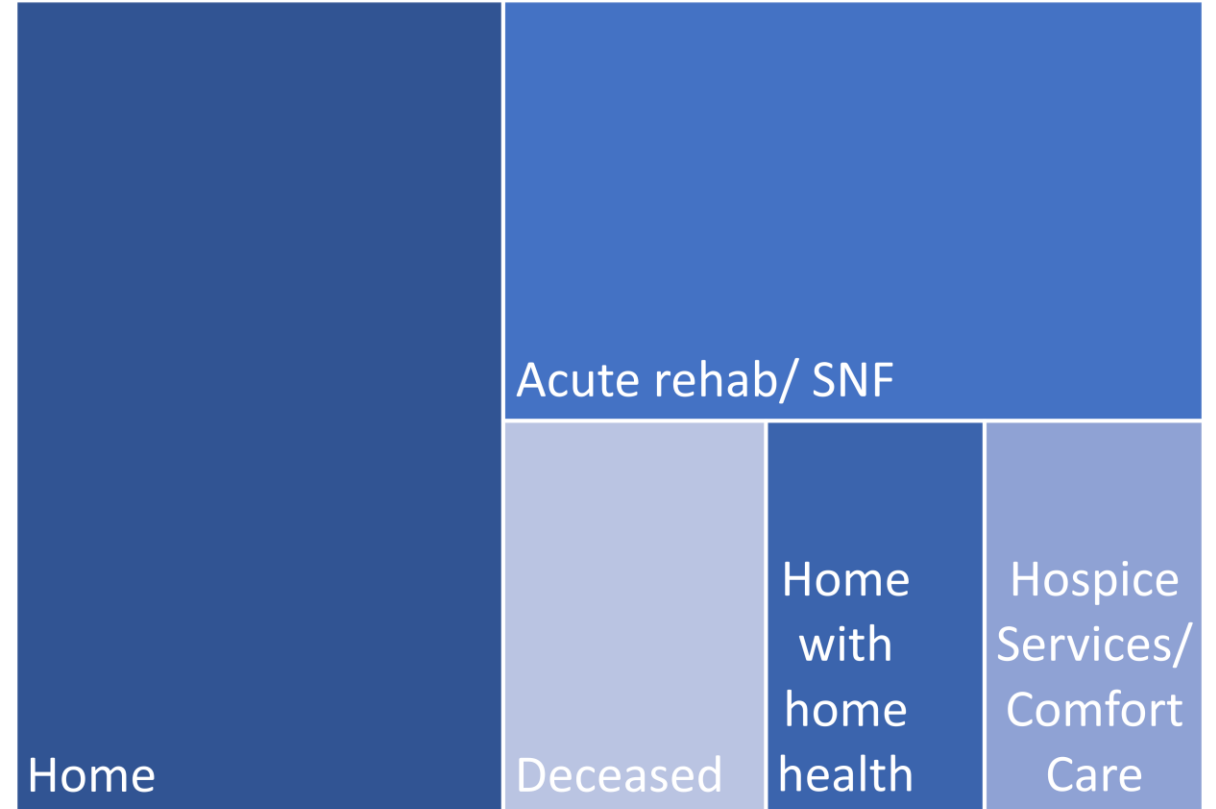
Table 1: Demographics and Clinical Acuity		
Demographic		Statistic
Age, Mdn (IQR)		67.5 (47.3-77.0)
Gender, n (%)		
	Male	30 (53.6%)
	Female	26 (46.4%)
Race, n (%)		
	White	38 (67.9%)
	Black or African American	11 (19.6%)
	Other	4 (7.1%)
	Asian	3 (5.4%)
Ethnicity, n (%)		
	Hispanic	3 (5.4%)
	Non-Hispanic	53 (94.6%)
Insurance, n (%)		
	Medicare	28 (50%)
	Medicaid	7 (12.5%)
	Private	17 (30.4%)
	Veteran's Insurance	3 (5.4%)
	Uninsured	1 (1.8%)
Length of Stay, Mdn (IQR)		
	LOS days	7.5 (4-13.8)
	LOS ICU days	2 (1-5)
Distance from Hospital, Mdn (IQR)		
	Distance (miles)	31.5 (13.5-52.3)

Admission Diagnosis



ICH= Intracerebral Hemorrhage
SDH= Subdural Hematoma
SAH= Subarachnoid Hemorrhage
TBI = Traumatic Brain Injury

Disposition

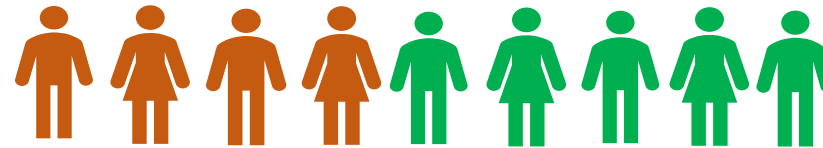


SNF = Skilled nursing facility

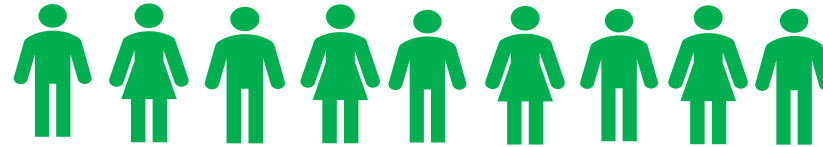
Pilot Outcomes

9 Clinic Attendees: 8 days post discharge (5-10 day range). 82% attendance: 1 no show, 1 readmit

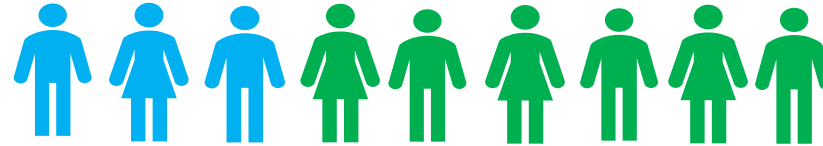
45% did NOT have established PCP



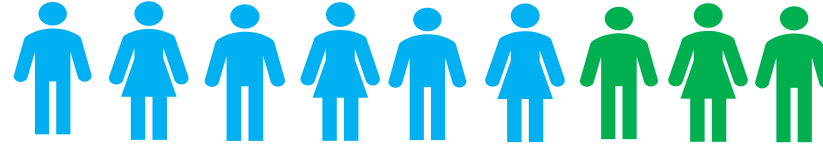
NO readmissions among attendees



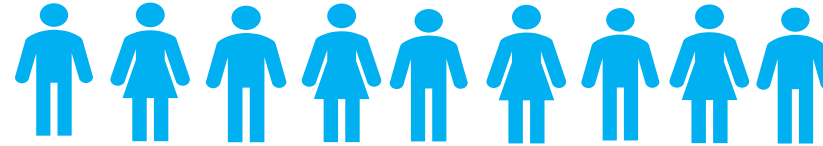
33% had medication changes



66% had referrals placed



Tailored education provided to all



Readmissions

Discharge to Home (28)

- 4 readmissions: 14% readmission rate
- 1- SAH- readmission for new stroke (was clinic referral)
- 3- SDH patients readmitted, referrals were deferred due to follow-up with neurosurgery within a couple weeks, or family refusal. Readmitted for neurosurgical intervention (2), peripheral vascular intervention (1)

Discharge to Rehab (17)

- 6 readmissions: 35% readmission rate
- Readmission reasons: non-neuro infections, altered mental status, new neurological symptoms requiring admission

Comparing Comorbidities: Home vs Rehab Patients

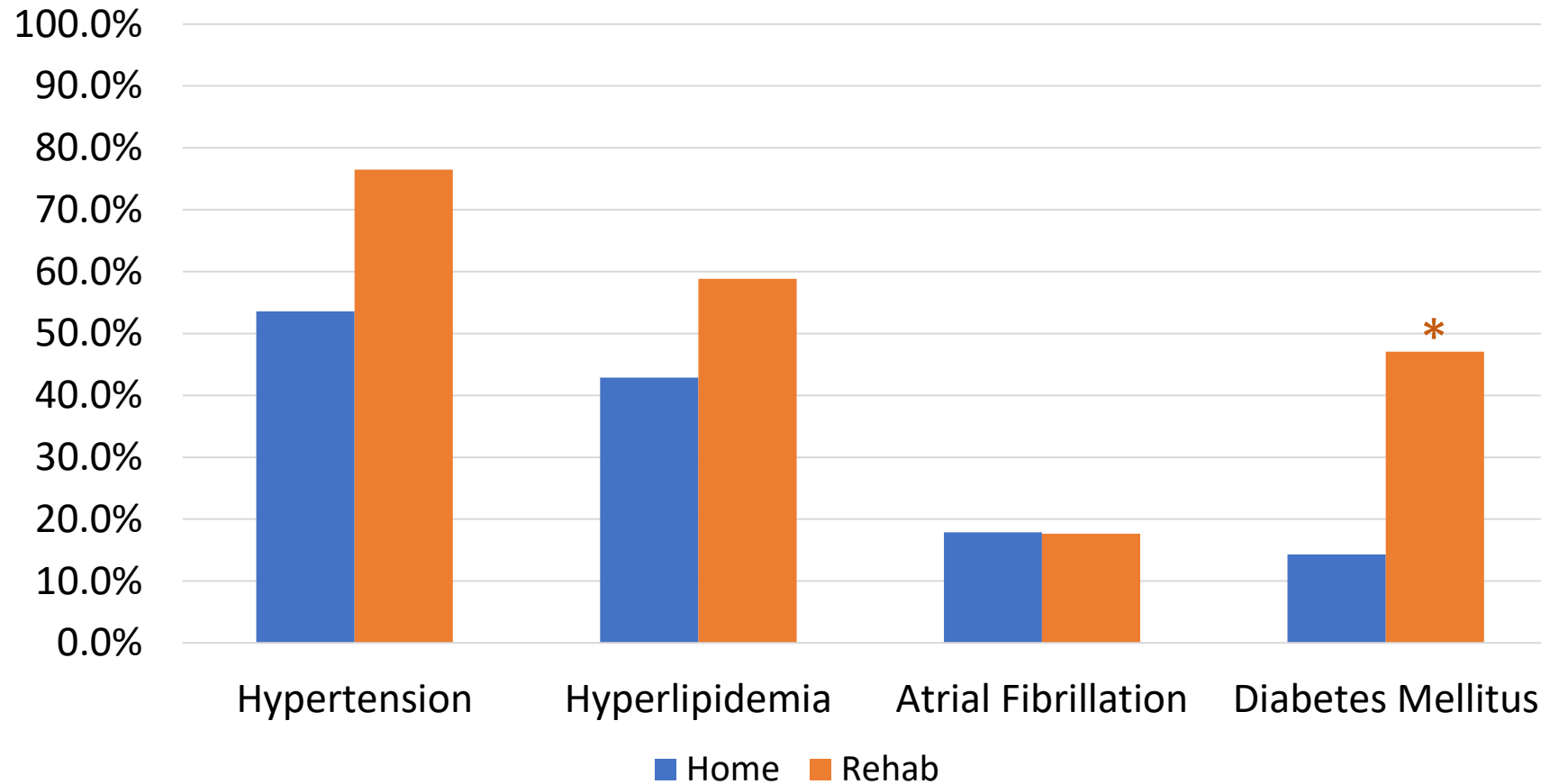


Figure: Mean difference in percentage of diabetes mellitus ($\chi^2 = 5.81, p = 0.034$) was statistically significant. Differences in hypertension ($\chi^2 = 1.486, p = 0.223$), hyperlipidemia ($\chi^2 = 0.535, p = 0.465$) and atrial fibrillation ($\chi^2 = 0.00, p = 1.0$) were not statistically significant.

Length of Stay = Higher Readmission Risk

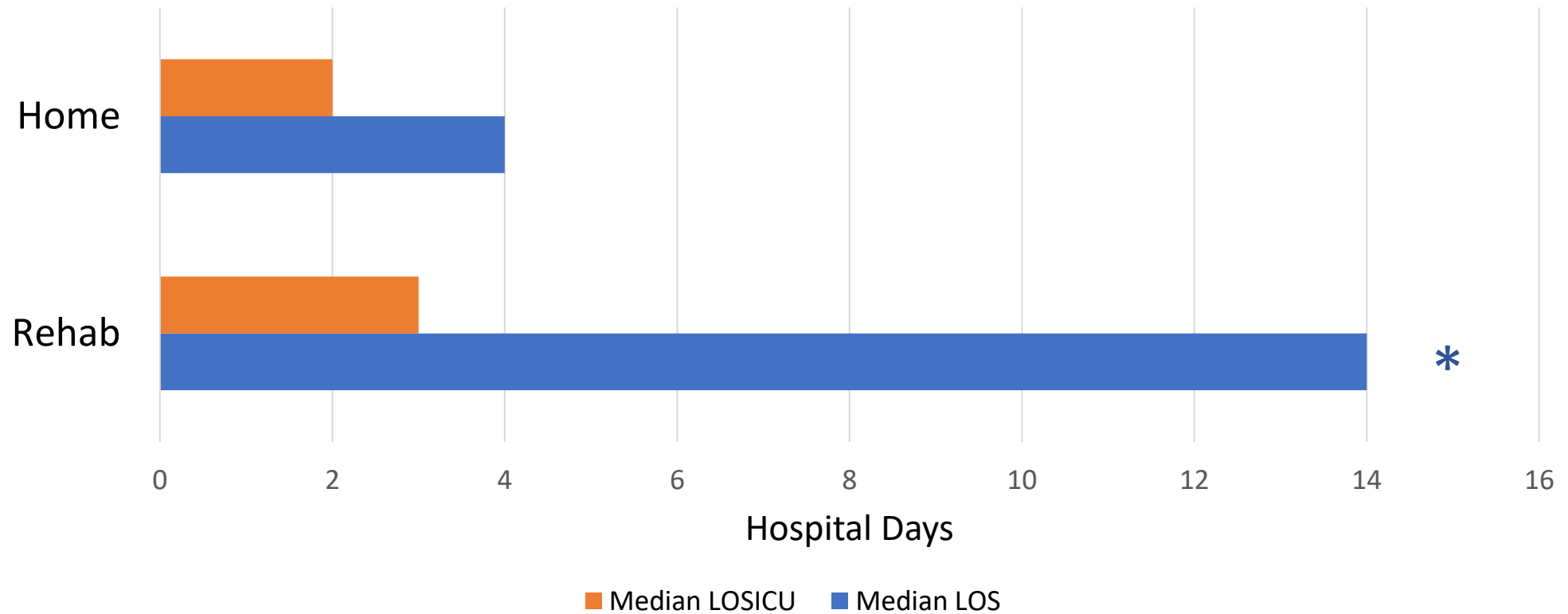


Figure: Median differences in length of stay (LOS) for ICU and hospital. **Mann Whitney U test performed.** There is statistically significant difference in LOS between rehab (14, 9-23.5) and home (4, 3-6.75) patients ($p < 0.001$). There is not a statistically significant difference in ICU LOS between rehab (3, 1.5-6.5) and home (2, 1-3.5) patients ($p = 0.110$). (Median, IQR).

FINANCIAL ANALYSIS

Clinic Cash Flow

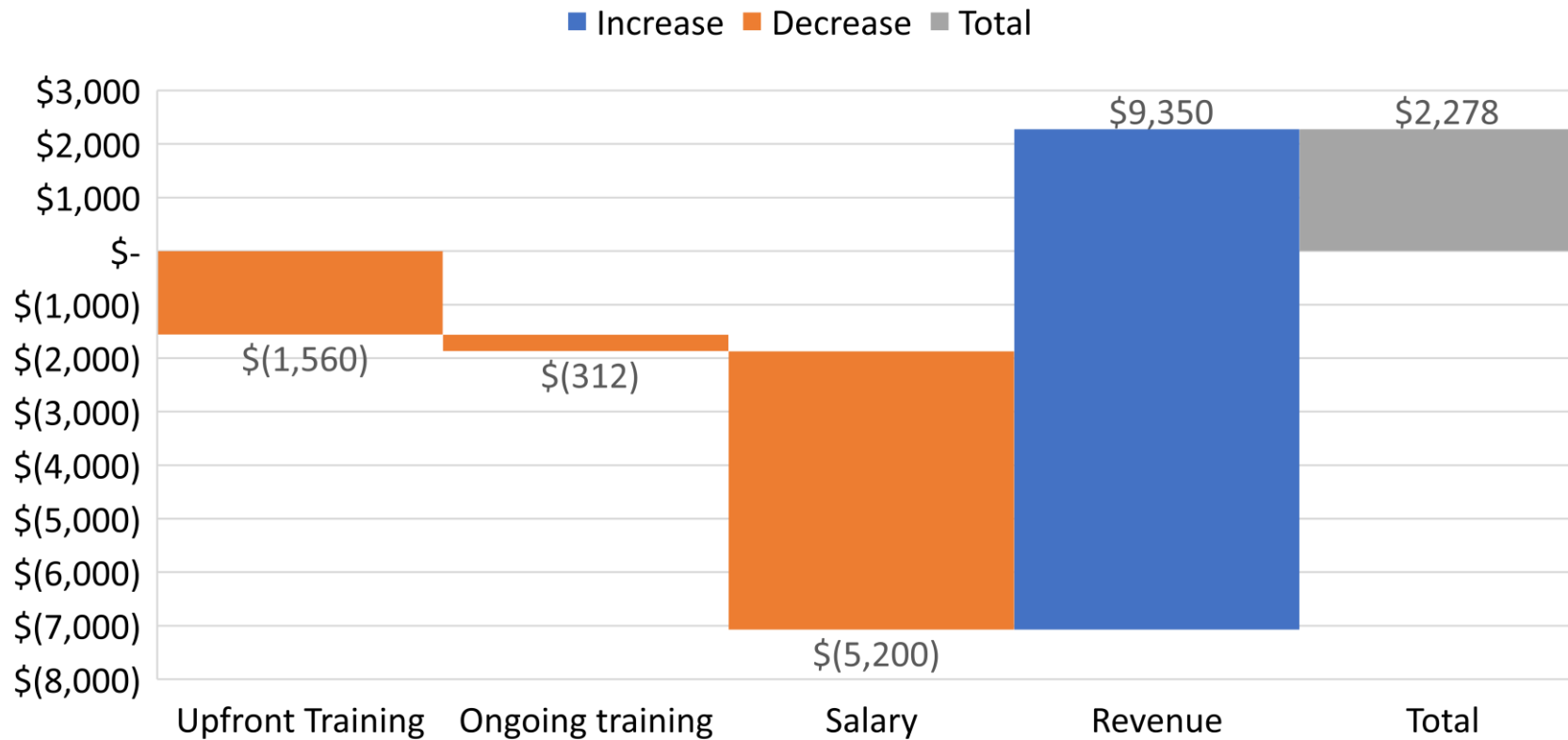


Table: Assumption: average 2 patients per week.

CPT code 99213, 99214 \$91-129 : Medicare National Fee Schedule, 2022

STEP 6. INTEGRATE AND SUSTAIN PRACTICE CHANGE

- 50% of APPs involved: adopt referral methods into workflow
- Rapid cycle change: sustain referral methods into daily progress note
- Attended 7 clinic days: helped APPs acclimate to clinic environment
- Mia Ahn and Devan McCabe are maintaining the referral process since February
- Possibility of future MSN/ DNP projects to make advancements to the clinic

LESSONS LEARNED FROM PILOT DATA

- Medication changes and many referrals made
- Missing referrals and imaging orders on discharge
- Rehab patients have higher transitional care needs
- Stop gap measure to primary care and neurology provider shortages
- Highly feasible, low resource intensity

LIMITATIONS

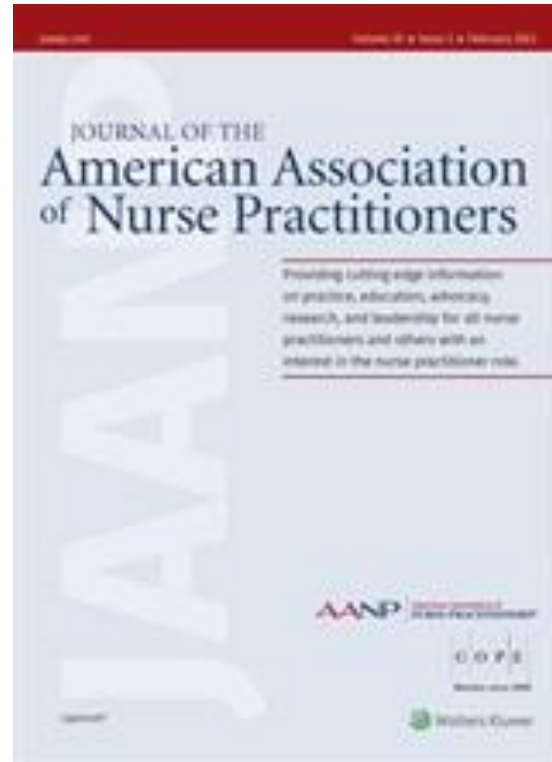
- Data retrieved from EMR data, not clinic visit observations
- Not homogenous patient population; varying clinical acuity and diagnosis
- Limited conclusions about readmission impact
- Did not evaluate patient perspective

FUTURE DIRECTIONS

- Include rehab patients
- Telemedicine
- Repeat visits when clinically necessary, especially if no PCP
- Interdisciplinary care: pharmacy
- Evaluate impact of clinic on ED visits and readmissions

STEP 7. DISSEMINATE RESULTS

- Report findings and recommendations to APP team, department stakeholders
- Submit manuscript to JAANP



ACKNOWLEDGEMENTS

QUESTIONS?

Adeoye, O., Nyström, K. V., Yavagal, D. R., Luciano, J., Nogueira, R. G., Zorowitz, R. D., Khalessi, A. A., Bushnell, C., Barsan, W. G., Panagos, P., Alberts, M. J., Tiner, A. C., Schwamm, L. H., & Jauch, E. C. (2019). Recommendations for the establishment of stroke systems of care: A 2019 update. *Stroke*, *50*(7), e187–e210. <https://doi.org/10.1161/STR.0000000000000173>

Baecker, A., Meyers, M., Koyama, S., Taitano, M., Watson, H., Machado, M., & Nguyen, H. Q. (2020). Evaluation of a transitional care program after hospitalization for heart failure in an integrated health care system. *JAMA Network Open*, *3*(12), e2027410. <https://doi.org/10.1001/jamanetworkopen.2020.27410>

Bakhru, R. N., Davidson, J. F., Bookstaver, R. E., Kenes, M. T., Peters, S. P., Welborn, K. G., Creech, O. R., Morris, P. E., & Files, D. C. (2019). Implementation of an ICU recovery clinic at a tertiary care academic center. *Critical Care Explorations*, *1*(8), e0034. <https://doi.org/10.1097/CCE.0000000000000034>

Baldwin, S. M., Zook, S., & Sanford, J. (2018). Implementing posthospital interprofessional care team visits to improve care transitions and decrease hospital readmission rates. *Professional Case Management*, *23*(5), 264–271. <https://doi.org/10.1097/NCM.0000000000000284>

Bumpus, S., Krallman, R., McMahan, C., Gupta, A., Montgomery, D., Kline-Rogers, E., & Vaishnava, P. (2020). Insights into hospital readmission patterns of atrial fibrillation patients. *European Journal of Cardiovascular Nursing: Journal of the Working Group on Cardiovascular Nursing of the European Society of Cardiology*, *19*(6), 545–550. <https://doi.org/10.1177/1474515120911607>

Centers for Medicare & Medicaid Services. (2021, July 19). *Community-based care transitions program*. [Government]. CMS.Gov. <https://innovation.cms.gov/innovation-models/cctp>

Centers for Medicare & Medicaid Services. (2023). *Search the physician fee schedule* [Government]. CMS.Gov. <https://www.cms.gov/medicare/physician-fee-schedule/search>

Chatrath, A., Soldozy, S., Sokolowski, J. D., Burke, R. M., Schultz, J. G., Rannigan, Z. C., & Park, M. S. (2020). Endovascular and surgical treatment is predictive of readmission risk after aneurysmal subarachnoid hemorrhage. *World Neurosurgery*, *142*, e494–e501. <https://doi.org/10.1016/j.wneu.2020.07.079>

CMS. (2021). *Transitional care management services* (No. MLN908628; pp. 1–12). <https://www.cms.gov/outreach-and-education/medicare-learning-network-mln/mlnproducts/downloads/transitional-care-management-services-fact-sheet-icn908628.pdf>

Dreyer, T. (2014). Care transitions: Best practices and evidence-based programs. *Home Healthcare Nurse*, *32*(5), 309–316. <https://doi.org/10.1097/NHH.0000000000000069>

Duncan, P. W., Bushnell, C. D., Jones, S. B., Psioda, M. A., Gesell, S. B., D'Agostino, R. B., Sissine, M. E., Coleman, S. W., Johnson, A. M., Barton-Percival, B. F., Prvu-Bettger, J., Calhoun, A. G., Cummings, D. M., Freburger, J. K., Halladay, J. R., Kucharska-Newton, A. M., Lundy-Lamm, G., Lutz, B. J., Mettam, L. H., ... Rosamond, W. D. (2020). Randomized pragmatic trial of stroke transitional care. *Circulation: Cardiovascular Quality and Outcomes*, *13*(6), e006285. <https://doi.org/10.1161/CIRCOUTCOMES.119.006285>

Garfein, J., Cholack, G., Krallman, R., Feldeisen, D., Montgomery, D., Kline-Rogers, E., Eagle, K., Rubenfire, M., & Bumpus, S. (2021). Cardiac transitional care effectiveness: Does overall comorbidity burden matter? *The American Journal of Medicine*, *134*(12), 1506–1513. <https://doi.org/10.1016/j.amjmed.2021.06.018>

Gesell, S. B., Bushnell, C. D., Jones, S. B., Coleman, S. W., Levy, S. M., Xenakis, J. G., Lutz, B. J., Bettger, J. P., Freburger, J., Halladay, J. R., Johnson, A. M., Kucharska-Newton, A. M., Mettam, L. H., Pastva, A. M., Psioda, M. A., Radman, M. D., Rosamond, W. D., Sissine, M. E., Halls, J., & Duncan, P. W. (2019). Implementation of a billable transitional care model for stroke patients: The COMPASS study. *BMC Health Services Research*, *19*(1), 978. <https://doi.org/10.1186/s12913-019-4771-0>

Greenberg, S. M., Ziai, W. C., Cordonnier, C., Dowlatshahi, D., Francis, B., Goldstein, J. N., Hemphill, J. C., Johnson, R., Keigher, K. M., Mack, W. J., Mocco, J., Newton, E. J., Ruff, I. M., Sansing, L. H., Schulman, S., Selim, M. H., Sheth, K. N., Sprigg, N., & Sunnerhagen, K. S. (2022). 2022 guideline for the management of patients with spontaneous intracerebral hemorrhage: A guideline from the American Heart Association/American Stroke Association. *Stroke*, *53*(7), e282–e361. <https://doi.org/10.1161/STR.0000000000000407>

Hewner, S., Chen, C., Anderson, L., Pasek, L., Anderson, A., & Popejoy, L. (2021). Transitional care models for high-need, high-cost adults in the United States: A scoping review and gap analysis. *Professional Case Management*, *26*(2), 82–98. <https://doi.org/10.1097/NCM.0000000000000442>

Huggins, E. L., Bloom, S. L., Stollings, J. L., Camp, M., Sevin, C. M., & Jackson, J. C. (2016). A clinic model: Post-intensive care syndrome and post-intensive care syndrome-family. *AACN Advanced Critical Care*, *27*(2), 204–211. <https://doi.org/10.4037/aacnacc2016611>

Iowa Model Collaborative. (2017). *Iowa model of evidence-based practice: Revisions and validation*. (14(3); pp. 175–182). *Worldviews on Evidence-Based Nursing*. doi:10.1111/wvn.12223

Khan, B. A., Lasiter, S., & Boustani, M. A. (2015). CE: Critical care recovery center: An innovative collaborative care model for ICU survivors. *The American Journal of Nursing*, *115*(3), 24–31. <https://doi.org/10.1097/01.NAJ.0000461807.42226.3e>

- Lutz, B. J., Reimold, A. E., Coleman, S. W., Guzik, A. K., Russell, L. P., Radman, M. D., Johnson, A. M., Duncan, P. W., Bushnell, C. D., Rosamond, W. D., & Gesell, S. B. (2020). Implementation of a transitional care model for stroke: Perspectives from frontline clinicians, administrators, and COMPASS-TC implementation staff. *The Gerontologist*, *60*(6), 1071–1084. <https://doi.org/10.1093/geront/gnaa029>
- Majersik, J. J., Ahmed, A., Chen, I.-H. A., Shill, H., Hanes, G. P., Pelak, V. S., Hopp, J. L., Omuro, A., Kluger, B., & Leslie-Mazwi, T. (2021). A shortage of neurologists – we must act now: A report from the AAN 2019 transforming leaders program. *Neurology*, *96*(24), 1122–1134. <https://doi.org/10.1212/WNL.00000000000012111>
- McClain, J. V., & Chance, E. A. (2020). The advanced practice nurse will see you now: Impact of a transitional care clinic on hospital readmissions in stroke survivors. *Journal of Nursing Care Quality*, *35*(2), 147–152. <https://doi.org/10.1097/NCQ.0000000000000414>
- Naylor, M. D., Aiken, L. H., Kurtzman, E. T., Olds, D. M., & Hirschman, K. B. (2011). The importance of transitional care in achieving health reform. *Health Affairs*, *30*(4), 746–754.
- Naylor, M. D., Bowles, K. H., McCauley, K. M., Maccoy, M. C., Maislin, G., Pauly, M. V., & Krakauer, R. (2013). High-value transitional care: Translation of research into practice. *Journal of Evaluation in Clinical Practice*, *19*(5), 727–733. <https://doi.org/10.1111/j.1365-2753.2011.01659.x>
- Naylor, M. D., Brooten, D. A., Campbell, R. L., Maislin, G., McCauley, K. M., & Schwartz, J. S. (2004). Transitional care of older adults hospitalized with heart failure: A randomized, controlled trial. *Journal of the American Geriatrics Society*, *52*(5), 675–684. <https://doi.org/10.1111/j.1532-5415.2004.52202.x>
- Rural Health Information Hub. (2022). *Health professional shortage areas: Primary care, by county, 2022- Virginia*. Retrieved February 27, 2023, from <https://www.ruralhealthinfo.org/charts/5?state=VA>
- Usinowicz, E., Ronquillo, K., Matossian, B., Picewicz, B., Bartsch, E., Haddad, C., Abbate, K., & O'Connor, T. (2020). Reducing readmissions for heart failure. *Critical Care Nurse*, *40*(1), 82–86. <https://doi.org/10.4037/ccn2020983>
- Zeller, J. L., Nair, P. K., & McComiskey, C. (2018). Transitional surgery center: Reducing 30-day hospital readmissions. *Jnp-Journal for Nurse Practitioners*, *14*(1), E17–E20. <https://doi.org/10.1016/j.nurpra.2017.10.004>

QUESTIONS?