## Entry Decisions and Incumbents' Responses: Evidence from the Outpatient Surgery Market

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A Dissertation presented to the Graduate Faculty of the University of Virginia in Candidacy for the Degree of Doctor of Philosophy

> Department of Economics August, 2018

## Acknowlegements

I would like to thank my advisors Steven Stern, Amalia Miller, Federico Ciliberto and Jay Shimshack for their guidance, support and patience. The dissertation would not be completed without their help and challenges. Their support not only helped me overcome difficulties during my doctoral studies but also cultivated my enthusiasm for research in economics.

This dissertation has also benefited from discussions with Leora Friedberg, Chris Ruhm, Simon Anderson, Maxim Engers, Dajun Lin, Fang Guo, Dina Guo, Mathew Shi, Scott Laughery, Ben Leyden, Jo Zhang, participants at the UVa IO research group and Steve Stern's reading group. I would also like to thank consultants from Advance Research Computing Services for their technical supports. I deeply grateful to Katherine Holcomb for her help and patience. I would also like to thank the University of Virginia's Bankard Fund for Political Economy and Steer family fund for financial support.

Lastly, I want to thank my parents who are always there for me at the worst and the best time. Also, it would be impossible to complete the program without all the love, support and help from my husband, Dajun Lin. All errors are my own.

#### Abstract

Ambulatory surgery centers (ASCs) are small-scale facilities that focus on a few specialties of outpatient surgeries. As the number of ASCs increases, hospitals face increasing competition in the outpatient surgery market. Different from other markets, surgery prices are largely based on the Medicare reimbursement rates, which are directly set by the government. Given inflexible prices, hospitals compete with ASCs by investing in surgery quality levels.

The Medicare outpatient facility fee change for ASCs in 2008 provides exogenous variations in ASCs' profitability and ASCs' incentives for adopting different surgery categories. I build a structural model to show how patients choose surgery facilities, how ASCs make entry decisions and how hospitals choose surgery quality levels. A high surgery quality level in a hospital increases the hospital's profit through two channels. First, it attracts more patients to choose the hospital over other facilities, resulting in a higher surgery volume and a higher revenue (effect of direct competition). Second, it could potentially deter ASCs from entering the market by reducing ASCs' expected surgery volume, thus reducing the competition the hospital would face in the outpatient surgery market (effect of entry deterrence). I estimate the model using Markov chain Monte Carlo (MCMC) methods. I find that a higher Medicare reimbursement rate for ASCs can encourage ASCs to enter the market. On average, a one standard deviation increase in the reimbursement rate leads to an 11.6 percent increase in the ASC's entry probability. Hospitals invest in surgery quality levels to compete with ASCs. A one standard deviation increase in the hospital's surgery quality level leads to 5 more patients for surgery in a year. The effect of entry deterrence explains 47 percent of the increase, while the effect of direct competition explains 53 percent of the increase.

# Contents

1	Introduction 4						
<b>2</b>	Lite	erature Review	11				
	2.1	Competition and Quality in Health Care Market	11				
	2.2	Entry and Entry Deterrence	15				
3	Bac	ekground and Data	17				
	3.1	Overview of Medicare Payment	17				
	3.2	Data Description	18				
		3.2.1 Categories of Surgeries	18				
		3.2.2 Patients	19				
		3.2.3 Hospitals and ASCs	24				
		3.2.4 Medicare Reimbursement Rate	26				
4	Mo	del	30				
	4.1	Demand	31				
		4.1.1 Utility Function	31				
		4.1.2 Demand for Surgery for Each Facility	35				
	4.2	Supply	35				
		4.2.1 ASC's Entry Decision	35				
		4.2.2 Hospital's Optimal Surgery Quality Levels	39				
	4.3	Equilibrium	42				
<b>5</b>	Bay	vesian Estimation	44				
	5.1	Error Structure	44				
		5.1.1 Surgery Outcome and Demand	44				
		5.1.2 ASC's and Hospital's Profit Function	46				
	5.2	Empirical Model Specification	46				

		5.2.1	Additional Assumption: Surgery Quality Levels for ASCs	49
	5.3	Inferen	nce	50
		5.3.1	Posterior	50
		5.3.2	Likelihood Function	50
		5.3.3	Algorithm	53
6	Res	ults		63
6	Res	ults		63
6	<b>Res</b> 6.1		t Surgery Outcome and Facility Choice	<b>63</b> 63
6		Patien	t Surgery Outcome and Facility Choice	
6	6.1	Patien ASC's		63 76

## 1 Introduction

Increasing market competition to achieve better clinical outcomes is often the goal of health care reform in the U.S. When prices are highly regulated in the health care market, facilities engage in non-price competition such as quality levels. Some previous studies provide evidence that competition among health care providers under regulated price induces better clinical outcomes for inpatient care (Cooper et al., 2011; Gaynor and Town, 2011; Kessler and McClellan, 2000). However, scarce evidence exists on impact of the competition in the outpatient surgery market. One of the goals of this paper is to provide evidence of the impact of competition on hospitals' surgery outcomes in the outpatient surgery market. In order to do that, I exploit a payment schedule change in the outpatient surgery market that leads to exogenous changes in the level of competition.

Outpatient surgery is surgery that does not require an overnight hospital stay. Hospital outpatient departments<sup>1</sup> and ambulatory surgery centers (ASCs) are the major providers in the outpatient surgery market. Compared with the traditional hospitals, which provide a wide range of services, ambulatory surgery centers are smaller and specialize in providing a selected number of outpatient procedures.

Outpatient surgery has grown in popularity in the past 30 years. Improved technology and advances in anesthesia have allowed more surgical procedures to be performed as outpatient surgeries. In 1980, 20 percent of all surgeries performed in the U.S were outpatient surgeries. This number grew to more than 70 percent by 2010. Over the period, ASCs became increasingly popular facility choices for outpatient surgeries. The number of Medicare-certificated ASCs in the U.S. rose from 400 in 1983 to 5316 in 2010. The percentage of outpatient surgeries performed by ASCs rose from 10 percent in 1983 to 47 percent in 2010.<sup>2</sup> An ASC can join one of the accreditation programs to obtain accreditation as a proof for its quality and safety level.<sup>3</sup>

<sup>&</sup>lt;sup>1</sup>In the rest of the paper, I use hospital and hospital outpatient department interchangeably.

 $<sup>^{2}</sup>$ All the historical numbers cited in this paragraph are from Hall et al. (2017).

<sup>&</sup>lt;sup>3</sup>Accreditation associations offer accreditation programs that assess whether an ASC's policies and procedures hold to a certain quality and safety standard. The leading accreditation associations in the U.S. include the Accreditation Association for Ambulatory Health Care (AAAHC) and The American Association for Accreditation of Ambulatory Surgery Facilities, Inc. (AAAASF).

The rapid growth in the number of ASCs provides patients better access to the outpatient surgery market and generates significant competition against the hospitals. In this paper, I exploit the Medicare outpatient facility fee change for ASCs in 2008 across five surgery categories to study the impact of competition on hospitals' surgery quality levels. Specifically, I study how each ASC makes its entry decision for each surgery market and how each hospital chooses a quality level, in order to compete with ASCs and possibly deter ASCs from entering the market.

In 2008, the Centers for Medicare and Medicaid Services (CMS) implemented a new payment system which significantly changed how and how much Medicare paid ASCs for the facility fee. Prior to 2008, the CMS assigned one of nine different payment rates to a large set of procedures (2547 in 2006) that were performed in ASCs. Medicare paid all the procedures within a category by the same amount. However, these surgeries did not necessarily cost the same amount to perform, so certain procedures were more profitable than others. <sup>4</sup> In general, ASCs received higher profits by performing low acuity procedures instead of high acuity procedures.<sup>5</sup> As a result, there were more ASCs competing with hospitals in the market of low acuity and high paying procedures than in the market of high acuity and low paying procedures. The new system implemented in 2008 classified surgeries into payment groups using the same standard for hospitals and ASCs (177 payment groups). As a result, the new payment schedule changed the profitability across surgeries performed in ASCs.<sup>6</sup>

There is substantial variation in profitability across different procedures performed in ASCs.<sup>7</sup>

<sup>&</sup>lt;sup>4</sup>Since no cost data exist regarding surgeries performed at ASCs, I cannot directly evaluate the profitability for each surgery. Plotzke and Courtemanche (2011) suggested that we could use the ratio of the ASC's facility fee to the median national cost of performing the surgery at a hospital to proxy the profitability of a surgery. According to a research published by Government Accounting Office (GAO) in 2006, the cost of performing a surgery in an ASC is proportional to the cost of performing the same surgery in a hospital. A higher ASC facility fee to hospital cost ratio indicates a higher surgery profitability for ASCs.

<sup>&</sup>lt;sup>5</sup>For example, in 2006, the median cost for acuity laser treatment of retina in hospitals was \$1982. ASCs received \$995 for this procedure. The ASC facility fee to hospital cost ratio was 0.50. On the other hand, the median cost of performing a traditional low acuity cataract surgery was \$1478. ASCs received \$973 for this procedure. The ASC facility fee to hospital cost ratio was 0.66. Performing a cataract surgery was more profitable than performing a laser treatment of retina for ASCs.

<sup>&</sup>lt;sup>6</sup>For example, in 2008, the median cost for acuity laser treatment of retina in hospitals was \$2,357 dollar and ASCs received \$1,540 dollar for the same procedure. The ASC facility fee to hospital cost ratio was 0.65. On the other hand, the median cost of performing a traditional low acuity cataract surgery was \$1,719 dollar and ASCs received \$998 dollar for performing the surgery. The ASC facility fee to hospital cost ratio was 0.58. Compared with 2006, the laser treatments became more profitable, while the cataract surgeries became less profitable.

<sup>&</sup>lt;sup>7</sup>See Background and Data section (section (3)) for details.

High acuity procedures which require advanced technologies and equipment became more profitable, while low acuity and traditionally high volume procedures became less profitable for ASCs. The payment schedule change provided exogenous variation in ASCs' incentive of performing different surgeries over time and across procedures. The payment change encouraged ASCs to invest in their equipment and to perform procedures that became more profitable. However, hospitals could respond to the emerging competition from ASCs in high-end outpatient surgery markets by investing in surgical quality to retain patients and to deter entry.

In order to properly evaluate the impact of the payment change on the surgery volume and surgery quality, I build a two-stage static equilibrium model that takes both hospitals' and ASCs' responses into account.

On the demand side, I assume a patient and her surgeon act as an agent. Each agent decides whether to have a surgery and in which facility to have a surgery. The agent's utility from having a surgery in a facility depends on her own observed characteristics, traveling distance to the facility, and facility-specific surgery quality levels.

On the supply side, I analyze a two-stage game for hospitals and ASCs in the outpatient surgery market. I define markets by surgery categories. I code an ASC entering into a particular market if I observe it performing that category of surgeries. In the first stage, each hospital decides its quality level for each surgery category. Each hospital chooses its surgery quality levels while accounting for other hospitals' choices as well as its impact on ASCs' entry decisions. I assume that the cost of investing in the surgery quality level is a lump sum cost. Increasing the surgery quality level does not increase the marginal cost of performing the surgery. In the second stage, each ASC observes all hospitals' choices and simultaneously determines whether to enter the market based on its expected profits, conditional on rational beliefs about other ASCs entry probabilities.

This paper focuses on the competition along the dimension of surgery quality level. This is because, in the outpatient surgery market, more than 50 percent of the patients are covered by Medicare. For patients covered by private insurance, the Medicare reimbursement rate could be the most important factor to determine the price (Clemens and Gottlieb, 2017). I assume that each facility does not actively choose its price for each surgery. The average price received by each facility is determined by the Medicare reimbursement rate and the bargaining power between the facility and local insurance companies. When there are more ASCs and hospitals in an area, each facility has lower bargaining power against insurance companies and receives a lower average price for each surgery.

Each hospital chooses a optimal surgery quality level for each surgery to maximize its profit. A high surgery quality level in a hospital increases the hospital's expected markup for each surgery and expected surgery volume. A higher surgery quality level in a hospital reduces the ASCs' expected profit from performing the surgery and decreases ASCs' entry probabilities. As a result, the hospital with high surgery quality level would be able to enjoy a higher markup for each surgery. A higher surgery quality level in a hospital can increase the hospital's expected surgery volume through two channels. First, it increases each patient's utility from choosing the hospital conditional on ASCs' entry decisions, hence increasing demand (effect of direct competition). Second, it could potentially deter ASCs from entering the market, which would result in a higher demand for the hospital (effect of entry deterrence). My model allows me to separately quantify the effect of increasing surgery quality level on expected profit through these three channels, conditional on other hospitals' optimal quality levels.

Facilities' surgery quality levels cannot be observed directly. I construct a surgery-specific quality level for each hospital in each year. I assume that each ASC makes entry decisions but does not actively choose its quality level. ASCs with the same accreditation status have the same surgery quality level in the same year. The quality measurement is based on the 14-day readmitted rate after receiving an outpatient surgery. The quality measurement is adjusted for the observed characteristics and the unobserved severity of illness of the patients treated in the facility.

To estimate the model, I use outpatient discharge data and facility certificate data from Florida in 2006 and 2008. I focus on five categories of surgeries: knee arthroscope surgery, breast lesion removal surgery, tonsil and adenoid removal surgery, retina surgery, and hernia repair. Compared with 2006, ASCs received higher profits for performing knee arthroscope surgeries, breast lesion removal surgeries, and retinal surgeries in 2008. Compared with 2006, ASCs received similar profits for performing hernia repair surgery, and tonsil and adenoid removal in 2008.

I adopt a Bayesian Markov Chain Monte Carlo approach to estimate my model. My estimates show that a higher Medicare reimbursement rate for ASCs can encourage ASCs to enter the market. Averaged across all ASCs, a one standard deviation (\$18.17 dollar) increase in the Medicare reimbursement rate for ASCs increases an ASC's entry probability by 1.8 percentage points. Given the average entry probability of 16.04 percent, a one standard deviation increase in the Medicare reimbursement rate results in a 11.6 percent increase in the average entry probability. The average elasticity of entry probabilities with respect to the Medicare reimbursement rate is 0.2. Meanwhile, hospitals invest in surgery quality levels to compete with ASCs. Averaged across hospitals, a one standard deviation increase in the hospital's surgery quality level leads to 5 more patients for a surgery in a year. The effect of entry deterrence explains 47 percent of the increase, and the effect of direct competition explains 53 percent of the increase in quantity. Averaged across facilities, a hospital pays \$1,120 dollar to increase its surgery quality level by one standard deviation.

This paper contributes to the literature on the effect of competition on quality in the heath care market.<sup>8</sup> When prices are regulated, health care providers use quality level as the main tool to compete with each other. Empirical evidence shows that, for Medicare patients whose payments are regulated by the CMS, a higher competition level leads to higher service quality (Kessler and McClellan, 2000; Tay, 2003). When health care providers can choose their prices and quality levels at the same time, the effect of competition on quality level is unclear. If the quality elasticity of demand is lower than the price elasticity of demand, the facility in the market can reduce its investment in the quality level and provides the service at a lower price. The empirical evidence on the effect of competition on patients covered by other types of insurance are mixed (Gowrisankaran and Town, 2003; Ho and Hamilton, 2000; Mukamel et al., 2002). The bulk of the evidence of the effect of competition on hospitals' quality levels in the outpatient surgery market. I assume hospitals compete only along the dimension of surgery quality level. Using data from both Medicare patients and patients covered by other types of insurance, my estimates show

<sup>&</sup>lt;sup>8</sup>Gaynor (2007) provided a general review of the literature in this field.

that both entry threat and direct competition from ASCs can lead to higher surgery quality levels in hospitals.

In most previous studies on the impact of competition, market competitiveness and actions that determine the competition intensity, such as facilities' entry, exit and merging decisions, are considered exogenous.<sup>9</sup> In this paper, I endogenize ASCs' entry decisions. The 2008 payment schedule change provided exogenous variations in ASCs' profitability and ASCs' incentives for entering different surgery markets. In particular, ASCs had a stronger incentive to perform surgeries that became more profitable, and hospitals faced a greater increase in the intensity of competition in such surgery markets.

Few existing studies evaluating the impact of competition on quality include modeling the supply side of the market.<sup>10</sup> As a consequence, it is impossible to evaluate the cost associated with increasing the quality level. In this paper, I model both the demand side of and the demand side of the market, which allows me to compare the cost and the benefit of increasing the hospital's surgery quality level given other hospitals' optimal quality levels. Moreover, I unpack the mechanism behind the hospital's investment strategy by separately identifying two motives for investing in surgery quality levels. First, A higher surgery quality level attracts more patients to choose the hospital over other facilities, resulting in a higher surgery volume and a higher revenue. Second, it could potentially deter ASCs from entering the market by reducing ASCs' expected surgery volume, thus reducing the competition the hospital would face in the outpatient surgery market.

This paper contributes to the literature on market entry. Most applications of entry models do not use post-entry quantities and prices due to lack of data (Bresnahan and Reiss, 1990; Ciliberto and Tamer, 2009; Mazzeo, 2002; Seim, 2006). Typically, these studies use a linear reduced form to characterize the expected profits of potential entrants and do not attempt to separately identify the effects of markup, quantity demanded and fixed cost on entry decisions. More recently, a few studies incorporate entry decisions and post-entry outcomes in the same framework (Ciliberto et al. (2016); Ellickson and Misra (2012); Roberts and Sweeting (2014)). In my model, the ASC's expected profit is a nonlinear function of its markup, expected surgery volume and fixed cost. This

 $<sup>^9\</sup>mathrm{Notable}$  exceptions include Volpp et al. (2003) and Cooper et al. (2011)

 $<sup>^{10}</sup>$ Examples include Dafny (2005) and Cutler et al. (2012)

specification allows me to separately identify the effect of markup and fixed cost on entry decision. More importantly, this specification allows each ASC to make entry decisions based on its expected surgery volume, which is a function of hospitals' surgery quality levels. I quantify the impact of hospitals' surgery quality levels on ASCs' entry probabilities. Empirically, I use data on observed patients' choice of facilities to estimate a demand model, and construct expected surgery volume for each potential ASC entrant. In contrast to standard applications of demand estimation, I deal with the selection problem arising from the fact that ASCs with higher unobserved characteristics are able to attract more patients and are more likely to enter the market.

This paper also contributes to the literature of entry deterrence. Most of the previous literature focuses on showing the existence of entry-deterring investment (Cookson (2017); Dafny (2005); Ellison and Ellison (2011); Goolsbee and Syverson (2008)). I take a more structural approach to quantify the magnitude of entry-deterring investment. I also evaluate the effectiveness of the entry-deterring investment. Using estimates from the model, I show the effect of increasing the hospital's surgery quality level on ASCs' entry probabilities.

The rest of the paper proceeds as follows. In section 2, I discuss how my work relates to the literature. In section 3, I provide background information and data description. I present my model in section 4 and describe the estimation strategy in section 5. I present the estimates of my structural parameters and a policy simulation in section 6. I conclude the paper in section 7.

## 2 Literature Review

## 2.1 Competition and Quality in Health Care Market

Researchers employ different econometric approaches to examine the causal relationship between competition and health care quality level. One strand of literature investigates the impact of competition on the quality level by regressing the measurement of surgery quality on measurements of the level of competition. One of the most important examples for this strand of literature is Kessler and McClellan (2000). The paper focuses on the effect of competition on Medicare patients. For Medicare patients, the prices are regulated by the CMS. Hospitals compete along the dimension of quality levels. In Kessler and McClellan (2000), the quality level is measured by the one-year mortality rate from acute myocardial infarction (AMI), and the level of competition is measured by the Herfindahl-Hirschmann Index (HHI) constructed for each hospital. However, constructing the HHI based on actual patient choices is usually regarded as endogenous. Unmeasured variables can affect both the measured quality levels and the HHI. For example, a patient with severe illness tends to choose a hospital with higher quality. As a result, the hospital with a better quality level would have a higher mortality rate and a larger market share. Kessler and McClellan (2000) solves this problem by instrumenting the actual hospital market shares with hospital market shares predicted from a model of patient choice of hospital. In the model, the patient choice is largely determined by the distance from the hospital. Constructing the HHI based on the predicted market shares instead of the actual market shares solves the endogenous problem. The paper uses data from all non-rural Medicare beneficiaries with AMI between 1985 and 1994, and it finds that hospitals' quality levels are worse in less competitive markets.

In my paper, I also construct the measurement for the facility's quality level based on the clinical outcome (14-day readmission rate). As discussed in Kessler and McClellan (2000), the endogenous problem leads to biased estimates of surgery quality levels. I solve this problem by allowing the patient's unobserved severity of illness to affect the patient's clinical outcome and the patient's choice of facility at the same time.

When hospitals can choose both prices and surgery quality levels, the impact of competition

on surgery quality level is unclear for patients covered by private insurance. If the quality elasticity of demand is lower than the price elasticity of demand, the facility in the market can reduce its investment in the quality level and provide the service at a lower price. Gowrisankaran and Town (2003) employs an econometric model similar to Kessler and McClellan (2000) and estimates the effect of hospital concentration on mortality rates for AMI and pneumonia. The paper investigates the effect of competition for patients covered by health maintenance organization (HMO) plans. Using data from Los Angeles County from 1991-1993 for AMI and 1989-1992 for pneumonia, the paper finds that, for HMO patients, the mortality rate is significantly lower in less concentrated areas.

Sari (2002) extends the previous literature by considering a broader set of measurements of inpatient quality — the quality indicators developed by the Agency for Health Care Research and Quality (AHRQ). The quality indicators include not only the mortality rate for AMI but also other complication rates related to inpatient care, such as gastrointestinal hemorrhage, urinary tract infection and pneumonia after major surgery. The paper constructs a quality index based on a selective group of quality indicators and regresses the quality index on the hospital market HHI. Using data from 16 states in the 1992–1997 period, the paper finds that quality levels are significantly lower in more concentrated markets. Mukamel et al. (2002) suggests that, when facing competition, hospitals compete for patients along dimensions that patients can easily evaluate (hotel service) as opposed to dimensions that patients find difficult to appraise (clinical service). Using hospital-level data from California in 1982 and 1989, the paper classifies expenditure in each hospital into three categories: clinical, hotel and administrative. The paper finds that greater competition, as measured by the HHI, is associated with lower clinical expenditure and higher hotel expenditure. In my paper, I evaluate the impact of competition for all patients in the selective surgery market, including patients covered by Medicare, Medicaid, private insurance and patients without insurance.

Another strand of literature evaluates the impact of competition on quality by exploiting exogenous changes in market structure. Ho and Hamilton (2000) examines the impact of hospital mergers on quality of care. The quality measures include inpatient mortality, readmission rates and early discharge of newborns. Using 130 hospital mergers during 1992-1995, the paper finds that mergers do not significantly impact the mortality rates at nearby affected hospitals. The paper does find, however, that mergers can lead to higher readmission rates. and more early discharges of newborns. First, there are not a large number of mergers, so the statistical power to detect the effect is weak. Second, mergers are endogenous. The paper employs hospital-specific fixed effects to control for time invariant hospital characteristics that may be related to merger. However, if mergers occur for reasons related to hospitals' changing circumstances over time, the estimates still suffer from the endogenous problem. My paper endogenizes the formation of the market structure by allowing ASCs to make entry decisions based on exogenous changes in profitability across surgeries.

Propper et al. (2008) examines the impact of competitive reforms to the National Health Service (NHS) in the United Kingdom over the period 1991-1999. The paper finds that intensifying the level of competition among hospitals results in higher mortality rates for AMI patients and shorter waiting time for services. The paper's results support the finding from Mukamel et al. (2002), that hospitals in competitive markets reduce quality levels that are harder to evaluate (mortality rate) in order to improve easily measured outcomes such as waiting time and hotel services. In other words, when patients are less sensitive to clinical outcomes than other aspects of the services, hospitals decrease their investment in clinical. My model allows hospitals to compete only along the dimension of improving clinical outcomes.

Cooper et al. (2011) and Gaynor et al. (2013) examine the impact of another reform to the NHS introduced in the United Kingdom from 2002 to 2008. One of the central elements in the NHS reform is allowing patients to select the hospital for surgery. Hospitals are reimbursed only if they are able to attract patients. The paper exploits the exogenous variation in the change in hospital competition intensity across different areas. The reform creates a higher level of competition for hospitals in markets where more choices are geographically feasible. The paper finds that, after the reform is implemented, AMI mortality rates fall for patients living in more competitive markets. Gaynor et al. (2013) investigates the impact of competition on both the clinical outcomes (mortality rate for AMI, for all patients and for patients over 55) and the hospital expenditure.

The paper finds that the reform intensifies competition and leads to higher quality. Meanwhile, the paper finds no evidence that intensified competition leads to higher hospital expenditure. Both papers show that the government can increase competition in the health care market and can therefore lead to better clinical outcomes. My paper investigates whether the U.S. government can increase competition by changing Medicare reimbursement rates.

The third strand of literature employs a more structural approach to examine this problem. Tay (2003) specifies and estimates a structural model of hospital choice by Medicare enrollees with AMI. In the model, each patient chooses a hospital by taking traveling distance and a number of aspects of quality measurement into account. The quality measures include two clinical outcomes: the mortality rate and the complication rate. The paper uses data on urban enrollees in conventional Medicare, located in California, Oregon and Washington in 1994 to estimate the structural model. The estimates, obtained using maximum likelihood estimation, show that hospital demand is negatively affected by patients' traveling distances and positively affected by quality. The policy simulation based on the estimates shows that increasing the hospital's quality level can lead to a large increase in patient volume. The paper suggests that a hospital could increase its surgery quality level to compete with other hospitals. However, the paper does not model the supply side of the market, meaning that the paper does not directly examine the effect of competition on quality levels. The paper also cannot estimate the cost associated with investing in quality level and answer the question that whether a higher surgery quality level would lead to higher social welfare. My paper employs a similar demand side model as Tay (2003), with the additional assumption that a patient's unobserved severity of illness can affect the patient's facility choice and the surgery outcome at the same time. I also include the supply side of the model, which allows me to evaluate the cost associated with investing in quality.

In contrast to my study, which examines the impact of competition on quality in the outpatient surgery market, most of the previous studies focus on the inpatient markets. Compared with the hospital departments for inpatient care, the competition level is higher for the hospital outpatient department, which faces competition from not only other hospitals but also ASCs. The impact of competition on quality level estimated from the inpatient care market might not extend to the outpatient care market. Another feature that separates my paper from the previous studies is the inclusion of both the supply side and the demand side of the market. By including the supply side of the market, I am able to estimate the cost associated with investing in surgery quality levels. Using the estimates of the model, I can perform policy simulations to evaluate the impact of increasing competition on surgery quality levels, patients' utilities and hospitals' costs at the same time.

## 2.2 Entry and Entry Deterrence

Competition and entry threat from new entrants have important implications for the strategic behavior of incumbent firms. Spence (1977), Dixit (1979) and Fudenberg and Tirole (1984) outline conditions under which incumbent firms will deter the entry of a rival by making preemptive strategic investments and reducing the expected profits for the new entrant. To summarize, the conditions for deterring entry includes three major elements: (1) products are substitutable, (2) the new entrant needs to make a non-negligible investment to enter the market, and (3) the incumbent's investment is irreversible. In comparison to the well-developed theoretical literature on entry deterrence, the empirical literature is relatively sparse because it was difficult to separate entry deterrence motives from other rationales to invest.

Ellison and Ellison (2011) investigates how pharmaceutical incumbents deal with the threat of generic entry by investing in advertising, changing product proliferation, and adjusting prices as patent expirations approach. The paper considers every branded drug with a patent that is about to expire as a market, in which an incumbent is threatened by the potential entry. There is tremendous variation in revenue across these branded drugs. The drug used for treating a common disease has a larger market and higher revenue than the drug used for treating an uncommon disease. Markets with large numbers of potential patients are more attractive to generic drugs. The paper develops a theoretical model to show that, the investment by incumbents facing entry should increase monotonically with the market size unless entry deterrence incentives are present. These incentives for entry-deterring investment are strongest in markets of intermediate attractiveness, where potential entrants are "on the fence" and therefore most likely to be changed by incumbents actions, holding other market characteristics constant. The paper tests this theory using a panel of drugs that lost their U.S. patent protection between 1986 and 1992. The paper employs a reduced-form approach to test the null-hypothesis that the investment levels are monotonic in the attractiveness of the market. The paper rejects the null hypothesis and concludes that the pharmaceutical incumbent makes a strategic investment to deter potential generic entry. Dafny (2005) employs a similar method to investigate entry deterrence behavior in the electrophysiological studies market. Using nationwide data from the Medicare claims database, the paper finds that, incumbents deter potential entrants through investing in volume-increasing assets or activities.

Goolsbee and Syverson (2008) examines how incumbents' behavior changes in the airline industry in response to exogenous changes in the potential entrants. The paper uses the evolution of Southwest Airlines' route network to identify particular routes where the probability of future entry rises abruptly. the paper finds that incumbents cut fares significantly when threatened by Southwest's entry. Cookson (2017) uses a data set on entry plans into the American casino industry to identify potential entrants for the casino industry. The paper finds that incumbent firms respond to the threat of entry by expanding physical capacity. Incumbents that increase capacity during a rival's planning stage can retain a larger share of loyal customers, thus reducing the potential entrant's profits conditional on entry.

Compared with previous studies, I take a more structural approach to identify the entrydeterring investment. The previous literature provides evidence of the existence of entry-deterring investment. By employing a structural model, I separately quantify the investment for entrydeterring purposes and direct-competition purposes. I also evaluate the effectiveness of entrydeterring investment. Using the estimates from my model, I show the effect of increasing the hospital's surgery quality level on ASC's entry probabilities.

## **3** Background and Data

## 3.1 Overview of Medicare Payment

Medicare Part B covers medical services and supplies for eligible patients. In particular, outpatient surgery providers, namely hospitals and ASCs, receive facility payments from Medicare. The payment is determined by the Medicare and Medicaid Service Center (CMS), according to the cost of performing the surgery. The reimbursements for outpatient surgeries differ across facility settings. In general, hospitals receive higher reimbursements than ASCs. In the U.S., states establish and administer their own Medicaid programs and determine the scope of services and the reimbursement within broad federal guidelines. In Florida, Medicaid covers the outpatient services for eligible patients. The reimbursement rates for hospitals and ASCs are closely related to the Medicare reimbursement rates and further adjusted for the local costs of performing the surgery. In this section, I focus on the Medicare reimbursement rate.

The reimbursement schedules for ASCs and hospitals has changed over time. In the period relevant to this research, hospitals were paid according to the Outpatient Prospective Payment System (OPPS). OPPS had 177 different Ambulatory Payment Classifications (APCs) based on the cost. All procedures within the same classification received the same payment, which did not vary based on patients' health conditions. The payments to hospitals were set nationally and adjusted according to a local wage index. ASCs were paid under a different system before 2008. The payment system for ASCs had only 9 categories. Like the OPPS, all procedures within the same category were paid the same amount.

In 2006, a study published by the Government Accounting Office (GAO) showed that the relative costs of surgeries were similar in ASCs and hospitals and they should be paid under the same classification system. ASCs were systematically underpaid for procedures requiring advanced surgical equipments and technologies, while they were overpaid in low-end procedures. The GAO suggested that both ASCs and hospitals should be paid under the OPPS, which correctly reflected the relative costs of performing surgeries in both settings.

Medicare started to phase in a new payment system for ASCs in 2008 according to the GAO

report. All procedures performed in ASCs received payment according to the OPPS. The CMS estimated that the labor costs were higher in hospitals than in ASCs. Therefore, ASCs should receive about 59 percent of the payments paid to hospitals for all procedures.

Different procedures performed in ASCs experienced different payment changes. Some surgeries in ASCs, such as tonsil and adenoid removal surgery, did not experience a large change in the Medicare reimbursement rate. On the other hand, surgeries requiring high equipment investment, such as retina surgery, experienced an increase in the Medicare facility payment.

## 3.2 Data Description

#### 3.2.1 Categories of Surgeries

My study focuses on five categories of surgeries: knee arthroscopy (CPT codes: 29875-29887), breast lesion removal surgery (CPT codes:19120, 19125, 19140, 19160, 19162, 19180 and 19182), tonsil and adenoid removal surgery (CPT codes: 42820-42826, 42830 and 42831), retina surgery (CPT codes: 67036-67045, 67108, 67228) and hernia repair (CPT codes: 49495-49507, 49560, 49561, 49585 and 49587).<sup>11</sup>

All of these surgeries satisfy the following requirements. First, the number of surgeries performed in each year should be large enough. The least popular surgery in my study is retina surgery. More than 30,000 patients received retina surgeries per year. Second, both hospitals and ASCs should have non-negligible market shares for the surgery. I exclude some high volume procedures, such as cataract surgery, from my sample due to this reason. In Florida, in 2006, less than 5 percent of the cataract surgeries were performed in hospitals. Third, the surgery should not be used as a diagnostic tool. I exclude colonoscopy and other high volume surgeries due to this reason. While these procedures have complications that might result in inpatient admission, they also reveal more severe diseases that could result in inpatient admission. Since I cannot observe the reason for inpatient admission, I cannot construct a reliable quality measurement for diagnostic surgeries.

<sup>&</sup>lt;sup>11</sup>Procedures in my dataset are coded using Current Procedural Terminology (CPT) code. CPT code is a medical code set that is used to report medical, surgical, and diagnostic procedures and services for electronic medical billing process.

#### 3.2.2 Patients

Each patient in my model makes a decision on whether to receive a surgery and in which facility to have the surgery. There are two groups of patients in my model. The first group includes all patients who received surgery. The second group includes all patients who chose the outside option (not to have surgery).

I obtain individual-level information on patients who received surgery from the State Ambulatory Surgery and Services Databases (SASD) of Florida from 2006 and 2008, which is a part of the Healthcare Cost and Utilization Project (HCUP). The SASD includes encounter-level discharge data for ambulatory surgeries from hospitals and ASCs. The dataset includes all outpatient surgery visits in hospitals and ASCs.<sup>12</sup> For each outpatient surgery visit, I observe the patient's zip code, an identifier for the facility in which she received the surgery, an identifier for her surgeon, the main diagnosis and the treatment. I also observe the patient's characteristics, including her gender, age, race and health insurance coverage. Using the identifiers for the surgeons, I create two variables for each surgeon: the number of outpatient procedures performed by the surgeon and the percentage of surgeries performed in ASCs by the surgeon.

I present the summary statistics for patients in table 1a and table 1b. The majority of the patients for breast lesion removal surgeries are females, and the majority of the patients for hernia repair surgeries are males. For the rest of the surgeries, females account for about half of the patients. In my sample, more than half of the patients who received retina surgeries are over age 64 and eligible for Medicare.<sup>13</sup> For hernia repair surgeries and breast lesion removal surgeries, the patients are younger. Around 30 percent of the patients who received breast lesion removal surgeries are older than 64 and eligible for Medicare. For knee arthroscopy, patients between age 45 and 64 account for around 45 percent of the patients. For tonsil and adenoid removal surgery, the majority of the patients are younger than 45. About a quarter of the patients who received

<sup>&</sup>lt;sup>12</sup>Some outpatient surgeries are performed in physician offices. The SASD does not include these patients. However, this is not a problem for the surgeries investigated in this paper. All the surgeries studied in this paper require a certain level of anesthesia, which makes it almost impossible to perform in a physician office.

<sup>&</sup>lt;sup>13</sup>From the dataset, I observe the first payer for each patient who received a surgery. Generally, Medicare is available for people age 65 or older, younger people with disabilities and people with End Stage Renal Disease. In most cases, a patient over 64 uses Medicare as her first payer. However, if a patient over 64 is still working, she might be covered by a employer-provided health insurance plan.

tonsil and adenoid removal surgeries are Medicaid beneficiaries. Patients in my sample are younger than the average patient in the outpatient surgery market, and their Medicare coverage rates are also lower. Most of the patients in my sample are covered by private insurance. Around 25 percent of the patients in my sample are non-white, which is similar to the percentage of the non-white population in Florida.

The number of surgeries performed by the surgeon varies across different surgeries. While the average tonsils and adenoids removal surgeon around 640 surgeries per year, other surgeons perform fewer cases. This is because it takes only about 30 minutes to one hour to perform a tonsillectomy, which is significantly less time-consuming than other surgeries. Surgeons performing different surgeries also have varied preferences for performing a surgery in an ASC. In may sample, on average, a surgeon takes 53 percent of her cases to ASCs for knee arthroscopy, while takes only 17 percent of her cases to ASCs for hernia repair. From 2006 to 2008, surgeons shifted their retina surgeries from hospitals to ASCs. Around 30 percent of the retina surgeries were performed in ASCs in 2006, while this number grew to 37 percent in 2008.

Surgery	Knee Ai	throscopy	Breast Rem			sil and l Removal	Retina	Surgery	Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Female	0.49	0.50	0.95	0.21	0.53	0.50	0.50	0.50	0.20	0.40
Age 45 - Age 54	0.23	0.42	0.22	0.41	0.01	0.11	0.12	0.33	0.18	0.38
Age 55 - Age 64	0.22	0.41	0.19	0.40	0.01	0.08	0.22	0.41	0.17	0.38
Age 65 - Age 75	0.14	0.35	0.17	0.38	0.00	0.05	0.27	0.44	0.16	0.37
Age > 75	0.06	0.24	0.14	0.34	0.00	0.03	0.29	0.46	0.14	0.35
African-American	0.08	0.27	0.11	0.31	0.11	0.32	0.13	0.34	0.10	0.30
Other Race	0.13	0.33	0.14	0.35	0.22	0.41	0.22	0.42	0.15	0.36
Medicare	0.20	0.40	0.31	0.46	0.01	0.08	0.52	0.50	0.29	0.45
Medicaid	0.02	0.13	0.04	0.19	0.25	0.43	0.05	0.22	0.07	0.25
Private Insurance	0.65	0.48	0.59	0.49	0.69	0.46	0.31	0.46	0.53	0.50
Other Types of Insurance	0.13	0.33	0.04	0.20	0.04	0.20	0.08	0.27	0.09	0.29
Numbers of Diagnoses	2.61	2.34	4.62	3.48	2.57	2.23	3.38	2.49	3.32	2.96
Number of procedures performed by the surgeon (by 100) Percentage of surgeries	0.36	0.52	0.45	0.31	0.64	0.75	0.44	0.63	0.40	0.28
performed in ASCs by the Surgeon	0.53	0.38	0.17	0.27	0.41	0.34	0.30	0.42	0.17	0.26
Obs	59	.109	28,	651	29	.333	17.	790	33.	616

Table 1a: Summary Statistics Patients, 2006

Note: The data is provided by the Center of Medicare and Medicaid Service (CMS). In this sample, I exclude patients who do not live in Florida or do not provide a zip code location.

The SASD provides a revisit variable that can be used to track sequential visits for a patient

Surgery	Knee Ai	throscopy	Breast Rem			sil and l Removal	Retina	Surgery	Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Female	0.48	0.50	0.95	0.21	0.53	0.50	0.52	0.50	0.20	0.40
Age 45 - Age 54	0.23	0.42	0.22	0.42	0.01	0.11	0.10	0.30	0.18	0.38
Age 55 - Age 64	0.22	0.41	0.20	0.40	0.01	0.08	0.21	0.40	0.18	0.38
Age 65 - Age 75	0.15	0.35	0.19	0.39	0.00	0.05	0.28	0.45	0.18	0.38
Age > 75	0.06	0.24	0.15	0.35	0.00	0.03	0.34	0.47	0.15	0.35
African-American	0.08	0.27	0.11	0.32	0.12	0.32	0.12	0.32	0.10	0.30
Other Race	0.13	0.33	0.15	0.36	0.22	0.41	0.25	0.43	0.16	0.36
Medicare	0.20	0.40	0.34	0.47	0.01	0.08	0.57	0.50	0.31	0.46
Medicaid	0.02	0.14	0.04	0.19	0.28	0.45	0.04	0.21	0.07	0.26
Private Insurance	0.65	0.48	0.56	0.50	0.66	0.47	0.28	0.45	0.51	0.50
Other Types of Insurance	0.12	0.32	0.04	0.20	0.05	0.22	0.06	0.24	0.08	0.27
Numbers of Diagnoses	2.71	2.45	4.91	3.62	2.67	2.25	3.22	2.57	3.84	3.33
Number of procedures performed										
by the surgeon (by 100) Percentage of surgeries	0.33	0.22	0.44	0.27	0.65	0.67	0.47	0.41	0.42	0.27
performed in ASCs by the Surgeon	0.55	0.37	0.19	0.28	0.41	0.33	0.37	0.44	0.18	0.26
Obs	58	,206	26,	622	28	,305	19,	756	33,	159

### Table 1b: Summary Statistics Patients, 2008

Note: The data is provided by the Center of Medicare and Medicaid Service (CMS). In this sample, I exclude patients who do not live in Florida or do not provide a zip code location.

within a state and across facilities and hospital settings. I assume a patient experiences an adverse medical event if she is re-admitted into the hospital inpatient setting or visited an emergency room within 14 days following the surgery.<sup>14</sup> The readmission rate is used to construct facility-specific surgery quality levels. Table 2 reports the means and the standard deviations by surgeries for patients in hospitals and ASCs. For knee arthroscopy, tonsil and adenoid removal, and hernia repair, the average readmission rates are higher for patients in hospitals than patients in ASCs. This is because patients with severe illness are more likely to choose a hospital that is better equipped to deal with complicated situations during the surgery. For retinal surgery, the average readmission rate was lower for patients in ASCs than patients in hospitals in 2006, but was higher for patients in ASCs in 2008. This is because, in 2008, more ASCs started providing retina surgeries. These new entrants were less experienced in providing services for retina surgeries. As a result, there was an increase in the readmission rate for patients in ASCs. The average readmission rates are higher for breast lesion removal surgery for patients in ASCs than for patients in hospitals. There is no clear explanation for this. One of the possible explanations is that, though breast

 $<sup>^{14}</sup>$ Readmission rates are common measures for surgery outcomes in previous literature. I detail the reasons for constructing surgery quality levels based on the readmission rate in section (4.1.1.2)

lesion removal surgery is not designed as a diagnostic procedure, it is possible to discover more severe symptoms during the surgery. ASCs cannot predict these complications before the surgery and cannot deal with them during the surgery. As a result, ASCs send these cases to hospitals for inpatient care.

I also report the standard deviations among facilities and within facilities, for each surgery. Surgery outcome differences within each facility can explain most of the variations among patients' readmissions. However, there are variations among facilities, which reflect the variations in surgery quality levels across facilities. The standard deviation among hospitals varies across different surgeries. The standard deviation among hospitals that performed knee arthroscopy in 2008 is 0.016, while the standard deviation among hospitals that performed tonsil and adenoid removal is 0.045. Compared to 2006, the standard deviations among hospitals increased for tonsil and adenoid removal, and hernia repair. For the rest of surgeries in my sample, the standard deviations among hospitals decreased.

I cannot observe the patients who choose not to have surgeries. I simulate these patients using detailed Florida population estimates.<sup>15</sup>. In each year, the Office of Economic and Demographic Research provides the population in each zip code area and the population in each county by gender, race and age group. I assign each zip code area to a county based on the location of the zip code's population center. I assume that the distribution of the population's characteristics in each zip code area is the same as the distribution of the population's characteristics in the corresponding county. For each zip code area and each surgery market in each year, I draw a set of patients based on the joint distribution of the local population's characteristics (race, gender and age group) conditional on not receiving the surgery.

In order to calculate the utility of receiving a surgery in a facility for each simulated patient, I need to know her insurance coverage, the number of diagnoses for the visit and the observed characteristics for her surgeon. These variables cannot be obtained directly from the Florida population demographic research.

First, I simulate the insurance coverage status for each potential patient. I use a multivariate

 $<sup>^{15}{\</sup>rm The}$  detailed information about Florida demographics is provided by the Florida Legislature's Office of Economic and Demographic Research

		R	eadmission Rate in	Hospitals
			Year 2006	
Surgery	Mean	Std	Within Hospital Std	Between Hospital Std
Knee Arthroscopy	0.032	0.175	0.174	0.017
Breast Lesion Removal	0.057	0.232	0.231	0.042
Tonsil and Adenoid Removal	0.064	0.245	0.243	0.042
Retina Surgery	0.049	0.216	0.215	0.024
Hernia Repair	0.044	0.206	0.205	0.024
			Year 2008	
Surgery	Mean	Std	Within Hospital Std	Between Hospital Std
Knee Arthroscopy	0.034	0.182	0.181	0.016
Breast Lesion Removal	0.056	0.230	0.229	0.035
Tonsil and Adenoid Removal	0.066	0.248	0.247	0.045
Retina Surgery	0.044	0.205	0.205	0.022
Hernia Repair	0.049	0.216	0.215	0.028
			Readmission Rate i	n ASCs
			Year 2006	
Surgery	Mean	Std	Within ASC Std	Between ASC Std
Knee Arthroscopy	0.029	0.168	0.168	0.014
Breast Lesion Removal	0.070	0.255	0.246	0.067
Tonsil and Adenoid Removal	0.041	0.199	0.197	0.037
Retina Surgery	0.045	0.208	0.206	0.050
Hernia Repair	0.034	0.180	0.179	0.022
			Year 2008	
Surgery	Mean	Std	Within ASC Std	Between ASC Std
Knee Arthroscopy	0.029	0.168	0.167	0.013
Breast Lesion Removal	0.063	0.244	0.239	0.047
Tonsil and Adenoid Removal	0.047	0.211	0.209	0.046
Retina Surgery	0.056	0.230	0.226	0.060
Hernia Repair	0.028	0.165	0.164	0.025

Table 2: Readmission Rates in Hospitals and ASCs, 2006 and 2008  $\,$ 

probit framework to model the insurance coverage and estimate the model using data from the American Community Survey (ACS) in 2006 and 2008. The American Community Survey includes a survey for health insurance coverage in each year. Each respondent provides information on his/her health insurance coverage, county, race, gender, and age. I use the health insurance coverage (Medicare, Medicaid, private insurance, other types of insurance or no insurance) for each respondent as the outcome variable for the multivariate probit model. By regressing the outcome variables on the respondents' age group, gender, race, county and the survey year, I obtain estimates of the multivariate probit model and predict the insurance coverage for each potential patient I simulated.

Second, I simulate the characteristics of the surgeon (number of surgeries per year and the percentage of surgeries performed in ASCs) for each patient. The process of seeking a surgeon is beyond the scope of this paper. I assume that the chosen surgeon's characteristics are determined by the observed characteristics of the patient and are not affected by whether the patient chooses to have a surgery. I model the number of surgeries performed by the surgeon under a negative binomial regression framework and the percentage of surgery performed by the surgeon in ASCs under a linear regression framework. I estimate both models using patients observed in the SASD discharge files, controlling for patient's age group, gender, race, county, insurance coverage and a year fixed-effect. Using the estimates from the model, I predict the surgeon's characteristics for each simulated patient.

Finally, I assume for each patient who does not receive a surgery, the number of diagnoses related to the surgery is one. This means that a healthy individual is less likely to have a surgery. This assumption is violated for those patients who choose not to have these outpatient surgeries because they are suffering from other serious life-threatening disease.

### 3.2.3 Hospitals and ASCs

I use the facility identifier in the discharge file to calculate the number of hospitals and ASCs and the percentage of surgeries performed in ASCs in each surgery category. Table 3 shows the number of hospitals and ASCs that provided the relevant surgeries in 2006 and 2008. In general, more ASCs entered the outpatient surgery market over time. For example, the number of ASCs performing retina surgery has increased by 30.9 percent.

Although I do not model hospitals' entry and exit decisions, I do observe that a few hospitals left the market. From 2006 to 2008, the ASCs' market shares in different surgery categories changed. The market share for ASCs in the retina surgery market increased by 36 percent; for the knee arthroscope market, it decreased by 7 percent. At the same time, the market share for ASCs in tonsil and adenoid removal surgery, hernia repair, and the breast lesion removal surgery stayed almost unchanged.

	Hospitals						
	Nun	nber	Mark	tet Share			
	Year 2006	Year 2008	Year 2006	Year 2008			
Surgery							
Knee Arthroscopy	117	113	0.58	0.61			
Breast Lesion Removal	156	150	0.83	0.83			
Tonsil and Adenoid Removal	97	92	0.55	0.53			
Retina Surgery	40	37	0.75	0.66			
Hernia Repair	149	145	0.80	0.78			
			ASCs				
	Nun	nber	Market Share				
	Year 2006	Year 2008	Year 2006	Year 2008			
Surgery							
Knee Arthroscopy	101	110	0.42	0.39			
Breast Lesion Removal	54	56	0.17	0.17			
Tonsil and Adenoid Removal	75	82	0.45	0.47			
Retina Surgery	42	55	0.25	0.34			
Hernia Repair	56	67	0.20	0.22			

Table 3: The Numbers and the Market Shares of Hospitals and ASCs

Notes: The data comes from the State Ambulatory Surgery and Services Databases (SASD): Florida (2006 and 2008). I exclude all the facilities that performed less than 15 cases within the surgery category in the year.

I obtain hospitals' characteristics, such as ownership, teaching status, the number of outpatient visits each year and location from the American Hospital Association's Annual Survey (AHA). For ASCs, the Provider of Services File (PSF) provides their locations as well as their accreditation status. Figure 1 is a map of outpatient facilities in Florida in 2008.

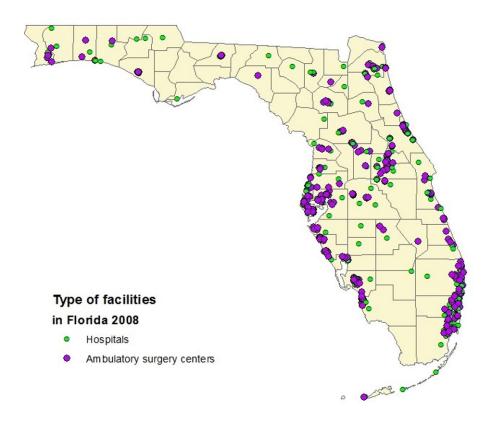


Figure 1: ASCs and Florida in the Florida

Table 4 presents hospitals' and ASCs' observed characteristics. In general, hospitals in different surgery markets are similar along their observed dimensions, with a few exceptions. Hospitals that are performing retina surgeries have larger numbers of outpatient visits per year and are more likely to be teaching hospitals. Compared with 2006, more ASCs have accreditations to prove their surgery quality level and safety in 2008.

#### 3.2.4 Medicare Reimbursement Rate

I obtain payment data from the Medicaid Services Medicare Provider Utilization and Payment Data: Outpatient. The CMS updates national average facility payments annually. The actual payment for each facility is further adjusted by the local wage index annually. In each surgery category, there is more than one procedures. Some of the procedures under the same surgery category were paid differently. For example, both treatment of retinal lesion (CPT code: 67228)

## Table 4: Summary Statistics Facilities, 2006 and 2008

			Facili	ties' Obs	served C	Characteris	stics, 20	006		
	Knee Arthroscopy			Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Repair
	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Hospitals' Characteristics										
Number of HMO Contracts	16.30	12.13	16.06	12.71	15.98	12.95	15.70	11.90	16.14	12.88
Number of Total Outpatient Visits per Year (by 10,000)	1.43	1.46	1.30	1.33	1.65	1.55	2.09	1.75	1.32	1.35
Teaching Hospital	0.06	0.24	0.05	0.22	0.06	0.24	0.15	0.36	0.05	0.21
Within a Hospital Network	0.44	0.50	0.40	0.49	0.43	0.50	0.40	0.50	0.41	0.49
For Profit	0.45	0.50	0.43	0.50	0.51	0.50	0.55	0.50	0.42	0.50
Not For Profit, Private	0.41	0.49	0.46	0.50	0.34	0.48	0.23	0.42	0.46	0.50
Number of Hospitals ASCs' Characteristics		117	1	.56		97	2	40	1	49
With Accreditation	0.22	0.42	0.28	0.45	0.27	0.45	0.29	0.46	0.20	0.40
Number of ASCs		101		54		75		42		56
			Facili	ties' Obs	erved (	Characteris	stics, 20	008		
			Bı	east	Ton	sil and				
	Knee A	Arthroscopy	Lesion	Removal	Adenoi	d Removal	Retina	$\operatorname{Surgery}$	Hernia	Repair
Hospitals' Characteristics	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Number of HMO Contracts	15.69	14.04	15.47	13.50	16.82	14.61	15.08	9.09	15.46	13.53
Number of Total Outpatient Visits per Year (by 10,000)	1.58	1.75	1.40	1.54	1.88	1.90	2.27	1.90	1.40	1.56
Teaching Hospital	0.06	0.24	0.05	0.23	0.09	0.28	0.16	0.37	0.05	0.22
Within a Hospital Network	0.48	0.50	0.42	0.50	0.49	0.50	0.43	0.50	0.42	0.50
For Profit	0.49	0.50	0.41	0.49	0.52	0.50	0.57	0.50	0.42	0.50
Not For Profit, Private	0.36	0.48	0.45	0.50	0.33	0.47	0.24	0.43	0.44	0.50
Number of Hospitals		113	1	50		92	;	37	1	45
ASCs' Characteristics										
With Accreditation	0.35	0.48	0.41	0.50	0.43	0.50	0.35	0.48	0.33	0.47
Number of ASCs		110		56		82	į	55	(	37

Notes: The data for hospitals' characteristics come from American Hospital Association's Annual Survey (AHA), 2006 and 2008. The data for ASCs' characteristics come from the Provider of Services File (PSF), 2006 and 2008.

and laser treatment of retina (CPT code: 67039) are under the retina surgery category. In 2008, the Medicare reimbursement rates for ASCs were \$251 and \$1,131, respectively. I create a weighted price for each surgery in each year, which is the weighted sum of all procedures' reimbursement rates within the surgery category in a year. I use the number of surgeries by CPT code as the weight.<sup>16</sup>

Table 5 lists the weighted reimbursement rates for the relevant procedures for hospitals and ASCs in 2006 and 2008.<sup>17</sup> Hospital reimbursement rates experienced steady increases. In my sample, the only surgery that experienced a decrease in the Medicare reimbursement rate was retinal surgery. From 2006 to 2008, the Medicare reimbursement rate for a retina surgery decreased by about 10 percent. On average, in 2006 and 2008, the national reimbursement rates across surgeries increased by 6.8 percent. For ASCs, reimbursement rates increased for all surgeries in my sample. The magnitude of the change varied by surgeries. The national reimbursement rate for retina surgeries increased by about 46 percent, while the national reimbursement rate for breast lesion removal increased by 14 percent.

The ratio of the reimbursement rate of ASCs and the median cost of hospitals reflects the profitability of performing the surgery in ASCs. The profitability across surgeries changed differently during this period. Compared with 2006, tonsil and adenoid removal surgeries performed in ASCs became less profitable in 2008. The profitability of performing hernia repair surgeries became stable in two years. Knee arthroscopy and breast lesion removal surgeries became slightly more profitable, while retina surgeries experienced a huge increase in profitability in 2008.

<sup>&</sup>lt;sup>16</sup>I construct the weight for each procedure by pooling all patients' discharge records in 2006 and 2008 together. The weight of a procedure is the same across facilities and years.

<sup>&</sup>lt;sup>17</sup>In this table, the weighted reimbursement rates are calculated based on the Medicare reimbursement rate without adjusting for local cost factors.

	Year 2006							
	ASC Reimbursement	Hospital Reimbursement	ASC payent to Hospital Cost Ratio					
Surgery			-					
Knee Arthroscopy	611.6	1754.4	0.33					
Breast Lesion Removal	429.0	1228.5	0.35					
Tonsil and Adenoid Removal	588.5	1301.9	0.53					
Retina Surgery	400.3	1300.6	0.30					
Hernia Repair	750.2	1704.6	0.45					
		Year 200	)8					
	ASC	Hospital	ASC payent to					
	Reimbursement	Reimbursement	Hospital Cost Ratio					
Surgery								
Knee Arthroscopy	773.0	1929.1	0.37					
Breast Lesion Removal	553.2	1314.8	0.39					
Tonsil and Adenoid Removal	671.8	1417.6	0.47					
Retina Surgery	587.6	1175.0	0.42					
Hernia Repair	880.1	1954.1	0.46					

Table 5: Reimbursement Rates and Profitability across Surgeries, 2006 and 2008

Note: The weighted price is calculated base on procedure's national average reimbursement rate without adjusting for local cost.

## 4 Model

In this section, I develop a model to show how each patient chooses a facility for surgery, how each hospital selects a surgery quality level, and how each ASC makes an entry decision. I define a market as a category of surgeries in a year.<sup>18</sup>

On the demand side, I consider a patient and her surgeon as an agent. After observing each ASC's entry decision and each facility's surgery quality level, each agent decides whether to have a surgery and in which facility to have surgery, based on traveling distances, facilities' quality levels, facilities' observed and unobserved characteristics, and the characteristics of the agent.<sup>19</sup>

On the supply side, I focus on competition in the outpatient surgery market along the dimension of surgery quality levels. I model competition among hospitals and ASCs as a two-stage game. In the first stage, at the beginning of the year, each hospital chooses its surgery quality levels simultaneously for each market. In the second stage, at the beginning of the year, after observing surgery quality levels of the hospitals, each ASC makes entry decisions simultaneously for each market.

In theory, facilities may also compete along the dimension of prices. However, using lower prices to attract more patients might not be effective in the health care market due to the two major reasons. First, a single hospital has little power in choosing prices for a large portion of its patients. Around 50 percent of the patients in my sample who receive surgeries are covered by Medicare or Medicaid. The price paid by these patients are determined by the Centers for Medicare and Medicaid Services (CMS). Second, for patients who covered by private insurance, they pay the facilities through their insurance companies and become less sensitive to prices. Insensitivity to

<sup>&</sup>lt;sup>18</sup>For simplicity, I use a surgery and a category of surgeries interchangeably.

<sup>&</sup>lt;sup>19</sup>Modeling the process of seeking a surgeon is beyond the scope of this paper. I assume that a patient has decided on her surgeon before searching for a facility. A patient's choice set might be restricted by her surgeon's admitting privileges, which cannot be observed from my dataset. I do not limit a patient's choice based on her choice of surgeon. An alternative method is to model a patient's choice set as all the facilities in which her surgeon has performed surgeries. This method allows a patient's choice set to vary by her choice of surgeon. Without modeling the process of seeking a surgeon, the choice set created by this method suffers from omitted-variable bias. It is possible that a patient takes the surgeon's admitting privileges into account when seeking a surgeon. If so, the choice set is not independent of the patient's preferences for the facilities conditional on the explanatory variables of the models. I obtain biased estimates of patient's preferences for different hospitals, and incorrect expectations of each patient's choice probabilities (Manski, 2004).

price may lead facilities to focus on non-price competition ((Feldstein, 1971),(Robinson and Luft, 1987),(Fournier and Mitchell, 1992)). In my model, instead of modeling each facility's pricing decision, I model the average payment received by each facility as a function of the predetermined Medicare reimbursement rate, the local demographics, and the number of hospitals and ASCs in the area.<sup>20</sup>

At the beginning of the year, each hospital has correct beliefs about the entry probabilities of all potential ASC entrants and forms a correct expectation about the average markup for each surgery. Based on the expected markup, each hospital chooses a quality for each surgery to maximize its profit. A high surgery quality level in a hospital increases the hospital's profit through two channels. First, it increases each patient's utility from choosing the hospital, hence increasing demand. Second, it could potentially deter ASCs from entering the market, which would result in a higher markup for surgery, and a higher demand for the hospital. The marginal cost of investing in surgery quality level depends on the hospital's observed characteristics, local conditions, and the chosen surgery quality level.

### 4.1 Demand

### 4.1.1 Utility Function

In each year t, each agent chooses a facility for surgery m within 50 miles of the patient's zip code area z.<sup>21</sup> The outside option is to not receive a surgery. I consider the choice of the surgeon as an exogenous decision made before the facility choice. For the rest of this paper, I use i to denote both the patient and the agent formed by the patient and her surgeon.

<sup>&</sup>lt;sup>20</sup>Clemens and Gottlieb (2017) found that private insurers' payments for physicians' services followed the Medicare payments. The Medicare payments had stronger influences on the private payments in areas with concentrated insurers and competitive physician markets.

<sup>&</sup>lt;sup>21</sup>In my dataset, more than 93 percent of the patients received surgeries within 50 miles of their location. Kessler and McClellan (2000) assumed that patients traveled no more than 35 miles for heart attack care. I allow longer traveling distances for outpatient surgery patients, who were facing less urgent conditions and could afford to travel further. I treat patients who decided to travel more than 50 miles for surgery as having chosen the outside option. By setting a limit for the search area, I restrict the number of facilities in a patient's choice set to a manageable number. This assumption allows me to ignore direct competition among facilities that are far away from each other. Each facility's entry decision and its quality level only have direct impact on surgery volumes of facilities nearby. As a result, by limiting the search area, I guarantee enough exogenous variations in my model, which allows me to obtain consistent estimates for the parameters. Limiting the search area also reduces the computational complexity of my model.

There are two types of facilities: ASC (A) and hospital (H). I denote  $g_j$  as the type of facility  $j, g_j \in \{A, H\}$ . The outside option is indexed as j = 0. Suppressing surgery m and time t for ease of exposition, I use  $U_{ijz}$  to denote the utility from receiving a surgery in facility j for patient i who lives in zip code location z.  $U_{ijz}$  is a function of the patient's observed characteristics,  $\mathbf{X}_i$ , the facility's observed characteristics,  $\mathbf{Z}_j$ , traveling cost,  $\mathcal{D}_{ijz}$ , utility from the facility's quality level,  $\mathcal{Q}_{ij}$ , and preference for receiving a surgery in an ASC,  $\mathcal{V}_{iz}$ .  $U_{ijz}$  is also a function of the facility's  $\epsilon_{ijz}$ . The utility of receiving a surgery at facility j for patient i is

$$U_{ijz} = \mathbf{X}_i \boldsymbol{\beta}_1 + \mathbf{Z}_j \boldsymbol{\beta}_2 + \mathcal{D}_{ijz} + \mathcal{Q}_{ij} + \mathbb{1}\{g_j = A\} \mathcal{V}_{iz} + \xi_j + \epsilon_{ijz}.$$
(4.1)

The vector of the patient's characteristics,  $\mathbf{X}_i$ , includes the patient's sex, age category, insurance coverage, and the number of diagnoses. I assume the utility from not receiving a surgery equals the unobserved patient-specific preference:  $U_{i0z} = \epsilon_{i0z}$ . Patients choose the facility with the highest utility or not to receive any surgery.

The remainder of this section describes the structure of traveling cost, utility from the surgery quality level, and preference for receiving a surgery in an ASC in more detail.

#### 4.1.1.1 Traveling Cost

Previous studies have found that distance is an important predictor of health care facility choice ((Gowrisankaran and Town, 2003; Tay, 2003)). To capture the idea that patients may prefer to receive a surgery from a nearby facility over facilities that are farther away, I allow the patient's utility to depend on the patient's traveling cost,  $\mathcal{D}_{ijz}$ , which is a function of the distance,  $d_{ijz}$ , and the patient's characteristics,  $X_i$ .<sup>22</sup> The traveling cost is

$$\mathcal{D}_{ijz} = \beta_1^d d_{ijz} + \beta_2^d d_{ijz}^2 + \beta_3^d d_{ijz}^3 + d_{ijz} \mathbf{X}_i \boldsymbol{\beta}_4^d.$$
(4.2)

<sup>&</sup>lt;sup>22</sup>The traveling distance,  $d_{ijz}$ , is constructed using a program that extracts actual distances from Google maps between the patient's zip code centroid and the facility.

Allowing traveling distance to affect the patient's utility creates spatial competition among facilities. Hospitals with fewer close competitors have more market power and less incentive to invest in their surgery quality levels, holding other things constant.

### 4.1.1.2 Surgery Quality

I construct a surgery quality measurement for each facility by focusing on patients' health outcomes associated with outpatient surgeries. If a patient is hospitalized or treated in an emergency room within 14 days of the surgery, I assume this patient suffers from a complication associated with the surgery.<sup>23</sup> A facility with a higher surgery quality level reduces the probability of surgery complications.

I use vector  $\mathbf{c}_i = \{c_{i1}...c_{iJ}\}$  to denote patient *i*'s facility choice. The  $j^{th}$  element of the vector,  $c_{ij}$ , equals 1 if patient *i* chooses facility *j*, and equals 0 otherwise. The surgery outcome for a patient is a function of a vector of the patient's characteristics,  $\mathbf{X}_i$  and the patient's facility choice vector,  $\mathbf{c}_i$ , and an unobserved patient-specific shock,  $\mu_i$ , which can be considered as the unobserved severity of illness of patient *i*. I denote  $O_i = 1$  if patient *i* suffers from a complication, and  $O_i = 0$ otherwise. The patient's surgery outcome is affected by the surgery level of the chosen facility. I use a linear probability model to characterize the occurrence of surgery complication.<sup>24</sup> In this model,  $\{q_j, j = 1, ..., J\}$  is a vector of parameters to be estimated. The outcome function is

$$O_i = \mathbf{X}_i \boldsymbol{\lambda} - \sum_{j=1}^J c_{ij} q_j + \mu_i.$$
(4.3)

To summarize, I choose the 14-day readmission rate as my surgery quality measure because it affords enough power to produce precise estimates for hospital surgery quality while minimizing potential measurement errors.

<sup>&</sup>lt;sup>23</sup>The Centers for Medicare and Medicaid Services (CMS) has recognized subsequent hospitalizations as an important quality measure for outpatient surgery and includes this measure in the Hospital Outpatient Quality Reporting Program. Readmission rates are also common measures for surgery outcomes in previous literature. Munnich and Parente (2014) used readmission rate within 7 days of the surgery as the measurement for surgery quality level. In my sample, lower than 2 percent of the patients are readmitted into inpatient hospitals or emergency rooms within 7 days which would not allow me to precisely estimate hospital-specific surgery quality levels, especially for hospitals that perform only a small number of surgeries in a year. Other reasonable measures include readmission rates within 14 days and 30 days, 5.4 percent and 7.8 percent respectively in my sample. Since I can only observe readmission, but not the reason for readmission, it is possible that the cause of the observed readmission is irrelevant to the outpatient surgery the patient received earlier. To minimize such concerns, I choose the shorter window.

<sup>&</sup>lt;sup>24</sup>An alternative method is to use the Probit model. In this paper, I choose the linear probability model because it reduces the computational complexity of the model.

Patient *i*'s utility from facility *j*,  $U_{ijz}$ , depends on  $Q_{ij}$ , which is a function of the surgery quality level,  $q_j$ , and the patient's characteristics,  $\mathbf{X}_i$ . The utility from surgery quality,  $Q_{ij}$ , is

$$\mathcal{Q}_{ij} = \beta_1^q q_j + q_j \mathbf{X}_i \boldsymbol{\beta}_2^q. \tag{4.4}$$

#### 4.1.1.3 Utility from Receiving a Surgery in an ASC

Agents may have different preferences for receiving surgeries from nontraditional health care providers such as ASCs. For example, one surgeon might prefer ASCs over hospitals because she can control her schedule in ASCs without worrying about unforeseen emergency room demands. Another surgeon might prefer to schedule her operations, both inpatient and outpatient surgeries in the same hospital. I allow the patient's and her surgeon's characteristics,  $\mathbf{X}_i$  and  $\mathbf{G}_i$  respectively, to affect the agent's utility from having a surgery in an ASC. The vector of the surgeon's characteristics,  $\mathbf{G}_i$ , includes the number of patients treated by the surgeon in a year and the percentage of the patients treated in ASCs by the surgeon.<sup>25</sup>

I also allow the agent's utility from receiving a surgery in an ASC to be affected by some local conditions, such as the local income level and the number of primary physicians per resident. Ideally, I should allow the patient's socioeconomic status to affect her preference for receiving a surgery in an ASC directly. However, such information is not available. I use the local level income measurements as proxies for individual socioeconomic status. Moreover, a place with better health care resources can provide more information to the public and help the agent choose a facility type that suits the patient's needs. I consider the local conditions at the county level. For a patient who lives in zip code area z, I use the population center of the zip code area to determine to

<sup>&</sup>lt;sup>25</sup>The percentage of the patients treated in ASCs by the surgeon could be an endogenous variable, especially when the surgeon treats a small number of patients. Each agent-facility-specific shock,  $\epsilon_{ijz}$ , affects the choice of facility. If agent *i* receives a large  $\epsilon_{ijz}$  from ASC *j*, the agent is more likely to choose the ASC over other facilities, holding other things constant. At the same time, it also results in an increase in the percentage of the patients treated in ASCs by the surgeon. If a surgeon treats only a small number of patients, the impact of the facility choice of one patient has a significant impact on the percentage of the patient treated in ASCs by the surgeon. However, when the number of patients treated by each surgeon increases, the impact of one patient's choice is very small. In my sample, on average, a surgeon performs 187 surgeries in a year. The endogeneity is negligible. Another way to account for the surgeon's preference for ASCs is to include a surgeon fixed-effect in the utility function. However, in each year, there are more than 800 surgeons for each surgery. Using a fixed-effect model greatly increases the number of parameters in the model.

which county the patient belongs.<sup>26</sup> The vector of county's characteristics,  $\mathbf{W}_z$ , includes poverty rate, median household income, and the number of primary physicians per 100,000 residents in the county. The number of primary physicians per resident can be considered as a measurement for the accessibility of local health care resource. The patient *i*'s general preference of receiving a surgery in an ASC is

$$\mathcal{V}_{iz} = \boldsymbol{\beta}_0^v + \mathbf{X}_i \boldsymbol{\beta}_1^v + \mathbf{G}_i \boldsymbol{\beta}_2^v + \mathbf{W}_z \boldsymbol{\beta}_3^v.$$
(4.5)

#### 4.1.2 Demand for Surgery for Each Facility

The demand faced by each facility is the sum of individual demands from all zip code areas within 50 miles of the facility. I use  $V_{jz}$  to denote the surgery demanded from zip code area z for facility j. I use  $P_{ijz}$  to denote the probability of patient i in zip code location z choosing facility j, and  $I_z$  to denote the set of patients who live in zip code area z. I use  $\mathbb{Z}_j$  to denote a set of zip code areas within 50 miles of facility j. I refer to  $\mathbb{Z}_j$  as the service area for facility j. The demand for the facility j is

$$V_j = \sum_{z \in \mathbb{Z}_j} V_{jz} = \sum_{z \in \mathbb{Z}_j} \sum_{i \in I_z} P_{ijz}.$$
(4.6)

# 4.2 Supply

#### 4.2.1 ASC's Entry Decision

For simplicity, I assume that ASCs do not choose their surgery quality levels. All ASCs with the same accreditation status have the same quality levels for surgery m at year t.

An ASC enters surgery market m at year t by providing surgery equipments and services for surgery m at year t. There are two types of potential ASC entrants. The first type includes all ASC incumbents. These are ASCs that already had physical locations in the previous year. The

<sup>&</sup>lt;sup>26</sup>Some zip code areas span multiple counties. Patients who live in the same zip code area could actually live in different counties. Using population center of the zip code area to assign county level characteristics to each patient could cause measurement errors for patients who live in such zip code areas. However, less than 3 percent of the population in Florida lives in a zip code area that spans multiple counties. The impact of the measurement error is very small.

second type includes potential newly built ASCs. I assume there are two potential newly built ASC entrants in each county, one with accreditation, and one without accreditation. <sup>27</sup> I assume each ASC incumbent is located at its original physical location. For each potential newly built ASC entrant in county c, since it does not have a physical location in the last year, I assume it is located at the population center of county c.

At the beginning of each year, each potential ASC entrant makes entry decisions for each market. An ASC knows all facilities' observed characteristics and unobserved characteristics and surgery quality levels. Each ASC holds correct common beliefs about other ASCs' entry probabilities. It also receives a private shock associated with its fixed entry cost. I denote ASC j's entry decision at time t for market m as  $a_{jmt}$ . I define  $a_{jmt} = 1$  if ASC j enters market m at time t, and  $a_{jmt} = 0$  otherwise. I use  $\sigma(a_{jmt})$  to denote the probability that ASC j chooses entry decision  $a_{jmt}$ .

An ASC located in county c enters market m at time t if its expected profit is positive in year  $t.^{28}$  The ASC's expected profit equals its operating profit minus its entry cost. The ASC's expected operating profit equals its average markup,  $\mathcal{M}_{jcmt}^{A}$ , multiplied by its expected volume,  $E(V_{jmt})$ . The entry cost equals a fixed entry cost,  $\mathcal{F}_{jcmt}$ , minus an idiosyncratic private entry cost shock,  $e_{jcmt}$ . The expected profit for ASC j is

$$E\Pi_{jcmt}^{A} = \mathcal{M}_{cmt}^{A} E(V_{jmt}) - \mathcal{F}_{jcmt} + e_{jcmt}.$$
(4.7)

With the assumption that  $e_{jcmt}$  follows a standard normal distribution,  $e_{jcmt} \sim N(0, 1)$ , the ASC *j*'s entry probability is

$$\sigma(a_{jmt} = 1) = \Phi(\mathcal{M}^A_{cmt} E(V_{jmt}) - \mathcal{F}_{jcmt}).$$
(4.8)

The remainder of this section describes the structure of the average markup, expected surgery volume, and fixed entry cost in more detail.

<sup>&</sup>lt;sup>27</sup>For any surgery, there is no county that has more than one newly built ASC with the same accreditation status within a year. The set of potential ASC entrants defined by the model includes all the ASC entrants observed from the dataset.

<sup>&</sup>lt;sup>28</sup>I assume each ASC makes its entry decision based on its expected annual profit. However, in reality, an ASC can spread the one-time entry expenses over a longer period of time. Ignoring the dynamic nature of the entry decision leads to underestimating the one-time entry costs.

#### 4.2.1.1 Average Markup

I assume there is no capacity constraint for ASCs, and the average cost for performing a surgery is constant for a facility. The average markup for the ASC,  $\mathcal{M}_{cmt}^A$ , is a function of the Medicare reimbursement rate,  $P_{cmt}^A$ , a vector of local demographics,  $\mathbf{K}_{ct}$ , the number of hospitals and the expected number of ASCs per 100,000 residents in the county,  $N_{cmt}^H$  and  $EN_{cmt}^A$  respectively, and the average cost of performing the surgery in the U.S.,  $c_{mt}$ . The markup is

$$\mathcal{M}_{cmt}^{A} = \underbrace{\left(\boldsymbol{\gamma}_{0}^{A} + \mathbf{K}_{ct}\boldsymbol{\gamma}_{1}^{A} + \boldsymbol{\gamma}_{2}^{A}N_{cmt}^{H} + \boldsymbol{\gamma}_{3}^{A}EN_{cmt}^{A}\right) * P_{cmt}^{A}}_{\text{Average operating cost}} - \underbrace{\boldsymbol{\gamma}_{4}^{A} * c_{mt}}_{\text{Average operating cost}} .$$
(4.9)

In year t, an ASC located in county c gets  $P_{cmt}^A$  for surgery m for treating a patient covered by Medicare. For treating a patient covered by private insurance, the actual payment received by the ASC is guided by  $P_{cmt}^A$  and determined by a bargaining process between the ASC and private insurance companies.

The first part of the right hand side of the equation represents the average payment for each surgery. It is the Medicare reimbursement adjusted by the local conditions. I consider the local conditions at the county level. The vector of the local level characteristics for county c in year t,  $\mathbf{K}_{ct}$ , includes the percentages of residents who have private insurance, Medicare or Medicaid, and the number of the Medicare Advantage providers per 100,000 residents in the county. Insurance coverages in a county affect the correlation between the average markup and the Medicare payment. The Medicare payments might have stronger influences on the average payments in counties where higher percentages of the residents are covered by Medicare. The number of Medicare Advantage providers per resident represents the level of concentration of insurers. The number of hospitals and the expected numbers of the ASCs per resident represent the competitiveness of the local health care market. In the county with high insurer concentration and low health care market competition, each ASC would be able to negotiate higher reimbursement prices for surgeries.

The second term on the right hand side is the average cost of operating the surgery.  $c_{mt}$  is the average cost of performing surgery m at time t published by the CMS using data from hospital visits. I assume that the cost of performing a surgery in an ASC is proportional to the cost of performing the same surgery in a hospital.<sup>29</sup>  $\gamma_4^A$  represents the average ratio of the surgery cost between an ASC and a hospital.

#### 4.2.1.2 Expected Surgery Volume

Each ASC makes its entry decision simultaneously with correct beliefs about other ASCs' entry probabilities. Each ASC's patients come from all zip code areas within 50 miles of the ASC's location. In each zip code area, each ASC competes with all other facilities within 50 miles of that zip code location. Each ASC's expected surgery volume in each zip code area is affected by the entry decisions and surgery quality levels of its competing facilities in that zip code area.

Suppressing surgery m and year t, I use  $\mathbf{J}_z$  to denote the set of all potential ASC entrants and hospitals that are within 50 miles of zip code area z. There are  $N_z^A$  potential ASC entrants in this potential entry set. Since hospitals do not make entry decisions, i.e.  $a_j = 1$  if facility j is a hospital, there are  $2^{N_z^A}$  different possible realizations of the entry decision combinations. <sup>30</sup> I use  $\{\mathbf{a}_{\mathbf{J}_z}^k, k = 1, ..., 2^{N_z^A}\}$  to denote the set of all possible entry decision combinations of the potential entry set  $\mathbf{J}_z$ . The entry combination,  $\mathbf{a}_{\mathbf{J}_z}^k$ , is realized with probability  $\sigma(\mathbf{a}_{\mathbf{J}_z}^k)$ . ASC j has a correct belief about the probability that the entry combination  $\mathbf{a}_{\mathbf{J}_z}^k$  being realized, denoted as  $\hat{\sigma}_{-j}(\mathbf{a}_{\mathbf{J}_z}^k)$ , given its own entry decision.

ASC j's expected surgery volume from a zip code area z,  $EV_{jz}$ , is the weighted sum of the expected surgery volume under different entry decision combinations. I use  $\hat{P}_{ij}(\mathbf{a}_{J_z}^k, \mathbf{q}_{J_z})$  to denote the probability of patient *i* choosing facility *j*, given a certain realization of the entry combination,  $\mathbf{a}_{J_z}^k$ , and surgery quality levels of the facilities in the relevant potential entry set, denoted as  $\mathbf{q}_{J_z}$ . The expected surgery volume for facility *j* from zip code area *z* is

$$EV_{jz} = \sum_{k} \hat{\sigma}_{-j}(\mathbf{a}_{\mathbf{J}_{z}}^{k}) \sum_{i \in \mathbf{I}_{z}} \hat{P}_{ij}(\mathbf{a}_{\mathbf{J}_{z}}^{k}, \mathbf{q}_{J_{z}}).$$
(4.10)

The expected surgery volume for facility j,  $EV_j$ , is the sum of expected surgery volumes from all

<sup>&</sup>lt;sup>29</sup>In 2006, Government Accounting Office (GAO) showed the cost ratios between surgery costs and the basic service unit cost in facilities were the same in hospitals and ASCs across different surgeries.

<sup>&</sup>lt;sup>30</sup>The realizations of the entry combinations for different potential entry sets are not independent. Each ASC's entry decision affects all the potential entry set of the zip code areas within 50 miles of the facility.

the zip code areas within 50 miles of the facility's location. The expected surgery volume is

$$EV_j = \sum_{z \in \mathbb{Z}_j} EV_{jz}.$$
(4.11)

#### 4.2.1.3 Fixed Entry Cost

ASC j's profit function also depends on a fixed entry cost,  $\mathcal{F}_{jcmt}$ . It is a function of ASC j's characteristics,  $\mathbf{Z}_{jmt}$ , local housing costs,  $H_{ct}$ , whether the facility was on the market last year,  $L_{jmt}$ , a location-specific entry cost,  $\varsigma_c^1$ , a time-specific cost,  $\varsigma_t^2$ , a surgery-specific entry cost,  $\varsigma_m^3$ . The fixed entry cost is

$$\mathcal{F}_{jcmt} = \gamma_0^f + \mathbf{Z}_{jmt} \boldsymbol{\gamma}_1^f + \gamma_2^f H_{ct} + \boldsymbol{\gamma}_3^f L_{jmt} + \varsigma_c^1 + \varsigma_t^2 + \varsigma_m^3.$$
(4.12)

#### 4.2.2 Hospital's Optimal Surgery Quality Levels

Each hospital chooses a surgery quality level for each surgery m simultaneously in the first stage of the game. At the beginning of each year, I assume each hospital knows all facilities' observed and unobserved characteristics. Given other hospitals' surgery quality levels, each hospital holds the same correct beliefs about all ASCs' entry probabilities as a function of its own surgery quality level.

The investments in surgery quality levels are surgery-specific. I assume that investing in surgery m's quality level would not affect other surgery quality levels in the same hospital.<sup>31</sup> Each hospital chooses a surgery quality level for each surgery to maximize its profit from the surgery. Hospital j's profit from surgery m at time t,  $E\Pi_{jcmt}^{H}$ , depends on the average markup,  $\mathcal{M}_{cmt}^{H}$ , its expected surgery volume,  $EV_{jmt}$ , and a fixed cost of investing in quality level,  $\Gamma_{jcmt}$ . The profit function is

$$E\Pi_{jmt}^{H} = \mathcal{M}_{cmt}^{H} EV_{jmt} - \Gamma_{jcmt}.$$
(4.13)

The choice of surgery quality level is determined by solving the first-order condition for the profit

<sup>&</sup>lt;sup>31</sup>Hospitals invest in surgery quality levels through adopting new technologies and creating closer working relationships with surgeons. These investments are less likely to have impacts on all surgeries.

function. Hospital j's optimal surgery quality level for surgery m at year t,  $q_{jmt}$ , satisfies the condition that

$$\frac{\mathcal{M}_{cmt}^{H}}{dq_{jmt}}EV_{jmt} + \mathcal{M}_{cmt}^{H}\frac{dEV_{jmt}}{dq_{jmt}} = \frac{d\Gamma_{jcmt}}{dq_{jmt}}.$$
(4.14)

The first term in the left hand side captures the indirect impact of the hospital quality level on the average markup. The second term in the left hand side captures the impact of the hospital's quality level on the its expected volume. The right hand side is the marginal cost of investing in surgery quality level.

The remainder of this section describes the structure of marginal effect of surgery quality on the average markup, expected surgery volume, and the cost in more detail.

#### 4.2.2.1 Marginal Return on Markup

The average markup for hospital,  $\mathcal{M}_{cmt}^{H}$ , shares the same functional form as the ASC's markup function, with different parameters,

$$\mathcal{M}_{cmt}^{H} = (\boldsymbol{\gamma}_{0}^{H} + \mathbf{K}_{ct}\boldsymbol{\gamma}_{1}^{H} + \boldsymbol{\gamma}_{2}^{H}N_{cmt}^{H} + \boldsymbol{\gamma}_{3}^{H}EN_{cmt}^{A}) * P_{cmt}^{H} - c_{mt}.$$
(4.15)

The expected number of ASCs in a county is the sum of entry probabilities of the ASCs in the county. Each ASC's entry probability depends on its expected surgery volume which is a function of the surgery quality levels of its competing facilities. Since each ASC makes its entry decision after observing all hospitals' quality levels, high quality levels in hospitals could potentially deter ASCs from entering the market and allow hospitals to enjoy higher markups,

$$\frac{d\mathcal{M}_{cmt}^{H}}{dq_{jmt}} = \gamma_{3}^{H} \left(\sum_{\substack{j' \in A \\ j' \in \text{county c}}} \frac{d\sigma(a_{j'mt} = 1)}{dq_{jmt}}\right) * P_{cmt}^{H},$$
(4.16)

where the marginal effect of surgery quality of hospital j on ASC j's entry probability is

$$\frac{d\sigma(a_{j'mt}=1)}{dq_{jmt}} = \mathcal{M}^A_{cmt}\phi(\mathcal{M}^A_{cmt}EV_{j'mt} - \mathcal{F}_{j'cmt})\frac{dEV_{j'mt}}{dq_{jmt}}.$$
(4.17)

#### 4.2.2.2 Marginal Return on Expected Surgery Volume

Suppressing surgery m and year t, hospital j's expected surgery volume is the sum of expected surgery volume from all the zip code areas within 50 miles of the hospital,

$$EV_j = \sum_{z \in \mathbb{Z}_j} EV_{jz}.$$
(4.18)

In each zip code area, hospital j's expected surgery volume is a weighted sum of the expected surgery volume under different entry decision combinations,

$$EV_{jz} = \sum_{k} \hat{\sigma}(\mathbf{a}_{\mathbf{J}_{z}}^{k}) \sum_{i \in \mathbf{I}_{z}} \hat{P}_{ij}(\mathbf{a}_{\mathbf{J}_{z}}^{k}, \mathbf{q}_{J_{z}}).$$
(4.19)

The hospital's surgery quality level can change its expected surgery volume through two channels. First, it can change the probability of a certain entry decision combination being realized. Second, it can change how likely patients would choose the hospital over other facilities, given a certain realization of the entry combination and the quality choices of all the competing facilities. The marginal effect of surgery quality level on the hospital's expected volume of zip code area z is

$$\frac{dEV_{jz}}{dq_j} = \sum_k \left(\underbrace{\frac{d\hat{\sigma}(\mathbf{a}_{\mathbf{J}_z}^k)}{dq_j} \sum_{i \in \mathbf{I}_z} \hat{P}_{ij}(\mathbf{a}_{\mathbf{J}_z}^k, \mathbf{q}_{J_z})}_{\text{Effect of entry deterrence}} + \underbrace{\hat{\sigma}(\mathbf{a}_{\mathbf{J}_z}^k) \sum_{i \in \mathbf{I}_z} \frac{d\hat{P}_{ij}(\mathbf{a}_{\mathbf{J}_z}^k, \mathbf{q}_{J_z})}{dq_j}}_{\text{Effect of direct competition}}\right).$$
(4.20)

The first part of the right hand side captures the marginal effect of quality on expected surgery volume due to the effect of entry deterrence. The second part captures the effect due to direct competition among facilities.

The effect of surgery quality level on expected volume is

$$\frac{EV_j}{dq_j} = \sum_{z \in \mathbb{Z}_j} \frac{dEV_{jz}}{dq_j}.$$
(4.21)

#### 4.2.2.3 Marginal Cost

The marginal cost of investing in surgery quality level depends on the chosen surgery quality level, the hospital's observed characteristics, a location-specific cost,  $\kappa_c^1$ , a time-specific cost,  $\kappa_t^2$ , a surgery-specific entry cost,  $\kappa_m^3$ , a idiosyncratic investment shock,  $\varepsilon_{jcmt}$ . The marginal cost is

$$\frac{d\Gamma_{jcmt}}{dq_{jmt}} = \omega_0 + \omega_1 q_j + \mathbf{Z}_{jmt} \boldsymbol{\omega}_1 + \kappa_c^1 + \kappa_t^2 + \kappa_m^3 + \varepsilon_{jcmt}.$$
(4.22)

# 4.3 Equilibrium

The equilibrium of the model is defined by two conditions.

First, in market *m* and year *t*, at the beginning of the year, each facility knows the same set of information about other potential ASC entrants. As a result, all facilities hold the same beliefs about ASCs' entry probabilities, denoted as  $\{\hat{\sigma}(a_{jmt} = 1)\}_{j \in ASC}$ . Each ASC's entry probability is function of its expected surgery volume (equation(4.8)). The expected surgery volume of the ASC is a function of its beliefs about other ASCs' entry probabilities and its expected surgery volume given different realizations of the entry decision combinations (equation (4.10) and equation (4.11)). At the equilibrium, given beliefs about other ASCs' entry probabilities,  $\{\hat{\sigma}(a_{j'mt} = 1), j' \neq j\}$ , and all facilities' surgery quality levels,  $\mathbf{Q}_{mt}$ , each ASC's entry probability equals the belief about its entry probability. In other words, for any ASC, at the equilibrium:

$$\sigma(a_{jmt} = 1 | \{ \hat{\sigma}(a_{j'mt} = 1), j' \neq j \}_{j' \in ASC}, \mathbf{Q}_{mt}) = \hat{\sigma}(a_{jmt} = 1), \qquad \forall j \in ASC$$

$$(4.23)$$

Second, in market m and time t, given other hospitals' surgery quality levels, each hospital's surgery quality level maximizes its profit. Hospital j's optimal surgery quality choice is determined by its first-order condition (equation (4.14)). Evaluating this condition involves calculating the hospital's expected surgery volume,  $EV_{jmt}$ , marginal effect of surgery quality on its own expected surgery volume,  $\frac{dEV_{jmt}}{dq_{jmt}}$ , and the marginal effect of the surgery quality on ASCs' entry probabilities,  $\left\{\frac{d\sigma(a_{j'mt}=1)}{dq_{jmt}}\right\}_{j'\in ASC}$ . All these three variables are functions of other hospitals' surgery quality levels (equation (4.17), equation (4.19) and (4.20)). At the equilibrium, for any hospital, its optimal surgery quality level solves equation (4.14), given other hospitals' optimal surgery quality levels.

# 5 Bayesian Estimation

In this section, I first define the structure of errors. Secondly, I rewrite the model using abbreviated notations that help the discussion of the estimation process, and specify some details in the empirical model. Thirdly, I use the error structure to define the likelihood function. Then, I describe the estimation strategy.

## 5.1 Error Structure

#### 5.1.1 Surgery Outcome and Demand

Suppressing surgery m and year t, the agent's utility function includes two types of errors: an idiosyncratic agent-facility-specific error,  $\epsilon_{ijz}$ , and an unobserved facility-specific heterogeneity term,  $\xi_j$  (equation (4.1)). The patient's outcome function is a function of the the chosen facility's surgery quality level,  $q_j$ , and the unobserved severity of illness of patient,  $\mu_i$  (equation (4.3)).

#### 5.1.1.1 Unobserved Heterogeneity

 $\xi_j$  represents facility j's unobserved characteristics that affects agents' utility (equation (4.1)) but does not affect patients' surgery outcomes (equation (4.3)). I assume that  $\xi_j$  are independent across facilities, surgeries and years. Specifically, I assume  $\xi_j$  follows a normal distribution with mean 0. The variance of the normal distributions vary across the types of the facility, surgeries and years. I use  $(\sigma_{\xi,mt}^A)^2$  and  $(\sigma_{\xi,mt}^H)^2$  to denote the variance for hospitals' and all potential ASC entrants' unobserved characteristics for surgery m and year t. At the beginning of the year, each facility knows its own unobserved characteristics and all other facilities unobserved characteristics.

#### 5.1.1.2 Unobserved Severity of Illness and Agent-facility-specific Choice Error

If the choice of facility,  $\mathbf{c}_i$ , were in fact independent of  $\mu_i$ , then  $q_j$  could be estimated by employing a simple linear regression model. However, it is likely that, in reality, each patient's hospital choice depends on her own unobserved severity of illness,  $\mu_i$ . To develop a more plausible model of hospital choice and patient's surgery outcome, I allow the unobserved severity of illness and the individual-facility-specific error in the patient's utility function (equation (4.1)) to be correlated. As is customary in the discrete choice model, I normalize the utility of the outside option to zero. Accordingly, I define the normalized agent-facility-specific shock  $\tilde{\epsilon}_{ijz} = \epsilon_{ijz} - \epsilon_{i0z}$ .

I use  $\mathbb{J}_{iz/0}^c$  to denote the realized choice set for patient *i* who lives in zip code area *z*, excluding the outside option. The choice set is the same for all patients in the same zip code area. I use  $N_{zJ}^c$  to denote the number of facility choices for zip code area *z*, conditional on the realized ASCs' entry decisions.

I use  $\rho_{ij}$  to denote the correlation between  $\mu_i$  and  $\tilde{\epsilon}_{ijz}$ . If facility j is in the choice set of patient  $i, \rho_{ij} = \rho_j$ , and  $\rho_{ij} = 0$  otherwise. A larger  $\rho_j$  means that a patient with a high unobserved severity of illness,  $\mu_i$ , is more likely to choose facility j. I use  $\tilde{\epsilon}_{iz}$  to denote the vector of agent-facility-specific error for patient i from zip code area  $z, \tilde{\epsilon}_{iz} = {\tilde{\epsilon}_{ijz}, j \in \mathbb{J}_{iz/0}^c}$ . I use  $\tilde{\Sigma}_{iz\epsilon}$ , an  $N_{zJ}^c * N_{zJ}^c$  matrix, to denote the variance of vector  $\tilde{\epsilon}_{iz}$ , and use  $\sigma_{\mu}^2$  to denote the variance of  $\mu_i$ . The variance of the joint error term is

$$var(\mu_i, \tilde{\epsilon}_{iz}) = \begin{bmatrix} \sigma_{\mu}^2 & \pi_{iz}' \\ \pi_{iz} & \tilde{\Sigma}_{iz\epsilon} \end{bmatrix},$$
(5.1)

where  $\pi_{iz}$  is a  $N_{zJ}^c * 1$  vector with the *j*'s element  $\pi_{ijz}$ ,  $\pi_{ijz} = \rho_j \sigma \tilde{\Sigma}_{iz\epsilon}^{1/2}$ . In theory, the only restriction we need for identification is that  $var(\mu_i, \tilde{\epsilon}_{iz})$  should always be positive definite. In order make to simplify the model, I impose two assumptions on the error structure, following Geweke, Gowrisankaran and Town (2001).

Firstly, I assume the patient's unobserved severity of illness,  $\mu_i$ , is a linear function of the agent-facility-specific shock,  $\tilde{\epsilon}_{ijz}$ , and a random shock  $\eta_i$ . the patient's unobserved severity of illness is

$$\mu_i = \sum_{j \in \mathbb{J}_{iz/0}^c} \tilde{\epsilon}_{ijz} \delta_j + \eta_i; \qquad cov(\eta_i, \tilde{\epsilon}_{ijz}) = 0.$$
(5.2)

Secondly, I also assume that  $\eta_i \sim iidN(0, \sigma_n^2)$ .

The number of free parameters in  $\tilde{\Sigma}_{iz\epsilon}$  is  $N_{zJ}^c * (N_{zJ}^c + 1)/2$ . Considering all the possible

combinations in a choice set, there are around 4,000 parameters to be estimated. In order to make this model computationally feasible, I make a major simplification by assuming  $\epsilon_{ijz}$  follows a standard normal distribution,  $\epsilon_{ijz} \sim iidN(0,1)$ . As a result,  $\tilde{\Sigma}_{iz\epsilon} = I_{N_{zJ}^c} + e_{N_{zJ}^c}e'_{N_{zJ}^c}$ , where  $I_{N_{zJ}^c}$  is an  $N_{zJ}^c * N_{zJ}^c$  identity matrix and  $e_{N_{zJ}^c}$  is a  $N_{zJ}^c * 1$  vector of units.

#### 5.1.2 ASC's and Hospital's Profit Function

Each ASC makes its entry decision based on its expected profit (equation 4.7). The expected profit includes one error,  $e_{jcmt}^A$ , which is the facility-specific shock associated with ASC j's entry cost. At the beginning of the year, each potential ASC entrant receives a private cost shock which follows a normal distribution with mean zero and variance one,  $e_{jcmt}^A \sim iidN(0, 1)$ .

Each hospital chooses an optimal surgery quality level for each surgery by solving the firstorder condition of the profit function (equation (4.14)). The marginal cost of investing in surgery quality (equation (4.22)) includes one error,  $\varepsilon_{jcmt}$ . I assume it follows a normal distribution with mean zero and variance  $\sigma_{\varepsilon}^2$ ,  $\varepsilon_{jcmt} \sim iidN(0, \sigma_{\varepsilon}^2)$ .

## 5.2 Empirical Model Specification

In this section, for ease of exposition, I rewrite the model using abbreviated notations.

I use  $\mathbf{O}_{mt} = \{O_{mt}\}_{i=1}^{I}$  to denote the observed readmission status for all patients who received surgery m at year t. The facilities' surgery quality levels,  $\mathbf{Q}_{mt} = \{q_{jmt}\}_{j=1}^{J}$ , are parameters in outcome equation (equation (4.3)), which cannot be directly observed by econometricians. However, each patient chooses a facility for a surgery after observing all facilities surgery quality levels. In my model, I treat surgery quality levels as part of the augmented data. I use  $\mathbf{\Theta}_{mt}^{o}$  to denote the other parameters in the surgery outcome equation for surgery m and year t, including the coefficients of the patient's observed characteristics,  $\lambda_{mt}$ , the parameters that determine the correlation between the unobserved illness (equation (5.2)),  $\delta_{mt}$ , and the variance of the unobserved illness,  $\sigma_{\mu_{mt}}^{2}$ .

I use  $\mathbb{Y}_{mt}^D$  to denote the set of observed data on the demand side for surgery m and year t.  $\mathbb{Y}_{mt}^D$  includes the facility choice indicator vectors of all agents,  $\mathbf{c}_{mt} = {\{\mathbf{c}_{imt}\}_{i=1}^{I}}$ , and all exogenous variables in the utility function (equation (4.1)),  $\mathbb{X}_{mt}^D = \{\{\{\mathbb{X}_{ijzmt}^D\}_{i=1}^I\}_{j=1}^J\}_{z=1}^Z$ .  $\mathbb{X}_{ijzmt}^D$  includes agent *i*'s observed characteristics, facility *j*'s observed characteristics, the traveling distance between patient *i* and facility *j* and the patient's local condition. I use  $\Theta_{mt}^D$  to denote the set of parameters in the agent's utility function.

I normalize the utility from the outside option to zero. Patient *i*'s normalized choice set for surgery *m* at year *t* is  $\mathbb{J}_{izmt/0}^c$ . I rewrite the utility for patient *i* from facility *j* for surgery *m* in year *t* (equation (4.1)) as

$$\tilde{U}_{ijzmt} = f(q_{jmt}, \mathbb{X}_{ijzmt}^D, \Theta_{mt}^D) + \xi_{jmt} + \tilde{\epsilon}_{ijzmt}, \qquad j \in \mathbb{J}_{izmt/0}^c.$$
(5.3)

I denote  $\tilde{\mathbf{U}}_{izmt} = {\{\tilde{U}_{ijzmt}\}_{j \in \mathbb{J}_{zmt/0}^{c}}}$  as a latent vector of patient *i*'s facility choice. Collectively, I use  $\tilde{\mathbf{U}}_{mt} = {\{\tilde{U}_{izmt}\}_{i=1}^{I}\}_{z=1}^{Z}}$  to denote the set of latent variable for all the patients facility choices of market *m* in year *t*. I use  $\tilde{\boldsymbol{\epsilon}}_{izmt}$ , an  $N_{zmtJ}^{c} * 1$  vector, to denote the residual of the agent's utility,  $\tilde{\boldsymbol{\epsilon}}_{izmt} = {\{\tilde{\epsilon}_{ijzmt}\}_{j \in \mathbb{J}_{izmt/0}^{c}}}$ .  $f(q_{jmt}, \mathbb{X}_{ijzmt}^{D}, \boldsymbol{\Theta}_{mt}^{D})$  is a linear function of  $\boldsymbol{\Theta}_{mt}^{D}$ .

The agent *i* chooses the facility from her choice set that gives the agent the highest utility. The  $j^{th}$  element of agent's decision indicator vector,  $c_{ijmt}$ , is

$$c_{ijmt} = 1, \qquad if \ j \in \mathbb{J}^{c}_{imt/0} \ and \ \tilde{U}_{ijzmt} \ge \tilde{U}_{ij'zmt}, \forall j' \in \mathbb{J}^{c}_{imt/0}$$
  

$$c_{ijmt} = 0, \qquad otherwise.$$
(5.4)

I use  $\mathbb{Y}_{mt}^A$  to denote the set of observed data involve in ASCs' entry decisions.  $\mathbb{Y}_{mt}^A$  includes all ASCs' entry decisions,  $\mathbf{a}_{mt} = \{\{a_{jmt}\}_{j \in ASC}\}$ , and all exogenous in the ASC's profit function,  $\mathbb{X}_{mt}^A = \{\{\mathbb{X}_{jcmt}^A\}_{j \in ASC}\}_{c=1}^C$ .  $\mathbb{X}_{jcmt}^A$  includes facility j's observed characteristics, the Medicare reimbursement rate and the local conditions that affect the ASC's profits. ASC j's entry decision also depends on the expected volume of the facility,  $EV_{jmt}$ . According to equation (4.10) and equation (4.11), ASC j's expected volume is a function of the common beliefs about the probabilities of other ASCs' entry decisions being made,  $\hat{\sigma}(\mathbf{a}_{-jmt}) = \{\hat{\sigma}(a_{j'mt}), j' \neq j\}_{j' \in ASC}$ , and the expected surgery volumes given combinations of entry decisions. I use  $\Theta^A$  to denote the set of parameters in the ASC's profit function. ASC j's expected profit for surgery m in year t (equation (4.7)) can be rewritten as

$$\Pi_{jcmt}^{A} = g(EV_{jmt}(\hat{\boldsymbol{\sigma}}(\mathbf{a}_{-jmt}), \mathbf{Q}_{mt}, \mathbb{X}_{mt}^{D}, \boldsymbol{\Theta}_{mt}^{D}, \boldsymbol{\xi}_{mt}), \mathbb{X}_{jcmt}^{A}, \boldsymbol{\Theta}^{A}) + e_{jcmt}.$$
(5.5)

I denote  $\Pi_{mt}^A = \{\{\Pi_{jcmt}^A\}_{j \in ASC}\}_{c=1}^C$  to denote the latent vectors for ASCs' entry decisions for surgery m in year t. The entry decision for ASC j for surgery m in year t is

$$a_{jmt} = 1, \qquad if \ \Pi^A_{jcmt} \ge 0;$$
  

$$a_{jmt} = 0, \qquad otherwise.$$
(5.6)

At the equilibrium each ASC holds correct beliefs about other ASCs' entry probability. In other words, ASC j's entry probability,  $\sigma(a_{jmt} = 1)$ , equals the common beliefs about its entry probability,  $\hat{\sigma}(a_{jmt} = 1)$ .

I use  $\mathbb{X}_{mt}^{H}$  to denote the set of all exogenous variables that affect hospitals' surgery quality choices,  $\mathbb{X}_{mt}^{H} = \{\{\mathbb{X}_{jcmt}^{H}\}_{j\in Hosp}\}_{c=1}^{C}$  for surgery m in year t.  $\mathbb{X}_{jcmt}^{H}$  includes facility j's observed characteristics, the Medicare reimbursement rate and the local conditions that affect the hospital's profit from surgery m in year t. Hospital j's optimal surgery quality level for surgery m in year t also depends on its expected surgery volume,  $EV_{jmt}$ , its marginal effect of quality on expected surgery volume,  $\frac{dEV_{jmt}}{dq_{jmt}}$ , the marginal effect of quality on ASCs' entry probabilities,  $\frac{d\sigma(a_{mt})}{dq_{jmt}} = \{\frac{d\sigma(a_{j'mt}=1)}{dq_{jmt}}\}_{j'\in ASC}$ , and a set of parameters,  $\Theta^{H}$ . The set of parameters include all parameters in the hospital's average marginal benefit function (equation (4.16)) and the marginal benefit function (equation (4.22)) and the variance of the marginal investment errors,  $var(\varepsilon_{jcmt})$ . Hospital J's optimal surgery quality level is determined by solving the first-order condition of the expected profit function with respect to its surgery quality level (equation (4.14)), which can be rewritten as

$$h(EV_{jmt}, \frac{dEV_{jmt}}{dq_{jmt}}, \frac{d\sigma(a_{mt})}{dq_{jmt}}, \mathbb{X}^{H}, q_{jmt}, \Theta^{H}) + \varepsilon_{jcmt} = 0.$$
(5.7)

To summarize, in my model, the observed data are  $\mathbb{Y} = \{\{\{\mathbb{Y}_{mt}^{D}, \mathbf{O}_{mt}, \mathbb{Y}_{mt}^{A}, \mathbb{X}_{mt}^{H}\}\}_{m=1}^{M}\}_{t=1}^{T}$ , the parameters are  $\mathbf{\Theta} = \{\{\{\mathbf{\Theta}_{mt}^{O}, \mathbf{\Theta}_{mt}^{D}\}_{m=1}^{M}\}_{t=1}^{T}, \mathbf{\Theta}^{A}, \mathbf{\Theta}^{H}\}\}$ . I use  $\mathbb{X}_{mt} = \{\mathbb{X}_{mt}^{D}, \mathbb{X}_{mt}^{A}, \mathbb{X}_{mt}^{H}\}$  to denote the set of exogenous variables for surgery m in year t.

In order to estimate the model using a Markov Chain Monte Carlo method, I use data augmentation method to create latent variables, including ASCs' entry probabilities, all facilities surgery quality levels, patients' utilities and ASCs' profits, denoted as  $\mathbb{R} = \{\{\{\hat{\sigma}(a_{jmt})\}_{j\in Hospital}, \mathbf{Q}_{mt}, \tilde{\mathbf{U}}_{mt}, \Pi_{mt}^A\}_{m=1}^M\}_{t=1}^T\}.$ 

#### 5.2.1 Additional Assumption: Surgery Quality Levels for ASCs

Each ASC makes entry decision based on its expected profit, which is a function of its own surgery quality level (equation (4.1)). An important assumption I make to simplify the model is that all ASCs with the same accreditation status have the same surgery quality level for a surgery in a year. Under this assumption, each ASC does not pick its own surgery quality level. Each ASC makes its entry decision for each market based on a predetermined surgery quality level.

This assumption simplifies my model in two ways. First, the quality measurement is constructed based on the patients' 14-day readmission rates after the surgery. For ASCs that did not enter the market, there was no information regarding their patients' readmission rates which makes it impossible to estimate facility-specific quality levels for these ASCs. Under the assumption that all ASCs with the same accreditation status share the same surgery quality level, I can determine surgery quality levels for all potential ASC entrants based on the readmission rates for the ASCs in the market.<sup>32</sup> Second, compared with hospitals, ASCs are smaller in their operation scales. The number of surgeries operated in an ASC is much smaller than the number of surgeries operated in a standard hospital. Pooling ASCs with the same accreditation status together allows me to obtain more accurate estimates for the average surgery quality levels for ASCs.

Suppressing surgery m and year t, I denote  $j \in A_1$  if ASC j has an accreditation, and  $j \in A_2$ if ASC j does not have an accreditation. ASC j's surgery quality level equals  $q^{A_1}$  if  $j \in A_1$ , and

<sup>&</sup>lt;sup>32</sup>One of the concerns for employing such an assumption is that I ignore the selection of entry along the dimension of surgery quality level. ASCs that entered the market were more likely to have higher surgery quality levels than ASCs that did not enter the market. A way to improve the current assumption is employing a random effect model. I can assume that ASCs with the same accreditation status draw their surgery quality levels from a common distribution. Each ASC knows its own surgery quality level, the common distribution of the surgery quality level for ASCs and hospitals' surgery quality levels before entering the market. Under this more flexible assumption, an ASC that draws a higher surgery quality level is more likely to enter the market than an ASC with a lower draw. However, employing the more flexible assumption means that I allow the selection for entry along two different dimensions, the surgery quality level and the unobserved characteristics of the ASCs, which greatly increases the complicity of the model.

equals  $q^{A_2}$  if  $j \in A_2$ . Under this assumption, I rewrite the patient's surgery outcome (equation (4.3)) as

$$O_{i} = \mathbf{X}_{i} \boldsymbol{\lambda} - \sum_{j \in H} c_{ij} q_{j} - \sum_{j \in A} c_{ij} (\mathbb{1}\{j \in A_{1}\}q^{A_{1}} - \mathbb{1}\{j \in A_{2}\}q^{A_{2}}) + \mu_{i}.$$
(5.8)

## 5.3 Inference

#### 5.3.1 Posterior

I employ the Bayesian Markov chain Monte Carlo (MCMC) method to sample the parameter vector  $\boldsymbol{\Theta}$  and the augmented data  $\mathbb{R}$  from the posterior distribution, given the prior distribution of  $\boldsymbol{\Theta}$ ,  $\pi(\boldsymbol{\Theta})$ , and the likelihood  $\mathcal{L}(\mathbb{Y}, \mathbb{R}|\boldsymbol{\Theta})$ . The posterior distribution is

$$\mathcal{P}(\Theta, \mathbb{R}|\mathbb{Y}) \propto \mathcal{L}(\mathbb{Y}, \mathbb{R}|\Theta) \pi(\Theta).$$
(5.9)

#### 5.3.2 Likelihood Function

I observe two outcomes from each patient: the choice of facility,  $\{\{\{\mathbf{c}_{imt}\}_{i=1}^{I}\}_{m=1}^{M}\}_{t=1}^{T}$ , and the surgery outcome,  $\{\{\{O_{imt}\}_{i=1}^{I}\}_{m=1}^{M}\}_{t=1}^{T}$ . Conditional on all observed exogenous variables for surgery m and year t,  $\mathbb{X}_{mt}$ , a full set of parameters and a vector of unobserved characteristics of facilities,  $\boldsymbol{\xi}_{mt}^{D}$ , the joint density of the observed data and augmented data for patient i for surgery m in time t is

$$\mathcal{L}_{imt}^{d}(\mathbf{U}_{izmt}, \mathbf{c}_{imt}, O_{imt}, \mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt}) = \Pr(\mathbf{U}_{izmt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}_{mt}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt}) \\ * \Pr(\mathbf{c}_{izmt} | \mathbf{U}_{izmt}, \mathbb{X}_{mt}, \boldsymbol{\Theta}_{mt}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt}) \\ * \Pr(O_{imt} | \mathbf{c}_{izmt}, \mathbf{U}_{izmt}, \mathbb{X}_{mt}, \boldsymbol{\Theta}_{mt}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt}) \\ * \Pr(\mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}_{mt}, \boldsymbol{\xi}_{mt}).$$
(5.10)

Given the distribution of  $\tilde{\boldsymbol{\epsilon}}_{izmt}$ ,  $\tilde{\boldsymbol{\epsilon}}_{izmt} \sim N(0, \tilde{\Sigma}_{izmt\epsilon})$ , the probability of observing  $\mathbf{U}_{izmt}$  is

$$\Pr(\mathbf{U}_{izmt}|\mathbb{X}_{mt}, \mathbf{\Theta}_{mt}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt}) = \Pr(\mathbf{U}_{izmt}|\mathbb{X}_{mt}^{D}, \mathbf{\Theta}_{mt}^{D}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt})$$

$$= (2\pi^{N_{zmtJ}^{c}}|\tilde{\Sigma}_{iz\epsilon}|)^{-\frac{1}{2}}e^{-0.5\tilde{\epsilon}'_{izmt}\tilde{\Sigma}_{izmt}^{-1}\tilde{\epsilon}_{izmt}},$$
(5.11)

where  $\tilde{\boldsymbol{\epsilon}}_{izmt}$  is an  $N_{izJmt}^c * 1$  vector. The  $j^{th}$  element of the vector,  $\tilde{\boldsymbol{\epsilon}}_{izmt}$ , is determined by equation (5.3).

Conditional on  $\mathbf{U}_{izmt}$ , the probability of observing the agent *i*'s choice vector,  $\mathbf{c}_{izmt}$ , is

$$\Pr(\mathbf{c}_{izmt} | \mathbf{U}_{izmt}, \mathbb{X}_{mt}, \mathbf{\Theta}_{mt}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt}) = \Pr(\mathbf{c}_{izmt} | \mathbf{U}_{izmt})$$

$$= \sum_{j \in \mathbb{J}_{izmt/0}^{c}} c_{ijzmt} (\mathbb{1}\{U_{ijzmt} \ge U_{ij'zmt}, \forall j' \in \mathbb{J}_{izmt/0}^{c}\}).$$
(5.12)

Conditional on the utility vector,  $\mathbf{U}_{izmt}$ , the choice vector,  $\mathbf{c}_{izmt}$ , the patient's observed characteristics,  $\mathbf{X}_{imt}$ , surgery quality levels,  $\mathbf{Q}_{mt}$ , and parameters in the surgery outcome function,  $\mathbf{\Theta}_{mt}^{O} = \{\{\delta_{jmt}\}_{j=1}^{J}, \sigma_{\mu_{mt}}, \boldsymbol{\lambda}_{mt}\}$ , the probability of observing patient *i*'s surgery outcome,  $O_{imt}$ , is

$$\Pr(O_{imt}|\mathbf{c}_{izmt}, \mathbf{U}_{izmt}, \mathbf{X}_{mt}, \mathbf{\Theta}_{mt}, \mathbf{Q}_{mt}, \boldsymbol{\xi}_{mt}) = \Pr(O_{imt}|\mathbf{c}_{izmt}, \mathbf{U}_{izmt}, \mathbf{X}_{imt}, \boldsymbol{\lambda}_{mt}, \boldsymbol{\delta}_{mt}, \mathbf{Q}_{mt})$$
(5.13)
$$= \frac{1}{\sqrt{2\pi}\sigma_{\mu_{mt}}} e^{\frac{-1}{2\sigma\mu_{mt}}(O_{imt} - \sum_{j \in \mathbb{J}_{iz/0}^{\mathbb{C}}} c_{ijzmt}q_{jmt} - \sum_{j \in \mathbb{J}_{iz/0}^{\mathbb{C}}} \tilde{\epsilon}_{ijz}\delta_{jmt} - \mathbf{X}_{imt}\boldsymbol{\lambda}_{mt})}$$

The probability of observing surgery quality  $\mathbf{Q}_{mt}$  is determined by each hospital's choice of quality (equation (5.7)). For hospital j, given other facilities' surgery quality levels  $\{q_{j'mt}, j' \neq j\}$ , a set of parameters,  $\{\Theta_{mt}^D, \Theta^A, \Theta^H\}$ , a full set of observed data,  $\mathbb{X}_{mt}$ , and a vector of unobserved characteristics,  $\xi_{mt}$ , for each surgery quality level,  $q_{jmt}$ , it can calculate its expected surgery level,  $EV_{jmt}$ , the marginal impact of surgery quality on its expected surgery volume,  $\frac{dEV_{jmt}}{dq_{jmt}}$ , the marginal effect of surgery quality level on ASC's entry decisions,  $\frac{d\sigma(a_{mt})}{dq_{jmt}}$ . I will detail the process of calculating these variables in the later section. for ease of exposition, I consider the three sets of variables,  $\{EV_{jmt}, \frac{dEV_{jmt}}{dq_{jmt}}, \frac{dEV_{jmt}}{dq_{jmt}}\}_{j\in Hospital}$  as functions of  $\mathbf{Q}_{mt}$ . The probability of observing  $\mathbf{Q}_{mt}$ 

$$\Pr(\mathbf{Q}_{mt}|\mathbb{X}_{mt},\mathbf{\Theta},\boldsymbol{\xi}_{mt})$$

$$= \prod_{j \in Hospital} \frac{1}{\sqrt{2\pi}\sigma_{\varepsilon}} e^{-\frac{1}{2\sigma_{\varepsilon}}(h(EV_{jmt}(\mathbf{Q}_{mt}),\frac{dEV_{jmt}}{dq_{jmt}}|_{\mathbf{Q}_{mt}},\frac{d\sigma(a_{mt})}{dq_{jmt}}|_{(\mathbf{Q}_{mt})},\mathbb{X}_{mt}^{H},q_{jmt},\mathbf{\Theta}^{H}))^{2}}$$
(5.14)

I observe each potential ASC entrant's entry decision for surgery m in year t,  $\mathbf{a}_{mt} = \{a_{jmt}\}_{j \in ASC}$ . The vector of ASCs' profits,  $\Pi_{mt}^A = \{\Pi_{jmt}^A\}_{j=1}^J$ , is a vector of latent variable for ASCs' entry decisions. I also create beliefs about each ASC entry probabilities,  $\{\hat{\sigma}(a_{jmt} = 1)\}_{j \in ASC}$ , as a part of the augmented data for surgery m in market t. The join density of observed entry decision and augmented data for ASCs is

$$\mathcal{L}_{mt}^{A}(\{a_{jmt}, \Pi_{jmt}^{A}, \hat{\sigma}(a_{jmt} = 1)\}_{j \in ASC}, \mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt})$$

$$= \Pr(\{\Pi_{jmt}^{A}, \hat{\sigma}(a_{j'mt} = 1)\}_{j' \in ASC} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt}, \mathbf{Q}_{mt})$$

$$* \left(\prod_{j \in ASC} \Pr(a_{jmt} | \Pi_{jmt}^{A}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt}, \mathbf{Q}_{mt})\right) * \Pr(\mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt})$$
(5.15)

ASC j's expected profit and the common beliefs about its entry probability both depend on its expected volume. Facility j's expected surgery volume which can be calculated given ASC j's beliefs about other ASCs' entry probabilities,  $\{\hat{\sigma}(a_{jmt}=1)\}_{j\in ASC, j'\neq j}$ , parameters in the patient's utility function,  $\Theta^D$ , all exogenous variables in the patient's utility function,  $X_{mt}^D$ , all facilities surgery quality levels,  $\mathbf{Q}_{mt}$ , and a vector of unobserved characteristics for all facilities,  $\boldsymbol{\xi}_{mt}$ . I will discuss how to calculate the expected volume later. For the moment, I simply consider the expected surgery volume as a function of beliefs about ASCs' entry probability. The probability of observing  $\{\Pi_{jmt}^A, \hat{\sigma}(a_{j'mt}=1)\}_{j'\in ASC}$  is

$$\Pr(\{\Pi_{jmt}^{A}, \hat{\sigma}(a_{j'mt}=1)\}_{j'\in ASC} | \mathbb{X}_{mt}, \mathbf{\Theta}, \boldsymbol{\xi}_{mt}) = \prod_{j\in ASC} \left(\frac{1}{\sqrt{2\pi}} \exp\{-\frac{1}{2}e_{jcmt}^{2}\} * \Phi(e_{jcmt})\right), \quad (5.16)$$

where

$$e_{jcmt} = \Pi^{A}_{jcmt} - g(EV_{jmt}(\{\hat{\sigma}(a_{j'mt} = 1)\}_{j' \in ASC}), \mathbb{X}^{A}_{jcmt}, \Theta^{A}).$$
(5.17)

Conditional on the expected profit,  $\Pi_{jmt}^A$  the probability of observing ASC j's entry decision  $a_{jmt}$  is

$$\Pr(a_{jmt}|\Pi_{jmt}^{A}, \mathbb{X}_{mt}, \Theta, \boldsymbol{\xi}_{mt}) = \Pr(a_{jmt}|\Pi_{jmt}^{A})$$

$$= \mathbb{1}\{a_{jmt} = 1\}\mathbb{1}\{\Pi_{jmt}^{A} \ge 0\} + \mathbb{1}\{a_{jmt} = 0\}\mathbb{1}\{\Pi_{jmt}^{A} < 0\}$$
(5.18)

Conditional on  $\Pi_{jcmt}^{A}$ , other facilities' common belief about ASC j's entry probability,  $\hat{\sigma}(a_{jmt} = 1)$ , is

$$\Pr(\hat{\sigma}(a_{jmt}=1)|\Pi^A_{jmt}, EV_{jmt}, \mathbb{X}^A_{jcmt}) = \Phi(\Pi^A_{jcmt} - g(EV_{jmt}, \mathbb{X}^A_{jcmt}, \Theta^A))$$
(5.19)

The join likelihood function is

$$\mathcal{L}(\mathbb{Y}, \mathbb{R}|\boldsymbol{\Theta}) = \prod_{m=1}^{M} \prod_{t=1}^{T} \int_{\boldsymbol{\xi}_{mt}} (\prod_{i=1}^{I} \mathcal{L}_{imt}^{d}(\mathbf{U}_{izmt}, \mathbf{c}_{imt}, O_{imt}, \mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt})$$

$$* \mathcal{L}_{mt}^{A}(\{a_{jmt}, \Pi_{jmt}^{A}, \hat{\sigma}(a_{jmt} = 1)\}_{j \in ASC}, \mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{mt}) d\boldsymbol{\Theta}, \boldsymbol{\xi}_{mt}$$
(5.20)

#### 5.3.3 Algorithm

The posterior distribution in equation (11) is a high-dimensional and complex function of the parameters distribution in equation (11) is a high-dimensional and complex function of the parameters and the augmented data. It is known that, instead of drawing the entire parameter vector at once, it is often simpler to partition it into blocks and draw the parameters of each block separately given the other parameters and augmented data. In this section, I outline the procedure of drawing parameter parameters from each group successively. Based on the model, I partition all parameters and latent variables in to eight blocks. The first block includes the parameters in the agent's utility function,  $\{\{\Theta_{mt}^A\}_{m=1}^M\}_{t=1}^T$ . The second block includes the set of unobserved characteristics,  $\{\{\xi_{mt}\}_{m=1}^M\}_{t=1}^T$ , and its variance for hospitals and ASCs,  $\{\{(\sigma_{\xi,mt}^H)^2\}_{m=1}^M\}_{t=1}^T$  and  $\{\{(\sigma_{\xi,mt}^A)^2\}_{m=1}^M\}_{t=1}^T$  mespectively. The third block includes all parameters in ASCs' outcome function,  $\{\{\Theta_{mt}^A\}_{m=1}^M\}_{t=1}^T$ . The fifth block includes parameters in the ASC's profit function,  $\{\{\tilde{U}_{imt}\}_{i=1}^I\}_{m=1}^M\}_{t=1}^T$ . The fifth block includes parameters in the ASC's profit function,  $\Theta^A$ . The sixth block includes the set of ASCs' profit,  $\{\{\{\tilde{u}_{imt+1}\}_{t=1}^M\}_{t=1}^T\}_{t=1}^T$ . The seventh block includes beliefs about ASCs' entry probabilities,  $\{\{\{\tilde{u}_{imt+1}\}_{t=1}^H\}_{t=1}^T\}_{t=1}^T$ .

last block includes parameters in hospitals' optimal choice equation,  $\Theta^{H}$ .

Many updating steps involve calculating the expected volume of the surgery quality levels,  $\{EV_{jmt}\}_{j=1}^{J}$ , the marginal effect of increasing the hospital's surgery quality level on its expected volume,  $\{\frac{dEV_{jmt}}{dq_{jmt}}\}_{j\in Hospital}$ , and the marginal effect of increasing surgery quality level on ASCs' entry probabilities,  $\{\{\frac{d\sigma(a_{j'mt=1})}{dq_{jmt}}\}_{j'\in ASC}\}_{j\in Hospital}$ .

In this section, I consider the updating process for a particular iteration, r. I first describe the process of calculating these important variables. Secondly, I describe the updating process for each block in detail.

#### 5.3.3.1 Simulated Expected Volume

Calculating the expected volume involves evaluating all possible realization of the market structures (equation (4.10) and equation (4.11)), which is infeasible for computation. However, under the MCMC frame work, I can simplify the problem by considering a particular realization of the entry decision combinations as a part of the augmented data, and calculate the expected volume under this particular realization of the market.

In each iteration, I first create one particular realization of the market structure,  $\{\hat{a}_{jmt}^r = 1\}_{j \in ASC}$ , based on the previously updated beliefs about ASCs' entry probabilities,  $\{\hat{\sigma}^{r-1}(a_{jmt=1})\}_{j \in ASC}$ . Then, I calculate the expected surgery volume based on this particular realization of the market structure, parameters in the patient's utility function,  $\Theta_{mt}$ , exogenous variables that affect patients' utilities,  $X_{mt}^D$ , facilities surgery quality levels,  $\mathbf{Q}_{mt}$ , and a vector of facilities' unobserved characteristics,  $\boldsymbol{\xi}_{mt}$ .<sup>33</sup>

In iteration r, I have a vector of previously updated beliefs about ASCs' entry probabilities,  $\{\hat{\sigma}^{r-1}(a_{jmt}=1)\}_{j\in ASC}$ . I draw a set of random variables from a uniform distribution, denoted as

<sup>&</sup>lt;sup>33</sup>Within one iteration, I need to calculate the expected surgery volume for different blocks. Because I update the parameters and the augmented data sequentially, different parameters and augmented data are available in different blocks for simulating the expected surgery volume. I always use the most recently update parameters and augmented data when I simulate the expected surgery volume. In this section, I give a general description about how to simulate the expected volume given a full set of parameters and augmented data, without specifying whether the set of parameters and augmented data are generated in iteration r or in iteration r - 1. In the later section, I will specify which set of parameters and augmented data used for the simulation.

 $\{u_{jmt}^r\}$ . For ASC *j*, the simulated entry decision is

$$\hat{a}_{jmt=1}^{r} = 1, \qquad if \quad u_{jmt}^{r} < \hat{\sigma}^{r-1}(a_{jmt} = 1)$$

$$\hat{a}_{jmt=1}^{r} = 0, \qquad otherwise \qquad (5.21)$$

Since hospitals do not make entry decisions, the simulated entry decisions equal 1 for all hospitals. For facility j, its post-entry surgery volume is simulated based on other ASCs' simulated entry decisions. The simulated surgery volume is the sum of the simulated surgery volume from all zip code areas within 50 miles. For patient i who lives in zip code area z, her simulated choice set,  $\hat{J}_{z}^{c}(\hat{\mathbf{a}}_{jm}^{r})$ , includes all hospitals and ASCs within 50 miles of the patient's zip code location and with the simulated entry decisions equal 1, and an outside option. The probability of patient i choosing facility j,  $\hat{P}_{ijzmt}(\hat{\mathbf{a}}_{mt}^{r}, \mathbf{Q}_{mt})$ , is

$$\hat{P}_{ij}(\hat{\mathbf{a}}_{mt}^r, \mathbf{Q}_{mt}) = \Pr(U_{ijzmt} \ge U_{ij'zmt}, j' \in \hat{\mathbb{J}}_z^c(\hat{\mathbf{a}}_{jm}^r)).$$
(5.22)

The simulated surgery volume is

$$\hat{EV}_{jmt} = \sum_{z \in \mathbb{Z}_j} \sum_{i \in \mathbf{I}_z} \hat{P}_{ijzmt}(\hat{a}_{mt}^r, \mathbf{Q}_{mt}).$$
(5.23)

#### 5.3.3.2 Simulated Marginal Effect of Quality on ASCs' entry Probabilities

Each hospital's surgery quality level affects ASCs' entry probability (equation (4.17)). The marginal effect of facility j's surgery quality level on ASC j's entry probability is a function of the ASC j's expected surgery volume,  $EV_{j'mt}$ , and the marginal effect of surgery quality level on ASC j's surgery volume,  $\frac{dEV_{j'mt}}{q_{jmt}}$ . In each iteration, I simulate these two variables based on the simulated market structure,  $\{\hat{\mathbf{a}}_{mt}^r\}$ .

The process of simulating  $EV_{j'mt}$  has been discussed in the earlier section. Since there is no closed form expression for  $\frac{dEV_{j'mt}}{dq_{jmt}}$ , I evaluate this variable using numerical method. The marginal

effect of surgery quality level of hospital j on expected surgery volume of ASC j' is

$$\frac{dEV_{j'mt}(\mathbf{Q}_{mt}^{r})}{dq_{jmt}} = \frac{1}{\Delta q} (EV_{j'mt}(\{q_{lmt}^{r}\}_{l\neq j}, q_{jmt}^{r} + \Delta q) - EV_{j'mt}(\mathbf{Q}_{mt}^{r}))$$
(5.24)

### 5.3.3.3 Simulated Marginal Effect of Surgery Quality Level on Expected Volume

The marginal effect of hospital's surgery quality level on its own expected volume,  $\{\frac{dEV_{jmt}}{dq_{jmt}}\}_{j\in Hospital}$ , can be calculated based on equation (4.20). The process of evaluating this marginal effect involves calculating the marginal effect of increasing surgery quality on the probability of different entry decision combinations being realized,  $\{\{\frac{d\hat{\sigma}(\mathbf{a}_{j_{z}mt}^{k})}{dq_{jmt}}\}_{z=1}^{Z}\}_{k=1}^{K}$ , where k is the indicator for different realization of entry decision combinations. Because each ASC receives an independent entry cost shock, the marginal effect of increasing surgery quality,  $q_{jmt}$ , on the probability of entry combination  $\mathbf{a}_{mt}^{k}$  being realized is

$$\frac{d\hat{\sigma}(\mathbf{a}_{j_{zmt}}^{k})}{dq_{jmt}} = \frac{d(\prod_{j'} \hat{\sigma}(\mathbf{a}_{j'mt}^{k} | j' \in ASC \cap j' \in \hat{\mathbb{J}}_{zjmt}^{c}(\hat{\mathbf{a}}_{jm}^{r})))}{dq_{jmt}} \\
= \prod_{j'} \hat{\sigma}(\mathbf{a}_{j'mt}^{k} | j' \in ASC \cap j' \in \hat{\mathbb{J}}_{zjmt}^{c}(\hat{\mathbf{a}}_{jm}^{r}))) \qquad (5.25) \\
\times \left(\sum_{j'} (\hat{\sigma}(\mathbf{a}_{j'mt}^{k} | j' \in ASC \cap j' \in \hat{\mathbb{J}}_{zjmt}^{c}(\hat{\mathbf{a}}_{jm}^{r})))^{-1} * \frac{d\hat{\sigma}(\mathbf{a}_{j'mt}^{k} | j' \in ASC \cap j' \in \hat{\mathbb{J}}_{zjmt}^{c}(\hat{\mathbf{a}}_{jm}^{r}))}{dq_{jmt}}\right) \\
= \hat{\sigma}(\mathbf{a}_{\mathbf{J}_{zmt}}^{k}) \left(\sum_{\substack{j' \in ASC \\ j' \in \hat{\mathbb{J}}_{zjmt}^{c}}} (\frac{1}{\hat{\sigma}(\mathbf{a}_{j'mt}^{k})} * \frac{d\hat{\sigma}(\mathbf{a}_{j'mt}^{k})}{q_{jmt}})\right)$$

In each iteration, I evaluate  $\{\frac{dEV_{jmt}}{dq_{jmt}}\}_{j\in Hospital}$  conditional on the simulated market structure,  $\{\hat{\mathbf{a}}_{mt}^r\}$ . Given a particular realization of the market structure,  $\{\hat{\mathbf{a}}_{mt}^r\}$ , I have discussed how to calculate the last term of the equation (5.25),  $\{\frac{d\hat{\sigma}(\mathbf{a}_{j'mt}^k)}{q_{jmt}}\}_{j'\in ASC\cap j'\in \hat{\mathbb{J}}_{zjmt}^c}$ , in the previous section. The simulated marginal effect of hospital j's surgery quality level on its own expected volume is

$$\frac{d\widehat{EV_{jmt}}}{dq_{jmt}} = \sum_{z \in \mathbb{Z}_{jmt}} \Big( (\sum_{\substack{j' \in ASC \\ j' \in \hat{\mathbb{J}}_{zjmt}^c}} (\frac{1}{\hat{\sigma}(\mathbf{a}_{j'mt}^k)} * \frac{d\hat{\sigma}(\mathbf{a}_{j'mt}^k)}{q_{jmt}}) \hat{P}_{ij}(\mathbf{a}_{\mathbf{J}_z}^k, \mathbf{Q}_{mt}) + \sum_{i \in \mathbf{I}_z} \frac{d\hat{P}_{ij}(\mathbf{a}_{\mathbf{J}_z}^k, \mathbf{Q}_{mt})}{dq_{jmt}} \Big).$$
(5.26)

# **5.3.3.4** Block 1: $\{\{\Theta_{mt}^D\}_{m=1}^M\}_{t=1}^T$

I first update the parameters in the agent's utility function,  $\Theta_{mt}^D$ , for each surgery m and year t. I assume it follows a normal distribution,  $\Theta_{mt}^D \sim N(\bar{\Theta}_{mt}^D, V_{mt}^D)$ . The prior distribution for  $\Theta_{mt}^D$  is also a normal distribution, which is obtained from the previous iteration, r-1. The prior distribution is  $N(\bar{\Theta}_{mt}^{D,r-1}, V_{mt}^{D,r-1})$ .

As I mentioned earlier  $\tilde{\mathbf{U}}_{ijzmt}$  is a linear function of the vector of the parameters,  $\boldsymbol{\Theta}_{mt}^{D}$ . Conditional on  $\boldsymbol{\xi}_{mt}^{r-1}$ ,  $\{\{\tilde{\mathbf{U}}_{imt}^{r-1}\}_{m=1}^{M}\}_{t=1}^{T}$  and  $\mathbf{Q}_{mt}^{r-1}$ , the process of updating  $\boldsymbol{\Theta}_{mt}^{D}$  is a process of obtaining posterior distribution for parameters in a linear function, then drawing a random variable from this posterior distribution.<sup>34</sup>.

In this linear model,  $\{\{\tilde{U}_{ijzmt}^{r-1} - \xi_{jmt}^{r-1}\}_{j \in \mathbb{J}_{izmt/0}^{c}}\}_{i=1}^{I}$  are the dependent variables, denoted as  $y_{mt}$ . The dependent variables,  $x_{mt}$ , include facilities surgery quality levels,  $\mathbf{Q}_{mt}$ , and all exogenous in equation (4.1),  $\mathbb{X}_{mt}^{D}$ . The process of updating the first block is equivalent of updating parameters for a standard linear function:

$$y_{mt} = x_{mt} \Theta_{mt}^D + \tilde{\epsilon}_{mt}. \tag{5.27}$$

With the assumption that  $\tilde{\boldsymbol{\epsilon}} \sim N(0, \Sigma_{\epsilon})$  and  $\Sigma_{\epsilon} = G'_{\epsilon}G_{\epsilon}$ , the posterior variance and mean for  $\Theta_{mt}^{D}$ are<sup>35</sup>

$$V_{mt}^{D,r} = ((G_{\epsilon}x_{mt})'(G_{\epsilon}x_{mt}) + (V_{mt}^{D,r-1})^{-1})$$
(5.28)

$$\bar{\mathbf{\Theta}}_{mt}^{D,r} = (V_{mt}^{D,r})^{-1} ((G_{\epsilon} x_{mt})' (G_{\epsilon} y_{mt}) + (V_{mt}^{D,r-1})^{-1} \bar{\mathbf{\Theta}}_{mt}^{D,r-1})$$
(5.29)

The updated parameters,  $\Theta_{mt}^{D,r}$  is a random draw from the posterior distribution,  $N(\bar{\Theta}_{mt}^{D,r}, V_{mt}^{D,r})$ .

#### 5.3.3.5 Block 2: Unobserved Characteristics for ASCs and Hospitals

The second block includes the set of unobserved characteristics,  $\{\{\boldsymbol{\xi}_{mt}\}_{m=1}^{M}\}_{t=1}^{T}$ , and its variance for hospitals and ASCs respectively. I assume that  $\xi_{jmt} \sim N(0, (\sigma_{\xi mt}^{H})^2)$  if facility j is a hospital, and  $\xi_{jmt} \sim N(0, (\sigma_{\xi mt}^{A})^2)$  if facility j is an ASC. I assume the prior distribution distribution for  $\sigma_{\xi mt}^{H}$ ) and

 $<sup>3^{4}</sup>$  Box and Tiao (2011) provides detailed discussion on how to derive posterior distribution for parameters in a linear function

<sup>&</sup>lt;sup>35</sup>In my model, the variance of the error are predetermined. There is no parameter for the variance of  $\tilde{\epsilon}_{mt}$ . See section (5.1.1.2) for detail specifications of the error structure.

 $\sigma_{\xi m t}^{A}$ ) are inverse-gamma distributions,  $\sigma_{\xi m t}^{H}$ ) ~  $IG(\tau^{r-1,H}, s^{r-1,H})$  and  $\sigma_{\xi m t}^{A}$ ) ~  $IG(\tau^{r-1,A}, s^{r-1,A})$ . The prior distributions are obtain from the previous iteration.

I use Metropolis-Hasting (MH) step to update the vector of unobserved characteristics,  $\{\{\boldsymbol{\xi}_{mt}\}_{m=1}^{M}\}_{t=1}^{T}$ , and the variance for the unobserved characteristics.

In iteration r, I update the unobserved characteristics for each hospital sequentially. The updating process for the unobserved characteristics,  $\xi^r_{jmt}$ , depends on other facilities' unobserved characteristics,  $\xi^r_{-jmt}$ . The  $j'^{th}$  element of  $\xi^r_{-jmt}$ ,  $\hat{\xi}^r_{j'mt}$ , equals  $\xi^r_{j'mt}$  if j' < j, and  $\hat{\xi}^r_{j'mt}$  equals  $\xi^{r-1}_{j'mt}$  if  $j' \geq j$ .

The first step is to draw the candidate vector  $\boldsymbol{\xi}_{mt}$  for surgery m and year t from a proposed density. I use the Random-Walk (RW) Metropolis chain as the proposal density. The proposed candidate for  $\{\xi_{jmt}^{try}\}_{j\in ASC}$  and  $\{\xi_{jmt}^{try}\}_{j\in Hospital}$  are

$$\xi_{jmt}^{try} = \xi_{jmt}^r + v\sigma_{\xi mt}^{A,r-1}\eta_{jmt}^{rA}, \qquad if \qquad j \in ASC; \qquad (5.30)$$
  
$$\xi_{jmt}^{try} = \xi_{jmt}^r + v\sigma_{\xi mt}^{H,r-1}\eta_{jmt}^{rH}, \qquad if \qquad j \in Hospital;$$

where v is a scalar determined by the researcher,  $\eta_{jmt}^{rA}$  and  $\eta_{jmt}^{rH}$  are two random variables drawn from a standard normal density.

The second step is to construct the acceptance-rejection ratio for each ASC and each hospital,  $\{\mathcal{R}_{jmt}^{A,r}\}_{j \in ASC}$  and  $\{\mathcal{R}_{jmt}^{H,r}\}_{j \in Hospital}$  respectively.

For ASC j, the acceptance ratio is

$$\mathcal{R}_{jmt}^{A,r} = \frac{\prod_{i} \Pr(\mathbf{U}_{izmt}^{r-1} | \mathbb{X}_{mt}, \mathbf{\Theta}_{mt}^{D,r}, \mathbf{Q}_{mt}^{r-1}, \boldsymbol{\xi}_{jmt}^{try}, \hat{\boldsymbol{\xi}}_{-jmt}) \Pr(\Pi_{jmt}^{A,r-1} | \mathbf{\Theta}_{mt}^{D,r}, \mathbf{\Theta}^{A,r-1}, \mathbf{Q}_{mt}^{r-1}, \boldsymbol{\xi}_{jmt}^{try}, \hat{\boldsymbol{\xi}}_{-jmt})}{\prod_{i} \Pr(\mathbf{U}_{izmt}^{r-1} | \mathbb{X}_{mt}, \mathbf{\Theta}_{mt}^{D,r}, \mathbf{Q}_{mt}^{r-1}, \boldsymbol{\xi}_{jmt}^{r-1}, \hat{\boldsymbol{\xi}}_{-jmt}) \Pr(\Pi_{jmt}^{A,r-1} | \mathbf{\Theta}_{mt}^{D,r}, \mathbf{\Theta}^{A,r-1}, \mathbf{Q}_{mt}^{r-1}, \boldsymbol{\xi}_{jmt}^{r-1}, \hat{\boldsymbol{\xi}}_{-jmt})} \\ * \frac{\phi(\boldsymbol{\xi}_{jmt}^{try} | \boldsymbol{\sigma}_{\ximt}^{A,r})}{\phi(\boldsymbol{\xi}_{jmt}^{r-1} | \boldsymbol{\sigma}_{\ximt}^{A,r})} \tag{5.31}$$

For hospital j, the acceptance ratio is

$$\mathcal{R}_{jmt}^{A,r} = \frac{\prod_{i} \Pr(\mathbf{U}_{izmt}^{r-1} | \mathbb{X}_{mt}, \boldsymbol{\Theta}_{mt}^{D,r}, \mathbf{Q}_{mt}^{r-1}, \boldsymbol{\xi}_{jmt}^{try}, \hat{\boldsymbol{\xi}}_{-jmt}) \Pr(\mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{jmt}^{try}, \hat{\boldsymbol{\xi}}_{-jmt})}{\prod_{i} \Pr(\mathbf{U}_{izmt}^{r-1} | \mathbb{X}_{mt}, \boldsymbol{\Theta}_{mt}^{D,r}, \mathbf{Q}_{mt}^{r-1}, \boldsymbol{\xi}_{jmt}^{r-1}, \hat{\boldsymbol{\xi}}_{-jmt}) \Pr(\mathbf{Q}_{mt} | \mathbb{X}_{mt}, \boldsymbol{\Theta}, \boldsymbol{\xi}_{jmt}^{r-1}, \hat{\boldsymbol{\xi}}_{-jmt})} \\ * \frac{\phi(\boldsymbol{\xi}_{jmt}^{try} | \boldsymbol{\sigma}_{\ximt}^{H,r})}{\phi(\boldsymbol{\xi}_{jmt}^{r-1} | \boldsymbol{\sigma}_{\ximt}^{H,r})}$$
(5.32)

Lastly, I accept the candidate  $\xi_{jmt}^{try}$  with probability  $min\{\mathcal{R}_{jmt}^{A,r}, 1\}$  if facility j is an ASC, and with probability  $min\{\mathcal{R}_{jmt}^{H,r}, 1\}$  if facility j is a hospital.

Given the newly updated  $\boldsymbol{\xi}_{mt}^r$ , I can update the variances for the unobserved characteristics. With the assumption that the prior distributions on  $\sigma_{\xi mt}^H$  and  $\sigma_{\xi mt}^A$ ) are inverted-gamma distribution. The posterior distributions are also inverted-gamma distributions,  $\sigma_{\xi mt}^{H,r}$ ) ~  $IG(\tau^{r,H}, s^{r,H})$ and  $\sigma_{\xi mt}^{A,r}$ ) ~  $IG(\tau^{r,A}, s^{r,A})$ . I assume there are  $N_{jm}^H$  hospitals and  $N_{jm}^A$  ASCs in for surgery m in year t. The parameters in the posterior distributions are:

$$\tau^{r,g} = \tau^{r-1,g} + N^g_{jm}, \qquad g \in A, H \tag{5.33}$$

$$s^{r,g} = \frac{\tau^{r-1,g} s^{r-1,g} + \sum_{j \in g} \xi_{jmt}^r}{\tau^{r-1,g} + N_{jm}^g}, \qquad g \in A, H$$
(5.34)

## 5.3.3.6 Block 3: $\mathbf{Q}_{mt}$ and $\mathbf{\Theta}_{mt}^{o}$

The third block includes the parameters in patients' outcome function,  $\{\{\Theta_{mt}^o\}_{m=1}^M\}_{t=1}^T$ , and facilities surgery quality levels,  $\{\{\mathbf{Q}_{mt}\}_{m=1}^M\}_{t=1}^T$ . I assume the prior distribution for  $\{\{\Theta_{mt}^o\}_{m=1}^M\}_{t=1}^T$  and  $\{\{\mathbf{Q}_{mt}\}_{m=1}^M\}_{t=1}^T$  are normal distributions,  $N(\bar{\mathbf{\Theta}}_{mt}^{o,r-1}, V_{mt}^{o,r-1})$  and  $N(\bar{\mathbf{Q}}_{mt}^{D,r-1}, V_{mt}^{Q,r-1})$  respectively. The prior distributions are obtained from the previous iteration.

Given the patients' utilities from the previous iteration,  $\{\{\mathbf{U}_{mt}^{r-1}\}_{m=1}^{M}\}_{t=1}^{T}$ , newly updated parameters in the patients' utility function,  $\{\{\mathbf{\Theta}_{mt}^{D,r}\}_{m=1}^{M}\}_{t=1}^{T}$ , and a set of unobserved characteristics,  $\{\{\mathbf{\xi}_{mt}^{r}\}_{m=1}^{M}\}_{t=1}^{T}$ , I can recover the idiosyncratic agent-facility specific shock,  $\{\{\{\{\hat{\epsilon}_{ijzmt}^{r}\}_{i=1}^{I}\}_{j=1}^{J}\}_{m=1}^{M}\}_{t=1}^{T}\}$  (equation (5.3). In my model, I assume that the unobserved severity of illness for patient i,  $\mu_{imt}$ , is a linear function of  $\{\{\hat{\epsilon}_{ijzmt}^{r}\}_{i=1}^{I}\}_{j\in\mathbb{J}_{izmt/0}^{c}}$  (equation (5.2)).

The surgery outcome function (equation (4.3)) is a linear function of  $\Theta_{mt}^{o}$  and  $\mathbf{Q}_{mt}$ . The

process of updating  $\Theta_{mt}^{o}$  and  $\mathbf{Q}_{mt}$  is a process of obtaining posterior distribution for parameters in a linear function, then drawing a random variable from this posterior distribution. The detail procedure is similar to the process of updating the first block.

# **5.3.3.7** Block 4: $\{\{\mathbf{U}_{mt}\}_{m=1}^{M}\}_{t=1}^{T}$

The fourth block includes the latent variable for patients' facility choices,  $\{\{\mathbf{U}_{mt}\}_{m=1}^{M}\}_{t=1}^{T}$ . I update  $\mathbf{U}_{mt}$  for surgery m and year t based parameters in the patient's utility function,  $\Theta_{mt}^{D,r}$ , facilities surgery quality level,  $\mathbf{Q}_{mt}^{r}$ , a set of unobserved characteristics,  $\boldsymbol{\xi}_{mt}^{r}$ , exogenous variables in the patient's utility function,  $\mathbb{X}_{mt}^{D}$ , and the observed entry decision,  $\{\mathbf{c}_{imt}\}_{i=1}^{I}$ . The process of updating the latent variable for a multinomial probit model is discussed in detail by McCulloch and Rossi (1994). I employ the same method in this paper. For each patient, I draw  $\hat{\epsilon}_{ijzmt}$  for the outside option and for each facility within her choice set from a truncated normal distribution. The updated latent variables  $\{\mathbf{U}_{ijmt}^{r}\}_{j\in \mathbb{J}_{izmt}^{c}}$  is

$$U_{ijzmt}^{r} = f(q_{jmt}^{r}, \mathbb{X}_{ijzmt}^{D}, \Theta_{mt}^{D,r}) + \xi_{jmt}^{r} + \hat{\epsilon}_{ijzmt}, \qquad j \in \mathbb{J}_{izmt}^{c}.$$
(5.35)

I update the latent variables for patient *i* sequentially, by drawing  $\{\hat{\epsilon}_{ijzmt}\}_{j\in \mathbb{J}_{izmt}^c}$  sequentially from a truncated normal distribution.  $\{\hat{\epsilon}_{ijzmt}\}_{j\in \mathbb{J}_{izmt}^c}$  are drawn to guarantee that each latent variable,  $U_{ijzmt}^r$ , satisfies the condition that

$$U_{ijzmt}^{r} \geq U_{ij'zmt}^{r-1}, \qquad \forall (j' > j) \cap (j' \in \mathbb{J}_{izmt}^{c}), \quad if \ c_{ijzmt} = 1$$

$$U_{ijzmt}^{r} \geq U_{ij'zmt}^{r}, \qquad \forall (j' < j) \cap (j' \in \mathbb{J}_{izmt}^{c}), \quad if \ c_{ijzmt} = 1$$

$$U_{ijzmt}^{r} < U_{ij'zmt}^{r-1}, \qquad \forall (j' > j) \cap (j' \in \mathbb{J}_{izmt}^{c}), \quad if \ c_{ijzmt} = 0$$

$$U_{ijzmt}^{r} < U_{ij'zmt}^{r}, \qquad \forall (j' < j) \cap (j' \in \mathbb{J}_{izmt}^{c}), \quad if \ c_{ijzmt} = 0$$

# **5.3.3.8** Block 5 and Block 6: $\Theta^A$ and $\{\{\Pi_{mt}^A\}_{m=1}^M\}_{t=1}^T$

I assume the prior distribution for  $\Theta^A$  is a normal distribution,  $N(\bar{\Theta}^{A,r-1}, V^{A,r-1})$ . The prior distributions can be obtained from the previous iteration.

With simulated expected surgery volume, the ASC's entry decision is modeled as a standard Probit model. Given newly updated parameters and augmented data from block 1 to block 5, I simulate the expected surgery volume for each ASC,  $\{\{\widehat{EV}_{jmt}\}_{j\in ASC}\}_{m=1}^{M}\}_{t=1}^{T}$ . I discussed the process of simulating the expected volume in detail in section (5.3.3.1). Again, I follow McCulloch and Rossi (1994) to update the set of parameters,  $\Theta^A$ , and the vector of latent variables  $\{\{\Pi_{mt}^A\}_{m=1}^M\}_{t=1}^T$ .

First, I update the fifth block, which includes parameters in ASC's profit function  $\Theta^{A}$ . I obtained  $\{\{\{\Pi_{imt}^{A,r-1}\}_{i=1}^{I}\}_{m=1}^{M}\}_{t=1}^{T}$  from the previous iteration. Each ASC's profit,  $\Pi_{imt}^{A,r-1}$ , is a linear function of  $\Theta^{A}$  (equation (4.7)). Again, I can update the set of parameters,  $\Theta^{A,r}$ , by obtaining posterior distribution for parameters in this linear function, then drawing a random variable from this posterior distribution. Conditional on the newly updated  $\Theta^{A,r}$ , I draw a vector of fixed-entry cost shock,  $\{\{\{\hat{e}_{jcmt}\}_{j\in ASC}\}_{m=1}^{M}\}_{t=1}^{T}$ , from a truncated normal distribution. The updated profit for facility j is

$$\Pi_{jcmt}^{A,r} = g(\widehat{EV_{jmt}}, \mathbb{X}_{jcmt}^{A,r}, \mathbf{\Theta}^{A,r}) + \hat{e}_{jcmt}.$$
(5.37)

The updated profit for ASC j,  $\Pi^{A,r}_{jcmt}$ , satisfies the condition that

$$\Pi_{jcmt}^{A,r} \ge 0 \qquad \qquad if \quad a_{jmt} = 1 \tag{5.38}$$
$$\Pi_{jcmt}^{A,r} < 0 \qquad \qquad if \quad a_{jmt} = 0$$

#### 5.3.3.9 Block 7: Beliefs about ASCs' Entry Probabilities

At the equilibrium, others' belief about ASC j's entry probability equals the ASC j's entry probability. Given newly updated parameters in the ASC's profit function,  $\Theta^A$ , beliefs about ASC j's entry probability is

$$\hat{\sigma}^r(a_{jmt} = 1) = \prod_{jcmt}^{A,r} - g(\widehat{EV}_{jmt}, \mathbb{X}^A_{jcmt}, \Theta^A)$$
(5.39)

### 5.3.3.10 Block $8:\Theta^H$

The seventh block includes parameters that determined each hospital's optimal surgery quality level. I assume the prior distribution for  $\Theta^{H}$  is a normal distribution,  $N(\bar{\Theta}^{H,r-1}, V^{H,r-1})$ . The prior distributions can be obtained from the previous iteration. Each hospital chooses its optimal surgery quality level based on equation (4.14). In order to evaluate this equation, I simulate the expected surgery volume, the marginal effect of surgery quality level on ASCs' entry probabilities and the marginal effect of surgery quality on its own expected surgery volume, based on the newly updated parameters and augmented data in iteration r.

Equation (4.14) can be written as a linear function:

$$c_{mt}\frac{dEV_{jmt}}{dq_{jmt}} = \gamma_3^H \left(\sum_{\substack{j' \in A \\ j' \in \text{county c}}} \frac{d\sigma(a_{j'mt} = 1)}{dq_{jmt}}\right) * P_{cmt}^H * EV_{jmt}$$

$$+ \left(\gamma_0^H + \mathbf{K}_{ct}\gamma_1^H + \gamma_2^H N_{cmt}^H + \gamma_3^H E N_{cmt}^A\right) * P_{cmt}^H * \frac{dEV_{jmt}}{dq_{jmt}}$$

$$- \left(\omega_0 + \omega_1 q_{jmt} + \mathbf{Z}_{jmt}\boldsymbol{\omega}_1 + \kappa_c^1 + \kappa_t^2 + \kappa_m^3 + \varepsilon_{jcmt}\right).$$
(5.40)

Given the prior distribution for  $\Theta^{H}$  is a normal distribution, the posterior distribution for  $\Theta^{A}$  is also a normal distribution,  $N(\bar{\Theta}^{H,r}, V^{H,r})$ . The process of updating the parameters in the posterior distribution,  $\bar{\Theta}^{H,r}$  and  $V^{H,r}$  is similar to the process I discussed for block 1.

# 6 Results

The result section reports statistics of posterior distributions. I draw 20,000 samples from the posterior distribution and use the last 5,000 samples to derive the posterior means and standard deviations.

## 6.1 Patient Surgery Outcome and Facility Choice

Parameters in the surgery outcome function and the patient's utility function are surgery-yearspecific. There are 10 sets of estimates in total.

The surgery outcome equation has two groups of covariates: demographics and facilities' quality levels. Table 6a and table 6a present the average posterior means and standard deviations of the demographic covariates. A positive coefficient means that increasing the corresponding variable would result in a higher readmission rate for the patient.

Compared with males, females are slightly more likely to suffer from surgery complications. The exceptions include patients who received retina surgeries in 2006 and 2008. Holding all other variables constant, the readmission rate for a female was 0.43 percentage points lower than a male who received a retina surgery in 2006, and 0.36 percentage points lower in 2008. Compared with patients under 45, patients older than 65 are more likely to experience complications, especially for patients who received tonsil, and adenoid surgery and hernia repair surgery. For example, holding all other variables equal, in 2006, the readmission rate for a patient between age 65 and age 75 was 2.5 percentage points lower than a patient under age 45 for receiving a tonsil and adenoid surgery.

On average, African-Americans have higher readmission rates than whites across different procedures in both years. The exceptions include patients who received breast lesion removal surgeries in 2006 and patients who received knee arthroscopy in 2008. The readmission rates for patients of other races are roughly comparable to the readmission rates of whites. In general, compared with patients without health insurance, the readmission rates for patients with health insurance are higher. Exceptions include patients who received hernia repair surgeries in 2006 and 2008. One possible explanation for higher readmission rates among insured patients is that patients without health insurance may avoid hospitalization due to potential high medical expenditure.

More diagnoses related to the surgery lead to higher readmission rates. For example: the readmission of a patient who received a retina surgery in 2006 increased by 0.36 percentage points if she had one more surgery related to this diagnosis. For the same patient, a one standard deviation increase in the number of diagnoses results in a 0.84 percentage point decrease in the readmission rate from the mean (a 3.2 percent increase).

Surgery	Knee Ar	throscopy	Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Hernia Repair	
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Female	0.0006	0.0003	0.0040	0.0006	0.0037	0.0010	-0.0034	0.0002	0.0061	0.0008
Age 45 - Age 54	-0.0007	0.0003	0.0092	0.0004	0.0170	0.0007	-0.0059	0.0007	-0.0034	0.0000
Age 55 - Age 64	-0.0020	0.0001	0.0207	0.0009	0.0179	0.0000	-0.0107	0.0010	-0.0060	0.0009
Age 65 - Age 75	0.0101	0.0000	0.0061	0.0004	0.0246	0.0007	0.0030	0.0007	0.0038	0.0004
Age > 75	0.0068	0.0009	0.0078	0.0001	0.0126	0.0005	0.0021	0.0009	0.0172	0.0008
African-American	0.0047	0.0004	-0.0034	0.0008	0.0052	0.0007	0.0091	0.0003	0.0066	0.0006
Other Race	-0.0039	0.0001	-0.0137	0.0007	0.0021	0.0009	-0.0076	0.0009	0.0007	0.0003
Medicare	0.0292	0.0003	0.0233	0.0007	0.0094	0.0001	0.0400	0.0009	0.0083	0.0002
Medicaid	0.0284	0.0006	0.0350	0.0009	0.0188	0.0005	0.0496	0.0007	0.0227	0.0008
Private Insurance	0.0114	0.0009	0.0015	0.0005	0.0007	0.0009	0.0147	0.0009	-0.0062	0.0003
Other Types of Insurance	0.0188	0.0002	0.0179	0.0001	0.0217	0.0008	0.0178	0.0007	0.0015	0.0002
Numbers of Diagnoses	0.0028	0.0009	0.0014	0.0003	0.0041	0.0003	0.0036	0.0002	0.0028	0.0007

Table 6a: Posterior Means and Standard Deviations Surgery Outcome Function, 2006

Note that I also allow the patient's severity of illness to be correlated with the patient's facility-specific preference. I assume the patient's severity of illness is a linear function of the patient's facility-specific preference. I do not include the detail estimates in this table.

The second set of the parameters in the outcome function is the facilities' surgery quality levels. I consider the mean of the posterior means of the facility's quality level as the estimated surgery quality level for the facility. For each surgery in each year, I present the distribution of the estimated hospitals' surgery quality levels using gray bars (from 2a to figure 2e).

In each graph, the dashed line represents the surgery quality level of the ASCs without accreditation status, and the solid green line represents the surgery quality level of the ASCs with accreditation. The estimated surgery quality levels for the ASCs with accreditation are higher than the ASCs without accreditation for all surgeries in all years. Compared with the average quality levels in hospitals, ASCs' quality levels are lower for breast lesion removal surgery and retinal surgery. For knee arthroscopy and hernia repair, the average quality levels for hospitals

Surgery	Knee Ar	throscopy		Lesion noval		il and Removal	Retina S	Surgery	Herni	a Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Female	0.0040	0.0001	0.0092	0.0006	0.0066	0.0007	-0.0036	0.0006	0.0019	0.0004
Age 45 - Age 54	0.0092	0.0002	0.0084	0.0009	0.0188	0.0001	-0.0114	0.0010	0.0002	0.0001
Age 55 - Age 64	0.0207	0.0003	0.0093	0.0009	-0.0109	0.0001	0.0017	0.0006	0.0025	0.0007
Age 65 - Age 75	0.0061	0.0001	0.0045	0.0004	0.0232	0.0005	0.0025	0.0004	0.0065	0.0004
Age > 75	0.0078	0.0000	0.0045	0.0002	0.0110	0.0001	0.0240	0.0007	0.0096	0.0007
African-American	-0.0034	0.0000	0.0105	0.0003	0.0032	0.0003	0.0181	0.0008	0.0143	0.0008
Other Race	-0.0137	0.0007	0.0097	0.0003	-0.0044	0.0008	-0.0051	0.0004	0.0017	0.0001
Medicare	0.0233	0.0008	0.0299	0.0006	0.0513	0.0008	0.0448	0.0003	0.0109	0.0003
Medicaid	0.0350	0.0001	0.0366	0.0001	0.0142	0.0001	0.0507	0.0003	0.0076	0.0006
Private Insurance	0.0015	0.0001	0.0126	0.0005	-0.0149	0.0005	0.0243	0.0004	-0.0102	0.0007
Other Types of Insurance	0.0179	0.0004	0.0206	0.0010	0.0015	0.0009	0.0293	0.0009	0.0009	0.0010
Numbers of Diagnoses	0.0014	0.0007	0.0017	0.0007	0.0069	0.0004	0.0030	0.0007	0.0029	0.0010

Table 6b: Posterior Means and Standard Deviations Surgery Outcome Function, 2008

Note that I also allow the patient's severity of illness to be correlated with the patient's facility-specific preference. I assume the patient's severity of illness is a linear function of the patient's facility-specific preference. I do not include the detail estimates in this table.

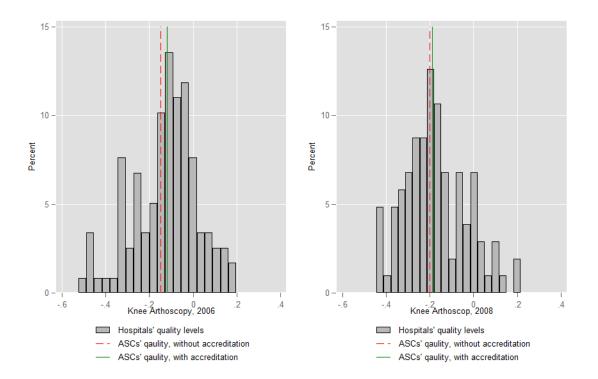
and ASCs are similar. For tonsil and adenoid removal, ASCs have higher surgery quality levels than the average hospitals in 2006 and 2008.

In table 7, I present the mean and the standard deviation of the estimated hospitals' quality levels for each surgery in each year. From 2006 to 2008, the average surgery quality level for breast lesion removal surgery increased significantly. For hernia repair and retina surgery, the average surgery quality levels increased slightly. For knee arthroscopy and tonsil and adenoid removal, the average surgery quality level decreased.

Year	20	06	2008		
Surgery	Mean	Std	Mean	Std	
Knee Arthroscopy	-0.1347	0.1483	-0.1828	0.1619	
Breast Lesion Removal	-0.3343	0.3949	-0.0540	0.3545	
Tonsil and Adenoid Removal	-0.6065	0.4177	-0.7369	0.4345	
Retina Surgery	-0.0099	0.1696	-0.0051	0.1486	
Hernia Repair	-0.2199	0.2273	-0.2022	0.2185	

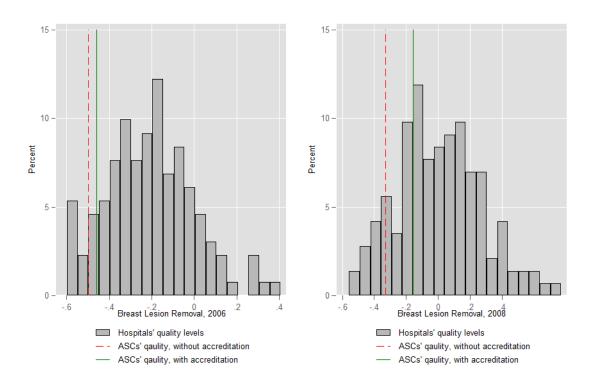
Table 7: Means and Standard Deviations Estimated Hospitals' Surgery Quality Levels

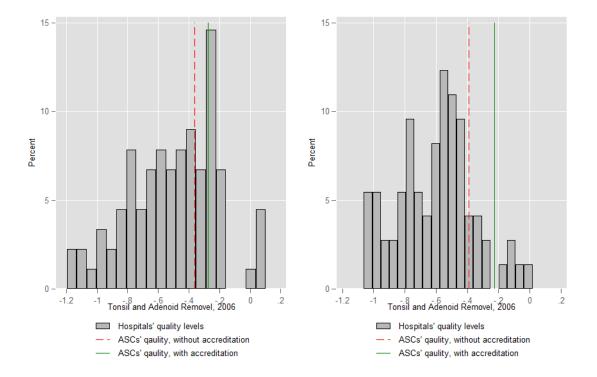
The utility function (equation (4.1)) has five important sets of estimates: preferences for receiving surgery ( $\beta_{1mt}$  in equation (4.1)), preferences for facility's characteristics ( $\beta_{2mt}$  in equation



# Figure 2a: Distributions of Surgery Quality Levels Knee Arthroscopy

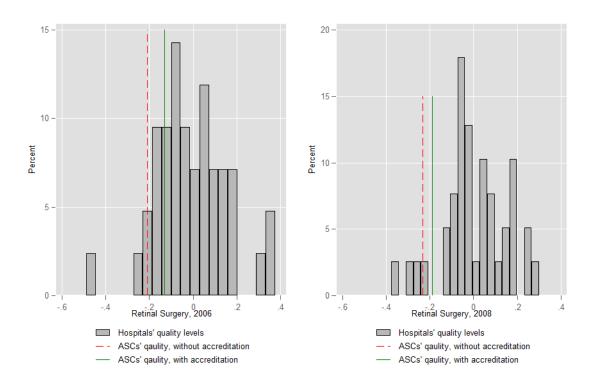
Figure 2b: Distributions of Surgery Quality Levels Breast Lesion Removal



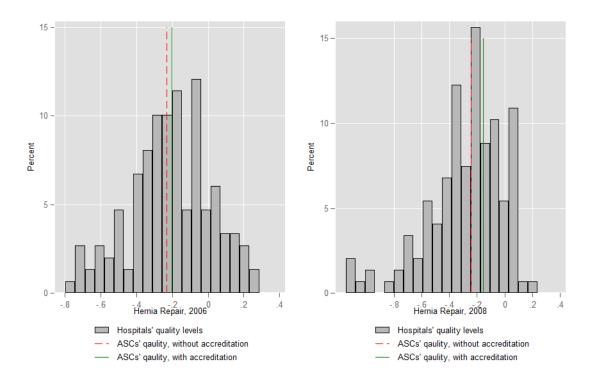


# Figure 2c: Distributions of Surgery Quality Levels Tonsil and Adenoid Removal

Figure 2d: Distributions of Surgery Quality Levels Retinal Surgery



## Figure 2e: Distributions of Surgery Quality Levels Hernia Repair



(4.1)), preferences for traveling distance ( $\boldsymbol{\beta}_{mt}^{d}$  in equation(4.2)), preference for quality level ( $\boldsymbol{\beta}_{mt}^{q}$  in equation(4.4)), individual-specific and location-specific preferences for receiving surgery in an ASC ( $\boldsymbol{\beta}_{mt}^{v}$  in equation(4.5)).

Table 8a and table 8b present the posterior means and standard deviations of the parameters that affect the patient's preference for have a surgery,  $\beta_{1mt}$ . The most important predictor for having a surgery is the number of diagnoses related to the surgery. This is because, for all patients who do not receive surgeries, I assume the number of diagnoses equals 1. Females are much more likely to receive breast lesion removal surgeries, while males are more likely to receive hernia repair surgeries. For all surgeries, compared with patients without insurance, patients who are covered by Medicare, private insurance or other types of insurance are more likely to receive outpatient surgeries. The effects of having Medicaid on receiving surgery are not consistent across different surgeries.

Table 9a and 9a present the posterior means and standard deviations of the parameters that reflect patients' preferences for facilities' characteristics,  $\beta_{2mt}$ . Holding other variables constant,

Surgery	Knee Ar	throscopy	Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Female	-0.0153	0.0361	2.1137	0.0009	0.0299	0.0010	0.0084	0.0010	-2.0094	0.0008
Age 45 - Age 54	0.0003	0.0020	0.0149	0.0010	-0.0276	0.0001	0.0129	0.0013	-0.0187	0.0013
Age 55 - Age 64	0.0252	0.0010	0.0068	0.0008	-0.0392	0.0010	0.0410	0.0000	0.0095	0.0017
Age 65 - Age 75	0.0034	0.0003	0.0045	0.0005	-0.1412	0.0002	0.0104	0.0012	0.0563	0.0004
Age > 75	0.0249	0.0017	-0.0036	0.0025	-0.1124	0.0004	-0.0031	0.0007	0.0039	0.0014
African-American	-0.0221	0.0729	-0.0171	0.0023	-0.0585	0.0003	-0.0228	0.0010	-0.0281	0.0005
Other Race	-0.0105	0.0086	0.0297	0.0006	-0.0665	0.0005	0.0898	0.0001	-0.0581	0.0011
Medicare	0.0272	0.0002	0.0858	0.0005	0.1512	0.0007	0.0287	0.0007	0.0639	0.0003
Medicaid	0.0180	0.0005	0.0176	0.0024	-0.0016	0.0014	-0.0123	0.0002	-0.0322	0.0004
Private Insurance	0.0023	0.0018	0.0447	0.0002	0.0327	0.0007	0.0028	0.0008	0.0097	0.0003
Other Types of Insurance	0.3317	0.0010	0.1366	0.0008	0.1775	0.0000	0.1558	0.0005	0.0427	0.0007
Numbers of Diagnoses	8.8447	0.0110	9.4969	0.0000	9.5082	0.0006	11.2308	0.0026	11.5966	0.0001
Constant	-3.2805	0.0021	-3.0653	0.0022	-2.9886	0.0032	-3.5782	0.0013	-3.4405	0.0033

Table 8a: Posterior Means and Standard DeviationsPreference for Surgeries, 2006

Note that the unit of distance is 100 miles. The unit of the number of Diagnoses is 10.

Surgery	Knee Arthroscopy		Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Hernia Repair	
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Female	0.0014	0.0002	2.0083	0.0001	-0.0269	0.0013	0.0001	0.0017	-2.0050	0.0014
Age 45 - Age 54	0.0974	0.0014	0.0315	0.0005	0.0094	0.0005	-0.0110	0.0007	0.0295	0.0007
Age 55 - Age 64	0.1105	0.0001	0.0737	0.0000	0.0358	0.0011	-0.0115	0.0006	0.0176	0.0020
Age 65 - Age 75	0.1287	0.0014	-0.0332	0.0010	0.0226	0.0005	-0.0411	0.0001	0.0798	0.0004
Age > 75	0.1029	0.0017	-0.0233	0.0001	-0.0184	0.0012	-0.0073	0.0001	0.0890	0.0013
African-American	-0.0132	0.0011	-0.0506	0.0009	-0.0016	0.0011	-0.0180	0.0004	-0.0494	0.0005
Other Race	-0.0420	0.0007	-0.0632	0.0006	0.0163	0.0003	0.0192	0.0020	-0.0122	0.0015
Medicare	0.0236	0.0003	0.0312	0.0014	0.0301	0.0004	0.0594	0.0014	0.0218	0.0011
Medicaid	0.0262	0.0001	0.0647	0.0011	-0.0116	0.0003	-0.1003	0.0002	0.0086	0.0014
Private Insurance	0.0557	0.0012	0.0066	0.0003	0.0178	0.0003	0.0282	0.0006	0.0224	0.0007
Other Types of Insurance	0.0630	0.0014	0.0559	0.0003	0.1015	0.0005	0.0392	0.0017	0.1655	0.0007
Numbers of Diagnoses	9.5404	0.0012	9.1629	0.0007	12.2287	0.0001	11.4107	0.0028	11.9960	0.0007
Constant	-3.3656	0.0022	-3.6808	0.0023	-3.5437	0.0021	-3.3345	0.0023	-3.0628	0.0042

Table 8b: Posterior Means and Standard DeviationsPreference for Surgeries, 2008

Note that the unit of distance is 100 miles. The unit of the number of Diagnoses is 10.

including the facility's surgery quality level, an ASC with accreditation attract more patients than an ASC without accreditation. Exceptions include breast lesion removal in both years, and retina surgery in 2008. If a hospital is within a hospital network, it tends to attract more patients. The only exception is, for breast lesion removal surgery, whether a hospital is within a network does not affect the patient's facility choice. In general, patients prefer private hospitals (both for profit and not for profit) over public hospitals in the surgery markets I studied.

Table 9a: Posterior Means and Standard Deviations Preferences for Facility's Characteristics, 2006

Surgery	Knee Arthroscopy		Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Hernia Repair	
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
ASCs' Characteristics										
accreditation	0.0458	0.0025	-0.0236	0.0006	0.0243	0.0062	0.1831	0.0038	0.0495	0.0022
Hospitals' Characteristics										
Number of Total Outpatient Visit per Year	0.1165	0.0036	0.0033	0.0072	0.1063	0.0057	0.0819	0.0072	-0.0694	0.0098
Teaching Hospital	0.0262	0.0011	0.0051	0.0066	0.0055	0.0094	-0.0619	0.0076	-0.0119	0.0018
Within a Hospital Network	0.0083	0.0010	-0.0031	0.0087	0.0289	0.0094	0.0798	0.0073	0.0020	0.0060
For Profit	0.0482	0.0077	0.0203	0.0011	0.0091	0.0096	0.0352	0.0097	-0.0220	0.0015
Not For Profit, Private	0.0495	0.0000	0.0130	0.0046	0.0091	0.0050	0.0364	0.0074	-0.0357	0.0092

Note that the unit of the number of outpatient visit per year is 10,000 patients. The omitted category of the hospital's type is the public hospital owned by federal and state governments.

Table 9b: Posterior Means and	Standard Deviations
Preferences for Facility's Cha	aracteristics, 2006

Surgery	Knee Arthroscopy		Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Hernia Repair	
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
ASCs' Characteristics										
accreditation	0.1141	0.0069	-0.0937	0.0081	-0.0222	0.0011	-0.0039	0.0075	0.1062	0.0022
Hospitals' Characteristics										
Number of Total Outpatient Visit per Year	0.0627	0.0092	0.0865	0.0019	0.1055	0.0025	0.1026	0.0015	0.0198	0.0006
Teaching Hospital	0.0076	0.0064	0.0119	0.0096	-0.0089	0.0035	-0.0256	0.0057	0.0133	0.0009
Within a Hospital Network	0.0050	0.0031	0.0064	0.0077	0.0304	0.0033	0.0193	0.0042	0.0019	0.0064
For Profit	0.0795	0.0072	0.0205	0.0058	0.0286	0.0012	-0.0229	0.0019	0.0122	0.0091
Not For Profit, Private	0.1205	0.0082	0.0273	0.0072	0.0276	0.0063	-0.0084	0.0034	0.0137	0.0082

Note that the unit of the number of outpatient visit per year is 10,000 patients. The omitted category of the hospital's type is the public hospital owned by federal and state governments.

Table 10a and table 10b present the posterior means and standard deviations of the distance covariates in the utility function ( $\beta_{mt}^d$  in equation(4.2)). Estimates are similar for the same surgery in two years. However, the estimates vary greatly for different types of surgeries. Interactions between distance and age groups have negative coefficients, except for tonsil and adenoid removal. This means that, compared with patients under 45, older patients have higher traveling costs, except for tonsil and adenoid removal patients. Interactions between distance and different types of insurance coverage have negative coefficients, which means that the traveling costs for patients without insurance coverage are smaller, holding other things constant. When a patient does not have health insurance to help her to cover the cost of a surgery, she might need to travel a longer distance in order to find a facility with a lower price. Interactions between distance and the number of diagnoses are negative. The reason for this is likely due to the increasing cost of travel and the difficulty of transporting sicker patients.

Surgery	Knee Art	hroscopy	Breast I Remo		Tonsil Adenoid		Retina S	Surgery	Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Distance	-14.3259	0.0001	-12.4107	0.0002	-13.0029	0.0006	-5.7269	0.0002	-14.0457	0.0003
$Distance^2$	45.3087	0.0002	40.5116	0.0002	38.4084	0.0004	10.4696	0.0003	38.9850	0.0001
$Distance^{3}$	-44.1392	0.0004	-37.4964	0.0007	-33.6729	0.0002	-13.2597	0.0002	-32.7476	0.0002
Cross terms: Distance $\ast$										
Female	0.0455	0.0002	-1.4233	0.0002	-0.0948	0.0002	0.1513	0.0002	0.6037	0.0002
Age 45 - Age 54	-0.4469	0.0572	-0.2707	0.0023	1.1656	0.0061	-0.9621	0.0096	-0.4596	0.0042
Age 55 - Age 64	-0.5941	0.0002	-0.2839	0.0002	1.3464	0.0003	-1.0582	0.0002	-0.6015	0.0003
Age 65 - Age 75	-0.5722	0.0032	-0.0150	0.0056	1.6624	0.0061	-1.7892	0.0042	-0.6256	0.0042
Age > 75	-0.4814	0.0002	-0.0646	0.0002	2.1557	0.0002	-1.7459	0.0002	-0.5209	0.0006
African-American	0.5300	0.0022	-0.0886	0.0056	0.2456	0.0032	-1.0357	0.0047	0.0929	0.0097
Other Races	0.6706	0.0075	0.3249	0.0091	0.1333	0.0245	-0.5187	0.0142	0.0893	0.0303
Medicare	-1.8190	0.0003	-1.4330	0.0006	-1.5224	0.0002	0.0028	0.0002	-1.4894	0.0002
Medicaid	-0.9352	0.0001	-0.6375	0.0001	-1.1524	0.0006	-0.1106	0.0006	-0.7765	0.0006
Private Insurance	-1.3980	0.0004	-1.0069	0.0008	-1.5058	0.0002	-0.2907	0.0002	-1.2413	0.0002
Other Types of Insurance	-1.4182	0.0001	-1.4499	0.0001	-1.9614	0.0001	-0.9179	0.0002	-1.3726	0.0002
Numbers of Diagnoses	-0.8832	0.0004	-0.8533	0.0002	-0.2568	0.0008	-0.8244	0.0004	-0.1306	0.0004

Table 10a: Posterior Means and Standard Deviations Utility Function, Distance Covariates, 2006

Note that the unit of distance is 100 miles. The unit of the number of Diagnoses is 10.

Table 11 shows the average marginal effect of distance on patient's choice probability (averaged across individual and facility). The numbers in the table represent the average changes in the patient's choice probability if the facility moves one mile away from the patient's location. I show the means and the standard deviations for the marginal effects of distance for patients who receive surgeries in column 1 and column 2, and I show the marginal effects of distance for patients who do not receive surgeries in column 3 and column 4. As expected, for patients who do not have surgeries, their choice probabilities for facilities are largely unaffected by traveling distance. For patients who do have surgeries, the marginal effects range from -0.1896 to -0.3196. For example, averaged across individuals and facilities, for a patient having a knee arthroscopy,

Surgery	Knee Art	hroscopy	Breast I Remo		Tonsil Adenoid		Retina S	Surgery	Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Distance	-15.0567	0.0002	-11.1940	0.0003	-8.6010	0.0003	-6.9658	0.0002	-14.8121	0.0001
$Distance^2$	42.9216	0.0002	33.4036	0.0001	19.6338	0.0002	12.4615	0.0004	43.0784	0.0002
$Distance^{3}$	-36.2195	0.0003	-26.5161	0.0002	-10.5646	0.0005	-6.9975	0.0002	-38.0116	0.0004
Cross Terms: Distance $\ast$										
Female	-0.0063	0.0009	-1.3354	0.0002	-0.1945	0.0053	-0.0081	0.0062	0.4994	0.0001
Age 45 - Age 54	-0.3010	0.0032	-0.4248	0.0041	1.2559	0.0012	-1.0086	0.0022	-0.4897	0.0087
Age 55 - Age 64	-0.4726	0.0003	-0.4000	0.0003	1.5252	0.0002	-1.0577	0.0002	-0.6669	0.0002
Age 65 - Age 75	-0.5199	0.0002	-0.3669	0.0002	1.5477	0.0006	-1.3371	0.0005	-0.8640	0.0002
Age > 75	-0.4423	0.0005	-0.2453	0.0007	2.0945	0.0002	-1.9530	0.0002	-0.6558	0.0002
African-American	0.5747	0.0012	0.0116	0.0055	0.5687	0.0047	0.2667	0.0032	0.1391	0.0002
Other Races	-0.1192	0.0096	0.1648	0.0123	-0.5459	0.0203	1.0518	0.0102	0.0193	0.0002
Medicare	-1.6259	0.0003	-1.3852	0.0002	-1.5445	0.0002	-0.6290	0.0007	-1.2081	0.0001
Medicaid	-1.2025	0.0002	-1.0279	0.0006	-1.4384	0.0005	-0.0111	0.0002	-0.5896	0.0002
Private Insurance	-1.3542	0.0005	-1.0546	0.0002	-1.9456	0.0005	-0.3219	0.0001	-0.9503	0.0001
Other Types of Insurance	-1.3090	0.0002	-1.3310	0.0006	-2.2894	0.0007	-0.4692	0.0002	-1.1475	0.0002
Numbers of Diagnoses	-0.5025	0.0002	-0.2940	0.0004	-0.6266	0.0003	-0.2496	0.0003	-0.2963	0.0001

Table 10b: Posterior Means and Standard Deviations Utility Function, Distance Covariates, 2008

Note that the unit of distance is 100 miles. The unit of the number of Diagnoses is 10.

		ts Who Surgery	Patients Who Have No Surgery		
Surgery	Year 2006	Year 2008	Year 2006	Year 2008	
Knee Arthroscopy	-0.2690	-0.2961	-0.0189	-0.0365	
	(0.0227)	(0.0196)	(0.0127)	(0.0098)	
Breast Lesion Removal	-0.3537	-0.2756	-0.0142	-0.0091	
	(0.0633)	(0.0099)	(0.0104)	(0.0112)	
Tonsil and Adenoid Removal	-0.2154	-0.1896	-0.0059	-0.0096	
	(0.0096)	(0.0121)	(0.0099)	(0.0077)	
Retina Surgery	-0.3196	-0.3084	-0.0307	-0.0469	
	(0.0236)	(0.0114)	(0.0097)	(0.0106)	
Hernia Repair	-0.2688	-0.2760	-0.0492	-0.0384	
- 	(0.0256)	(0.0312)	(0.0143)	(0.0122)	

Table 11: Average Marginal Effect of Distance (%)

Standard errors in parentheses

		ts Who Surgery	Patients Who Have No Surgery			
Surgery	Year 2006	Year 2008	Year 2006	Year 2008		
Knee Arthroscopy	-0.4274	-0.4460	-0.0676	-0.0888		
	(0.0163)	(0.0216)	(0.0098)	(0.0102)		
Breast Lesion Removal	-0.7027	-0.9512	-0.0158	-0.0571		
	(0.0225)	(0.0732)	(0.0103)	(0.0182)		
Tonsil and Adenoid Removal	-0.3177	-0.1624	-0.0122	-0.0232		
	(0.0233)	(0.0192)	(0.0086)	(0.0111)		
Retina Surgery	-0.6748	-0.7712	-0.0307	-0.0469		
	(0.0429)	(0.0333)	(0.0169)	(0.0099)		
Hernia Repair	-0.5437	-0.4694	-0.0392	-0.0384		
-	(0.0482)	(0.0742)	(0.0178)	(0.0224)		

Table 12: Average ElasticitiesChoice Probabilities with Respect to Distance

Standard errors in parentheses

an increase of traveling distance by one mile decreases the probability of choosing that facility by -0.27 percentage points. My estimates for the marginal effects of distance for patients who have surgery are similar to those in the literature.<sup>36</sup>

Table 12 presents the elasticities of choice probabilities with respect to distance (averaged across individuals and facilities). For patients who have surgeries, the elasticities in different markets range from -0.9512 to -0.1624. For example, averaged across individuals and facilities, for a patient who receives knee arthroscopy, a one percent increase in traveling distance to the facility leads to a 0.4274 percent decrease in the choice probability for that facility. The elasticities of choice probabilities with respect to distance are very small for patients who do have surgeries.

Table 13a and table 13b present the posterior means and standard deviations of the quality covariates in the utility function. The posterior means for quality levels are positive for all the markets. The covariates for the interaction between the surgery quality levels and the number of diagnoses are positive for all the markets. This means that a patient with a complicated situation values the surgery quality level of a facility more than a patient with a simpler condition. For most

 $<sup>^{36}</sup>$ Weber (2014) estimate a multinomial logit model of consumer demand for healthcare facilities in the outpatient surgery markets. Using the universal data of outpatient procedures performed in the state in 2007, the paper estimates that, for four categories of surgeries, the marginal effects of increasing traveling time by one minutes on the facility choice probability range from -0.0897 to -0.1539.

surgeries, compared with patients without insurance, patients with Medicare or private insurance value quality more.

Table 14 shows the elasticities of the choice probabilities with respect to surgery quality (averaged across individuals and facilities). For patients who have surgeries, the elasticities in different markets range from 0.1146 to 0.6144. Patients who are seeking a facility for retina surgeries are very sensitive to facilities' surgery quality levels. Averaged across patients and facilities, in 2006, a one percent increase in the facility's quality level in retina surgery increases the patient's probability of choosing that facility by 0.61 percent. Meanwhile, patients who are seeking facilities for hernia repair surgeries are much less sensitive to facilities' surgery quality levels. For patients who do not have, the elasticities of the choice probabilities with respect to surgery quality are very small. This means that when a facility increases its surgery quality level, the increase in surgery volume is largely caused by attracting patients from other facilities.

Surgery	Knee Ar	throscopy	Breast Rem			il and Removal	Retina	Surgery	Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Quality	0.2169	0.0001	0.0266	0.0001	0.0759	0.0001	0.3799	0.0001	0.0085	0.0001
Cross terms: Quality *										
Female	0.0011	0.0001	0.0070	0.0001	-0.0184	0.0001	0.0272	0.0002	-0.0099	0.0001
Age 45 - Age 54	-0.0092	0.0001	-0.0012	0.0001	-0.0586	0.0001	0.0647	0.0003	-0.0549	0.0001
Age 55 - Age 64	-0.0121	0.0001	0.0008	0.0001	-0.0608	0.0002	0.0932	0.0003	-0.0469	0.0001
Age 65 - Age 75	0.0129	0.0002	-0.0397	0.0001	-0.0553	0.0002	0.1179	0.0003	-0.0312	0.0001
Age > 75	0.0477	0.0002	-0.0833	0.0001	-0.0223	0.0002	0.1388	0.0002	-0.0371	0.0001
African-American	0.0100	0.0002	-0.1391	0.0001	0.0747	0.0001	0.0422	0.0003	-0.0363	0.0001
Other Race	0.0800	0.0002	-0.1413	0.0001	0.0388	0.0001	-0.0669	0.0003	-0.0188	0.0001
Medicare	0.0647	0.0001	0.0655	0.0001	-0.0002	0.0001	0.0127	0.0002	-0.0184	0.0001
Medicaid	-0.0558	0.0004	0.0332	0.0001	0.0011	0.0001	-0.0878	0.0005	0.0843	0.0002
Private Insurance	-0.0092	0.0001	0.0222	0.0001	0.0481	0.0000	0.1095	0.0002	0.0036	0.0001
Other Types of Insurance	-0.0389	0.0002	0.0657	0.0002	0.0467	0.0001	-0.0386	0.0005	0.0575	0.0002
Numbers of Diagnoses	0.0837	0.0002	0.0012	0.0001	0.1898	0.0001	0.9760	0.0004	0.2461	0.0001

Table 13a: Posterior Means and Standard DeviationsUtility Function, Quality Covariates, 2006

Note that the unit of distance is 100 miles. The unit of the number of Diagnoses is 10.

Surgery	Knee Ar	throscopy	Breast Rem			il and Removal	Retina	Surgery	Hernia	Repair
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
Quality	0.2469	0.0001	0.0864	0.0001	0.1841	0.0001	0.3752	0.0001	0.0893	0.0001
Cross terms: Quality *										
Female	-0.0047	0.0001	-0.0108	0.0000	-0.0157	0.0000	0.0448	0.0001	-0.0168	0.0001
Age 45 - Age 54	0.0192	0.0001	-0.0132	0.0001	-0.0116	0.0001	0.0270	0.0002	-0.0456	0.0001
Age 55 - Age 64	0.0269	0.0001	-0.0076	0.0001	-0.0330	0.0001	0.0487	0.0002	-0.0275	0.0001
Age 65 - Age 75	0.0151	0.0001	-0.0108	0.0001	-0.0074	0.0002	0.0923	0.0002	-0.0319	0.0001
Age > 75	0.0199	0.0002	-0.0207	0.0001	-0.0334	0.0002	0.0025	0.0001	-0.0288	0.0001
African-American	0.0372	0.0002	-0.0645	0.0001	0.1199	0.0001	0.1749	0.0002	0.0050	0.0001
Other Race	0.0346	0.0001	-0.0265	0.0001	-0.0402	0.0000	-0.1761	0.0001	0.0346	0.0001
Medicare	0.0836	0.0001	0.0026	0.0001	0.0057	0.0001	0.1061	0.0001	0.0021	0.0001
Medicaid	-0.0700	0.0003	-0.0287	0.0002	0.0271	0.0000	-0.0005	0.0003	0.0258	0.0001
Private Insurance	0.0690	0.0001	0.0010	0.0001	0.0599	0.0000	0.0406	0.0001	0.0032	0.0001
Other Types of Insurance	0.1059	0.0001	-0.0409	0.0002	0.1835	0.0001	-0.2513	0.0003	-0.0040	0.0001
Numbers of Diagnoses	0.4395	0.0001	0.0817	0.0001	0.0134	0.0001	0.2039	0.0002	0.1209	0.0001

Table 13b: Posterior Means and Standard DeviationsUtility Function, Quality Covariates, 2008

Note that the unit of distance is 100 miles. The unit of the number of Diagnoses is 10.

	Patient Have S	ts Who Surgery	Patients Who Have No Surgery			
Surgery	Year 2006	Year 2008	Year 2006	Year 2008		
Knee Arthroscopy	0.2517	0.3160	0.0031	0.0061		
	(0.0223)	(0.0096)	(0.0098)	(0.0032)		
Breast Lesion Removal	0.3067	0.3007	0.0142	0.0105		
	(0.0177)	(0.0255)	(0.0128)	(0.0092)		
Tonsil and Adenoid Removal	0.2223	0.2009	0.0097	0.0108		
	(0.0123)	(0.0338)	(0.0118)	(0.0082)		
Retina Surgery	0.6144	0.4289	0.0163	0.0129		
	(0.0517)	(0.0463)	(0.0089)	(0.0101)		
Hernia Repair	0.1536	0.1146	0.0072	0.0097		
-	(0.0114)	(0.0256)	(0.0077)	(0.0148)		

Table 14: Average Elasticities Choice Probabilities with Respect to Surgery Quality

Standard errors in parentheses

Table 15a and table 15b present the posterior means and standard deviations of the covariates in the utility function that affect patients' preferences for having a surgery in an ASC. The utility function includes a constant for each patient. The covariates for the indicator of choosing an ASC reflect the patient's preference for having a surgery in an ASC versus in a hospital. For the surgeries in my sample, on average, patients prefer hospitals to ASCs. I find that when a patient has more diagnoses related to the surgery, she tends to go to a hospital instead of an ASC. Patients who live in places with a low poverty rate and a high median income are more likely to choose ASCs over hospitals, holding other things constant.

#### 6.2 ASC's Entry Decision

Table 16 presents posterior means and standard deviations of the parameters in ASC's profit function. Each ASC's performing status in the last year (whether the ASC was in the market last year, or not) is the strongest predictor for the ASC's entry decision in the current year. Averaged across ASCs for all surgeries in all years, changing the performance status in the last year from not performing to performing increases an ASC's entry probability from 3.75 percent to 89.9 percent, holding other things constant.

Surgery	Knee Ar	Knee Arthroscopy		Breast Lesion Removal		Tonsil and Adenoid Removal		Retina Surgery		Hernia Repair	
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std	
ASC	-0.1922	0.0002	-0.1279	0.0007	-0.2233	0.0001	-0.2313	0.0009	-0.1122	0.0010	
$ASC^*$											
Female	0.0173	0.0003	-0.1605	0.0008	0.0230	0.0008	0.0670	0.0001	-0.1222	0.0003	
Age 45 - Age 54	0.0870	0.0001	-0.0828	0.0003	-0.1342	0.0005	-0.0731	0.0002	0.0886	0.0009	
Age 55 - Age $64$	0.0999	0.0007	-0.0766	0.0003	-0.1440	0.0002	-0.1135	0.0007	0.0985	0.0009	
Age 65 - Age 75	0.1554	0.0001	0.0659	0.0003	-0.1867	0.0006	-0.0334	0.0002	0.2425	0.0009	
Age > 75	0.0924	0.0005	0.1875	0.0009	-0.1815	0.0005	0.1725	0.0010	0.2070	0.0004	
African-American	0.0097	0.0009	0.0190	0.0007	0.0449	0.0001	0.2138	0.0005	-0.0785	0.0010	
Other Race	0.1275	0.0009	0.3524	0.0000	0.2523	0.0004	0.4169	0.0006	0.3150	0.0006	
Medicare	0.2032	0.0002	-0.3974	0.0008	-0.0016	0.0008	-0.3685	0.0003	-0.2358	0.0003	
Medicaid	0.0009	0.0002	-0.2646	0.0009	-0.1580	0.0009	-0.2076	0.0005	-0.2730	0.0010	
Private Insurance	0.2506	0.0007	-0.2874	0.0006	-0.0186	0.0000	-0.1779	0.0005	-0.1071	0.0002	
Other Types of Insurance	0.3541	0.0006	-0.4831	0.0008	-0.4072	0.0007	-0.1270	0.0000	-0.0914	0.0004	
Numbers of Diagnoses Numbers of Surgeries	-0.7396	0.0008	-0.2914	0.0003	-0.8305	0.0005	-0.3793	0.0004	-0.9304	0.0008	
Performed by the Surgeon Percentage of Surgeries	0.4371	0.0006	0.8765	0.0008	0.0685	0.0003	0.0142	0.0002	0.8801	0.0002	
Performed in ASCs	0.6612	0.0009	2.3480	0.0001	1.1977	0.0007	3.2534	0.0006	0.0102	0.0004	
Poverty Rate	1.8552	0.0005	-2.7017	0.0001	-8.6752	0.0000	-7.3348	0.0001	-1.0292	0.0004	
Median Income	2.6091	0.0006	1.6420	0.0009	2.6199	0.0001	1.1326	0.0006	1.0487	0.0004	
Number of PC per 10,000 residents	-0.6110	0.0006	0.4988	0.0008	-0.3764	0.0008	0.0038	0.0002	-0.6365	0.0001	

## Table 15a: Posterior Means and Standard DeviationsUtility Function, ASC Covariates, 2006

Note: I report the difference between the parameters for the indicator for hospital and ASC

# Table 15b: Posterior Means and Standard DeviationsUtility Function, ASC Covariates, 2008

Surgery	Knee Art	throscopy	hroscopy Removal			il and Removal	Retina Surgery		Hernia Repair	
Variables	Mean	Std	Mean	Std	Mean	Std	Mean	Std	Mean	Std
ASC-Hospital	-0.27666	0.000101	-0.2111	0.000664	-0.1418	0.000578	-0.27967	0.000953	-0.10158	0.000431
ASC*										
Female	-0.00047	0.000702	-0.24204	0.000204	0.01878	3.94E-05	0.043731	0.000376	-0.0092	0.000189
Age 45 - Age 54	0.119302	0.000486	-0.09212	0.000579	-0.0427	0.00085	-0.09884	0.000387	0.131376	0.000536
Age 55 - Age 64	0.123419	0.000293	-0.09996	0.000597	-0.13228	0.000465	-0.14754	0.000425	0.146505	0.000238
Age 65 - Age 75	0.275486	0.00059	0.066094	0.000835	-0.19985	0.000865	0.00974	0.000525	0.268328	0.000229
Age > 75	0.227521	0.000102	0.175146	0.00076	-0.13874	0.000433	0.034594	0.000527	0.266684	0.000939
African-American	0.083672	0.000832	0.035457	0.000874	0.037617	0.000929	0.060773	0.000497	-0.12074	0.000989
Other Race	0.468174	0.000975	0.256189	0.000342	0.335516	0.000195	-0.10113	0.000696	0.239504	0.000854
Medicare	-0.04726	0.000533	-0.44332	0.000195	0.034113	0.000937	-0.28131	0.000578	-0.42357	0.00049
Medicaid	-0.24406	0.000555	-0.28497	0.000179	-0.28437	7.39E-05	-0.16736	0.000854	-0.57331	0.000789
Private Insurance	0.072528	0.000998	-0.2671	0.000614	-0.07623	0.000539	-0.09006	0.000895	-0.28745	0.000872
Other Types of Insurance	0.116651	0.000616	-0.48712	0.000789	-0.50044	0.000697	-0.07427	0.000895	-0.21063	0.000288
Numbers of Diagnoses	-0.58801	0.000404	-0.44313	0.000105	-0.8773	9.98E-05	-1.33684	0.000824	-1.02668	0.000478
Numbers of Surgeries										
Performed by the Surgeon	1.644142	0.00065	1.086592	0.000238	0.163649	0.000947	0.064577	0.000732	1.210443	$4.62 \text{E}{-}05$
Percentage of Surgeries	0.01.100.0		1 0000							
Performed in ASCs	0.614296	0.0009	1.9022	0.000154	1.075686	0.000564	2.651541	0.000827	0.098427	0.000099
Poverty Rate	-2.42447	0.000472	-2.15177	0.000295	-2.835	0.000517	-1.35355	0.000561	-1.98271	0.000508
Median Income	3.712004	0.000403	3.225359	0.000319	1.241746	0.000144	3.349358	0.000797	1.293257	0.000559
Number of PC per 10,000 residents	-0.84574	0.000193	-0.17591	0.000407	0.036234	0.000548	-0.87578	3.39E-05	-0.2272	0.000365

Note: I report the difference between the parameters for the indicator for hospital and ASC

	Mean	Std
Parameters in the markup function		
Medicare Reimbursement Rate	-0.2593	0.0077
Cross term: Medicare Reimbursement Rate $*$		
Private Insured%	0.4371	0.0107
Medicare%	0.3480	0.0186
Medicaid%	0.7328	0.0210
Number of Medicare Advantage Plans (per 100,000 residents)	-0.0822	0.0080
Number of Hospitals (per 100,000 residents)	-0.0149	0.0095
Number of ASCs (per 100,000 residents)	0.0168	0.0097
Cost	-0.1405	0.0046
Parameters in the fixed cost function		
Constant	-1.8787	0.0144
Accreditation Status	0.0225	0.0191
Housing Price	0.0378	0.0085
Last Year Performing	3.0920	0.0234

## Table 16: Posterior Means and Standard DeviationsASC's Profit Function

Note that the model controls for surgery-fixed effect, year-fixed effect and core-based statistical area-fixed effect. All the demongraphics characteristics, including the number of hospitals and ASCs per 100,000 residents are measured at the county level. The Medicare Reimbursement rate is measured at the unit of 1,000 dollar. Expected surgery volume is measured at the unit of 100 patients.

In my model, I consider the payment schedule change for ASCs in 2008 provides exogenous variations in ASCs' incentives of entering surgery markets over time and across procedures. Figure 3 presents the distribution of the effects of one standard deviation increase of the Medicare reimbursement on ASCs' entry probabilities. Averaged across facilities for all surgeries in all years, a one standard deviation (\$18.17) increase in the Medicare reimbursement rate for ASCs from the current price increases an ASC's entry probability by 1.87 percentage points. Given the average entry probability of 16.04 percent, a one standard deviation increase in the Medicare reimbursement rate results in a 11.6 percent increase in the entry probability from the mean. Averaged across facilities, the elasticity of entry probability with respect to the Medicare reimbursement rate is 0.20.

The covariates for interactions between the Medicare reimbursement rate and the percentage of residents covered by different insurance types are positive. It means that when the Medicare reimbursement rate increases, the markup increases more in areas with higher insurance coverage rates. As a result, ASCs are more likely to enter the market in counties with higher insurance coverage rates.

As expected, the covariate for the interaction between the number of hospitals in the county and the Medicare reimbursement rate is negative. It means that, when there are more hospitals in an area, each ASC has less bargaining power against insurance companies, and the surgery markup for the ASC decreases. However, the covariates for the interaction between the Medicare reimbursement and the number of Medicare advantage plans is negative, and the covariates for the interaction between the Medicare reimbursement rate and the number of ASCs is positive. The signs of both covariates contradict to my assumption.

The estimates also show that it cost more for an ASC with accreditation status to enter the market than an ASC without accreditation. The entry costs are actually lower in areas with higher housing prices. One possible explanation is that the housing price in an area is an indicator for the local wealth level. A richer area may have better services to support small businesses and reduce ASCs' entry costs. Given the estimates from the model, averaged across ASCs for all surgeries in all years, the average markup for performing a surgery in an ASC is \$67.2 and the average fixed

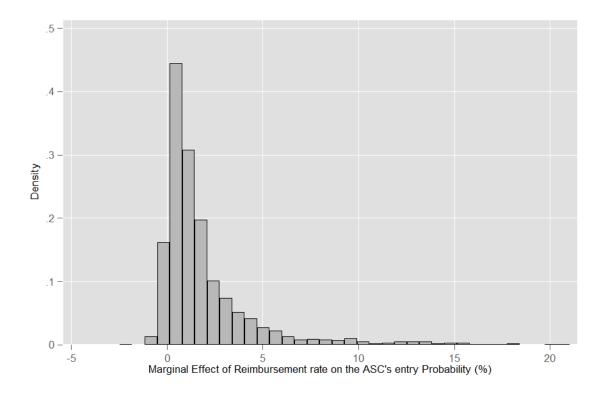


Figure 3: Distribution of the Marginal Effect of Reimbursement Rate on Entry Probability cost of entering the market is \$8,317.

#### 6.3 Hospital's Optimal Surgery Quality Level

Table 17 presents posterior means and standard deviations of the parameters in the hospital's markup function (equation (4.9)) and the hospital's marginal cost function (equation (4.22)).

A higher Medicare reimbursement rate leads to a higher markup for hospital. The covariates for the interactions between the Medicare reimbursement rate and the percentage of patients covered by different types of insurance are positive. It means that a hospital's markup is higher in areas with better health care coverage rate. As discussed earlier, I find a similar impact of the county-level insurance coverage rates on ASCs' markup.

The covariate for the interaction between the Medicare reimbursement rate and the number of Advantage plans in a county per 100,000 residents is positive. This means that, in an area with higher level of competition among insurance companies, each hospital has more bargaining power against the insurance companies and gains a higher markup for each surgery. The covariates of

Table 17: Posterior Means and Standard Deviations
Hospital's Markup and Marginal Cost

	Mean	Std
Parameters in the markup function		
Medicare Reimbursement Rate	0.3493	0.0177
Cross Term: Medicare Reimbursement Rate <sup>*</sup>		
Private Insured $\%$	0.8346	0.0024
Medicare%	1.1018	0.0043
Medicaid%	1.6669	0.0047
Number of Medicare Advantage Plans (per 100,000 residents)	0.0161	0.0018
Number of Hospitals (per 100,000 residents)	-0.0114	0.0020
Number of ASCs (per 100,000 residents)	-0.0500	0.0022
Parameters in the marginal cost function		
Constant	1.3142	0.0208
Quality	0.6401	0.0295
Number of Outpatient Visits per Year $(10,000)$	-0.1068	0.0141
Teaching Status	1.7843	0.0414
Within Network	-0.8010	0.0257
For Profit	-0.5021	0.0253
Not For Profit, Private	-0.4706	0.0261
Breast Lesion Removal	-0.5629	0.0284
Tonsil and Adenoid Removal	0.9605	0.0325
Retina Surgery	8.0318	0.0401
Hernia Repair	5.9060	0.0287
Year 2008	-0.2174	0.0249

Note that the model controls for surgery-fixed effect, year-fixed effect and core-based statistical area-fixed effect. All the demongraphics characteristics, including the number of hospitals and ASC per 100,000 residents are measured at the county level. The Medicare Reimbursement rate is measured at the unit of 1,000 dollar. Expected surgery volume is measured at the unit of 100 patients.

the interactions between the Medicare reimbursement rate and both the number of hospitals and the number of ASCs per 100,000 residents are negative. It means that each hospital can negotiate a better price with insurance companies when there are fewer health care providers in the county.

When the hospital increases its surgery quality level, it reduces the expected number of ASCs in the same county and results in a higher mark up. At the equilibrium, averaged across hospitals, the average markup for performing a surgery is \$197.7. Averaged across hospitals, a one standard deviation increase in surgery quality level from the current level leads to a 0.13 percent decrease in the number of expected ASCs per 100,000 capita in the county and a 0.06 percent (\$10.8) increase in the markup.

A higher surgery quality level can attract more patients to choose the hospital over other facilities. Averaged across facilities for all surgeries in all years, a one standard deviation increase in surgery quality level from the current level leads to around 5 more patients per hospital for a particular surgery in a year. Given that the average number of patients treated in a hospital is around 205 per year, a one standard deviation increase in surgery quality level from the current level results in a 2.4 percent increase in the expected surgery volume. The effect of entry deterrence explains 47 percent of the increase, while the effect of direct competition explains 53 percent of the increase.

Using parameters in the marginal cost function, I estimate the cost associated with investing in surgery quality level. Averaged across hospitals, a one standard deviation increase in the surgery quality level costs \$1,120 per year. The marginal costs of investing in quality vary by surgeries. It is more costly to invest in retina surgery and hernia repair than other surgeries. The estimates also show that it is less expensive for hospitals within a hospital network to improve its surgery quality level, while it is more expensive for a teaching hospital to improve its quality level.

### 7 Conclusion

The impact of competition on health care quality has been the subject of considerable theoretical and empirical debate. Most of the previous literature focused on the competition among hospitals in the inpatient care market. However, scarce evidence exists on the fast-growing outpatient surgery market. In this paper, I investigate the impact of competition on the hospital's surgery quality levels.

In the outpatient surgery market, the hospital faces competition from other traditional hospital outpatient departments and ambulatory surgery centers. In order to evaluate the impact of competition on the hospital's surgery quality level, I exploit a payment schedule for ASCs in 2008. The payment change resulted in substantial variation in ASCs' profitability across different procedures. When the surgery becomes more profitable, more ASCs want to enter this surgery market and hospitals face increasing surgery market competition. Hospitals could respond to the emerging competition from ASCs by investing in their surgery quality levels.

In order to evaluate the impact of the payment change, I model both the demand side and the supply side of the market. On the demand side, a patient and her surgeon jointly decide in which facility she should a surgery. On the supply side, hospitals move first as incumbents in the market. Each hospital chooses a surgery quality level based on other hospitals' optimal surgery quality levels. Each hospital pays a lump sum payment to choose an optimal quality level. After observing hospitals' surgery quality levels, each ASC makes its entry decision simultaneously.

My paper adds to the existing literature by explicitly modeling the strategic investment decisions made by hospitals. A high surgery quality level can attract more patients, given a certain market structure. A high surgery quality level can also deter ASCs from entering the market by reducing its expected surgery volume, thus reducing the competition the hospital would face in the outpatient surgery market. Using universal outpatient discharge data from Florida, I estimate my model using a Bayesian Markov Chain Monte Carlo method. I find that a higher Medicare reimbursement rate for ASCs can encourage ASCs to enter the market. On average, a one standard deviation increase in the reimbursement rate leads to a 11.6 percent increase in the ASC's entry

probability. Hospitals invest in surgery quality levels to compete with ASCs. A one standard deviation increase in the hospital's surgery quality level leads to 5 more patients for a surgery in a year. The effect of entry deterrence explains 47 percent of the increase, while the effect of direct competition explains 53 percent of the increase.

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